

Annual Budget Document
Fiscal Year 2005-06



Photo by C. Kimball 2005

Lake Havasu City
Arizona



Lake Havasu City, Arizona
ANNUAL BUDGET

July 1, 2005 - June 30, 2006

CITY COUNCIL

Bob Whelan
Mayor

Kristen Lietz-Aldridge
Vice Mayor

Cindy Aldridge
Councilmember

Carolyn Bruce
Councilmember



Don Clark
Councilmember

Bob Crabtree
Councilmember

Vall Striyle
Councilmember

CITY STAFF

Tim Ernster
City Manager

Gayle Whittle
Finance Director

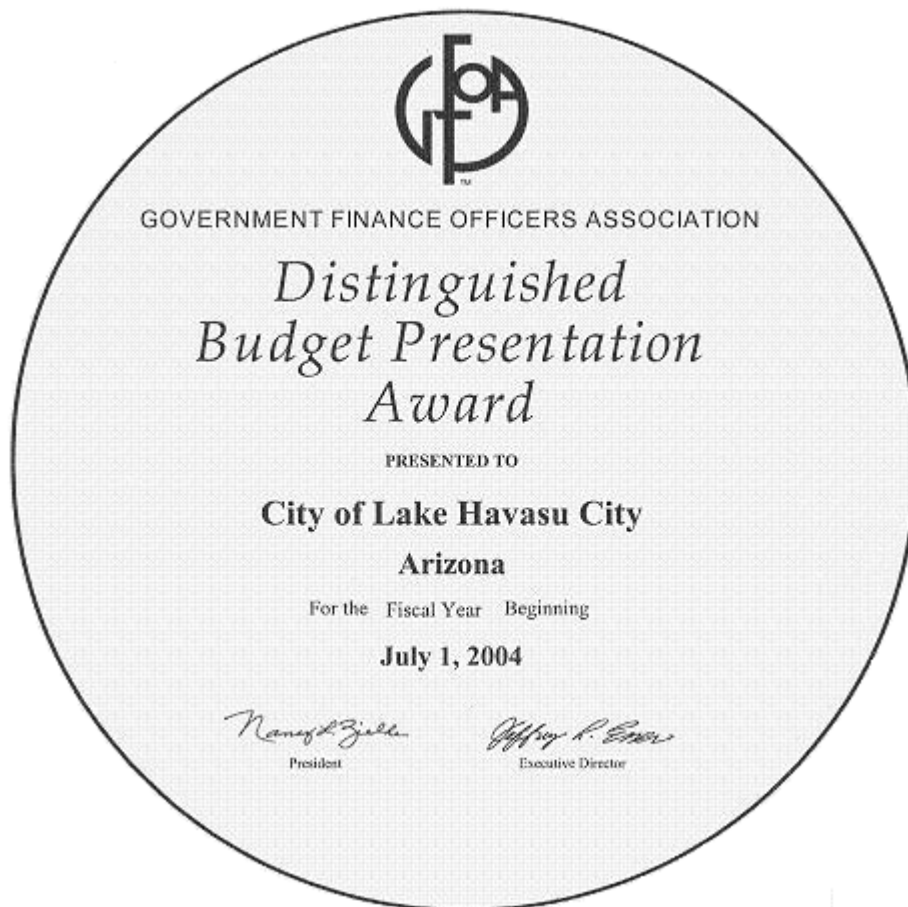
LAKE HAVASU CITY

www.ci.lake-havasus-city.az.us

2330 McCulloch Boulevard N.

Lake Havasu City, AZ 86403

(928) 855-2116

BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Lake Havasu City, Arizona, for its annual budget for the fiscal year beginning July 1, 2004. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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Budget Message

City Council

Organization Chart

Vision ~ Mission ~ Core Beliefs

How To Make the Most of This Document

Budget Process

Budget Process Overview

Budget Calendar

Budget Basis & Amendments

Fund Descriptions

Introduction





OFFICE OF THE CITY MANAGER
LAKE HAVASU CITY
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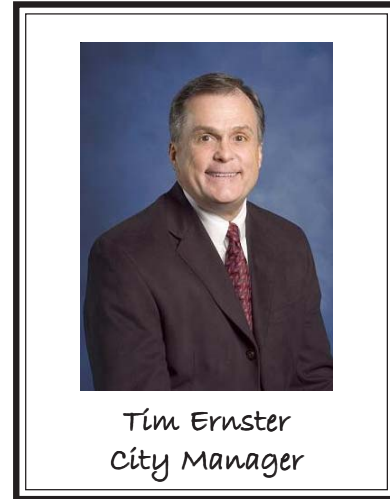
July 1, 2005

The Honorable Mayor & City Council
Lake Havasu City
2330 McCulloch Blvd. N.
Lake Havasu City, AZ 86403

BUDGET MESSAGE

It is our pleasure to present you with the proposed Fiscal Year 2006 operating and capital budgets. The proposed budget reflects the City Council's ongoing commitment to the citizens of our community to provide superior services consistent with your strategic plan. This budget document is submitted in accordance with the appropriate laws of the State of Arizona and Lake Havasu City. The preparation of the annual budget continues to be the most important task that we perform each year. Similarly, the review and adoption of the annual budget is the most important policy decision that you as elected officials are required to make each year. The proposed operating budget is balanced based on revenue forecasts for Fiscal Year 2006. The capital budget will be funded using a combination of cash financing from reserves and proceeds from the issuance of new debt for the wastewater expansion program.

Based on financial projections, the Fiscal Year 2006 operating budgets will be generally supported by the existing sources of revenue. Some adjustments to the cable television license fees and the building permit and inspection fees are included in the recommended budget. The proposed ad-



Tim Ernster
City Manager

justments have been reviewed with City Council at previous meetings. The financial projections are predicated on moderate growth in sales tax income, continued reliance on the full value of the property tax rate, maintaining the per acre Irrigation & Drainage District (IDD) tax at its current rate, periodic review and update of user fees to reflect the cost of providing services, and no major changes in the manner and means by which the state shares its revenue with local governments. Future capital budgets will continue to concentrate on the expansion of our wastewater collection and treatment facilities that will be financed through various methods of public borrowing. There are no projects included in the proposed Fiscal Year 2006 Community Investment Program (CIP) that were not funded. Any unfunded or partially funded CIP projects were removed from the five-year plan. Some of the projects removed from the plan include a north fire station, second bridge to the Island, and a sports complex. Until funding sources can be identified for these projects, they will be left out of the five-year plan. In the future, it will be neces-



sary to diversify the methods used to fund the city's CIP. Currently, the city primarily uses pay-as-you-go cash financing for capital projects; however, it is not feasible to meet the facility and infrastructure needs of a growing community with only one method. Also, by using pay-as-you-go cash financing so heavily, the city has spent down its cash reserves and can no longer sustain this financing mechanism as the primary method of financing the CIP. Additional financing methods will have to be considered to meet the needs of the community. These methods include voter-approved debt or some form of lease-purchase. At the same time, a new or dedicated revenue source must be established to fund the repayment of these obligations. An impact fee study is currently being completed for the second bridge, and staff is recommending that funds be included in the budget for next fiscal year for impact studies for parks, police and fire, and other growth-related capital needs.

During the next fiscal year, there will be several changes made to the budgeting process. A newly created Community Investment Advisory Committee will be working closely with city staff to assist in the prioritization of projects to be considered in future budgets and offer alternative funding sources for the projects that will be presented to City Council for their consideration. Additionally, a greater emphasis will be placed on revenue trending, enabling us to balance future years' needs with the funds that are available.

This budget still includes funding for the acquisition of two parcels of shoreline that you have identified as community priorities. The two parcels identified in this budget are Body Beach (17.5 acres) and Campbell Cove (25 acres) with a combined estimated cost of up to \$4.9 million. Last year, it was proposed that these acquisitions be funded through a lease-purchase mechanism that would allow for the cost to be spread over a 10-year period. Staff continues to propose that this concept be considered in future budgets.

One of the goals this year is to work towards rebuilding the city's cash reserves that have been depleted over the last few years for cash-funded capital projects. This year, the general fund contingency is budgeted at 5% of the total general fund budget, in accordance with Council-adopted financial policies. This results in an increase of \$1.1 million in the general fund contingency. Also, staff is projecting an ending fund balance of \$4.1 million in addition to the general fund contingency.

Budget Strategy

This budget focuses on maintaining service levels, providing reasonably priced utilities, and completion of several cash funded community investment projects. The wastewater expansion project continues to be a priority and is being funded by a combination of diverted property tax revenues and public borrowing. The proposed budget continues to reflect \$5 million of the property tax revenue being used to fund the sewer expansion project, \$3 million from the general property tax levy, and \$2 million from the water enterprise fund. Future unfunded capital projects such as parks, streets, property acquisition, and utilities system improvements will require the issuance of public debt or other specifically identified revenue sources (such as impact fees on new development) to help fund the infrastructure cost associated with that new development. As referenced earlier, our past strategy of funding the capital facility projects from cash reserves has depleted our reserves to a level that will no longer support such large expenditures.

The proposed budget includes funding for the second year of the vehicle replacement program through a combination of lease-purchase financing and cash totaling \$2.9 million. Due to budgetary constraints, the implementation of the program had to be revised by stretching out the implementation for an additional year. The program should result in significant maintenance and repair cost savings due to the replacement of older equipment and vehicles that require continual



maintenance and repair. The program will also allow for the deferment of hiring additional mechanics to maintain the growing and aging fleet. There is \$1.5 million budgeted for the first year to create a capital replacement fund that will allow the city to begin to fully fund vehicles and equipment without the need to lease. In the future, some large pieces of equipment may continue to be leased.

This budget includes approximately \$75,000 in carryover funds for continuing the performance audit program to evaluate and make recommendations on how the city can more effectively and efficiently deliver services to the public. Staff completed a performance audit of the Community Development Department. A performance audit of the Transit Section is currently underway.

This budget proposes adding 23 additional employees at a cost of \$1.4 million. Four of these positions will be funded with increased plan re-

view and building inspection fees. Three will be funded with a grant that the Fire Department will be applying for and another position will be funded with increased cable television license fees. Of the remaining 16 new positions, 7 are police positions and 2 are fire positions. The 2 fire positions are necessary to provide coverage for planned absences to assure that fire apparatus is properly staffed. The 23 new positions outlined in the following table would bring the total authorized positions to 492.

A wage and salary market study was conducted in the spring to compare our current compensation rate with those of other local governments in our market. The results of the market study determined that certain job classifications in our organization have fallen below the market rates paid by our municipal market study group. Funds necessary to implement the market study recommendations are included in the proposed budget for next fiscal year. The total cost including associated benefits is approximately \$606,000.

DEPARTMENT	Position	New FTEs
City Attorney	Administrative Specialist	1
City Manager	Cable Cast Producer	1
Community Development	Code Enforcement Technician	1
Community Development	Commercial Plans Examiner	1
Community Development	Development Services Coordinator	1
Community Development	Administrative Technician	1
Finance: Administration	Administrative Technician	1
Finance: Information Systems	Network Specialist	1
Fire	Fire Engineer	2
Fire	Firefighter	3
Police	Police Officer	7
Public Works: Vehicle Maintenance	Mechanic Aide	1
Public Works: Wastewater	Maintenance Lead/Operations	1
Public Works: Wastewater	SCADA/Communications Specialist	1
NET		23



Budget Highlights

The following represents the breakdown of expenses by category compared to last year's numbers.

TOTAL FINANCIAL PROGRAM	FY 04-05	% of Budget	FY 05-06	% of Budget
Personnel Services	\$33,395,518	19	\$37,786,620	20
Supplies & Services	27,758,020	16	33,277,841	17
Capital	98,294,473	56	103,157,330	53
Debt, Depreciation, & Contingency	15,031,667	9	20,029,586	10
TOTAL	\$174,479,678	100	\$194,251,377	100

The operating budget totals \$71,064,461; a \$9,910,923 or 16% increase over last year's operating budget of \$61,153,538. Debt service, depreciation and contingencies total \$20,029,586 which reflects an increase of nearly \$5 million. This increase is due to an increase in amount appropriated to contingency to meet our policy of maintaining a 5% contingency in our major funds. Additionally, depreciation and debt service continues to increase as the wastewater system expansion project progresses. Total revenue to support all expenses including capital projects is

expected to be \$177.6 million. Therefore, we will utilize \$16.7 million of cash reserves to fund the shortfall between total expenditures and estimated revenues. This will result in a Fiscal Year 2006 ending cash balance of \$42 million for all funds combined compared to an estimated ending balance of \$52.1 million in Fiscal Year 2005.

The following represents the general fund breakdown of expenses by category to last year's budget numbers:

GENERAL FUND	FY 04-05	% of Budget	FY 05-06	% of Budget
Personnel Services	\$24,961,235	73	\$28,866,119	70
Supplies & Services	8,509,315	25	10,396,294	25
Capital	290,100	1	598,430	1
Debt & Contingency	514,339	2	1,600,000	4
TOTAL	\$34,274,989	100	\$41,460,843	100
Less Interfund Credits	(4,794,769)		(5,495,481)	
NET	\$29,480,220		\$35,965,362	



The general fund budget reflects a \$6,485,142 or 22% increase over the previous budget. Personnel services make up 70% of the general fund budget and 19% of the total budget. The total budget reflects an increase in salary and wages of \$2,333,176 as a result of employee movement within the city's current compensation plan, the addition of new authorized positions, and the implementation of the salary and wage market study. The current plan provides a 10-step pay scale for each classified position; the employee moves one step annually provided they receive a satisfactory evaluation.

Other significant increases in the budget over the previous year include an anticipated \$760,964 increase in the employee benefit trust budget to increase the reserves for potential losses on medical and prescription claims. This increase was recommended by the trust's actuary and, therefore, included in the budget; however, the trust does not anticipate that the funds will be expended. As stated earlier, this budget includes the continuation of the lease-purchase program to upgrade the city's vehicle and equipment fleet; lease-payments totaling \$1,000,000 are included in this budget. In addition to increases in the employee benefit trust budget, the mandatory employer contribution to the Arizona State Retirement System is increasing 46% or \$428,016 and Public Safety Retirement is increasing over 100% or \$495,499. The employee contribution will increase by the same amount. This is a significant increase that both the city and the employees must absorb in their respective budgets.

The increase discussed above, combined with the increases in personnel costs associated with our current pay policy, the increase in the debt service expenses related to the wastewater project accounts, an increase in contingency, and the creation of the vehicle replacement program fund and the general insurance fund, accounts for the overall increase in the operating budget.

This budget also reflects state shared revenue with an increase of \$1,415,784 or 15% from the previous year. The city's largest single revenue source, sales tax, remains strong, and the budget reflects a minimal increase over anticipated current year collections. Total estimated sales tax collection for Fiscal Year 2006 is \$20 million. This is a conservative budget estimate considering the city has experienced annual growth in sales tax revenue over the last five years.

City Council was recently presented with a comprehensive water rate and feasibility study and, as a result, you indicated that staff should move forward with a proposed system development fee for all new development that connects to the water system and a new water resource fee that will be charged to new connections that are outside the city limits. The proposed fee for water system development is \$2,176 per single-family equivalent and allows for a \$783 credit for those properties in the Irrigation and Drainage District (IDD) in recognition of property tax paid and used to fund existing water infrastructure. The water resources development fee for a single-family connection outside the city limits will be \$660.

As you know, we have historically provided grant-in-aid to many worthy non-profits that provide social services to those in need of assistance, including senior citizens, low-income residents, and the youth of our community. We have previously suggested that our contributions to these agencies be phased out over time allowing these agencies to become more self-sufficient. Although we still believe they can survive on less local government support, we have recommended and included in this budget the same level of funding as previous budgets with exception of a new agency request from Lake Havasu Abuse Prevention and increases to the Keep Havasu Beautiful Committee, the Mohave County Senior Center, and the Mohave County Housing Authority.



We also are committed to funding our Partnership for Economic Development (PED) and the Convention & Visitors Bureau (CVB) activities using proceeds from the hotel/motel and restaurant and bar tax. The city will continue to distribute funds based on actual collections of these taxes to the CVB and PED on a 75%/25% ratio, respectively.

Community Investment Program

The Fiscal Year 2006 Community Investment Program (CIP) budget is \$100,684,305 compared to \$98,128,873 last year, with property acquisition, wastewater expansion, streets, and water projects making up the bulk of the projects. The Fiscal Year 2006 capital budget includes \$33.5 million in carry forwards from the Fiscal Year 2005 CIP. The following illustrates the breakdown of projects included in Fiscal Year 2006.

CATEGORY	CIP Budget FY 05-06	% of Budget
Airport	\$3,752,527	3.7
General Government	2,408,539	2.4
Parks	1,633,196	1.6
Property Acquisitions	4,971,940	4.9
Streets	6,398,163	6.4
Wastewater	74,662,682	74.2
Water	6,857,258	6.8
Contingency & Reserves	0	0.0
TOTAL	\$100,684,305	100.0

Summary

In summary, we have completed your prior commitment to the community concerning water system upgrades and several other large capital projects using the pay-as-you-go financing method. The major operating budgets continue to be supported by current revenue and allow for excess revenue to be diverted to various capital projects, however, as the size and cost of the capital budget grows, additional sources and

methods of funding will be required. It is now time for us to look to rebuilding our reserves, financing operations within available revenue, and funding our capital projects with traditional debt financing or alternative revenue sources. This can only be accomplished if we maintain focus on planning future projects consistent with your vision and the community's ability to pay. The source of funds to pay for future capital projects such as park development and shoreline acquisition should be identified prior to their inclusion in the capital budget. Staff will continue to explore new and alternative revenue sources to be used for funding future community investment programs.

We wish to thank all the dedicated women and men of this organization and in particular Budget Manager Sandy McCormack who participated in the development of this document. I would also like to thank the Mayor and City Council for giving us the opportunity to help lead this fine organization.

Respectfully submitted,

Tim Ernster
City Manager

Gayle Whittle
Finance Director



MAYOR & CITY COUNCIL



Bob Whelan
Mayor



Kristen Lietz-Aldridge
Vice Mayor



Cindy Aldridge
Councilmember



Carolyn Bruce
Councilmember



Don Clark
Councilmember



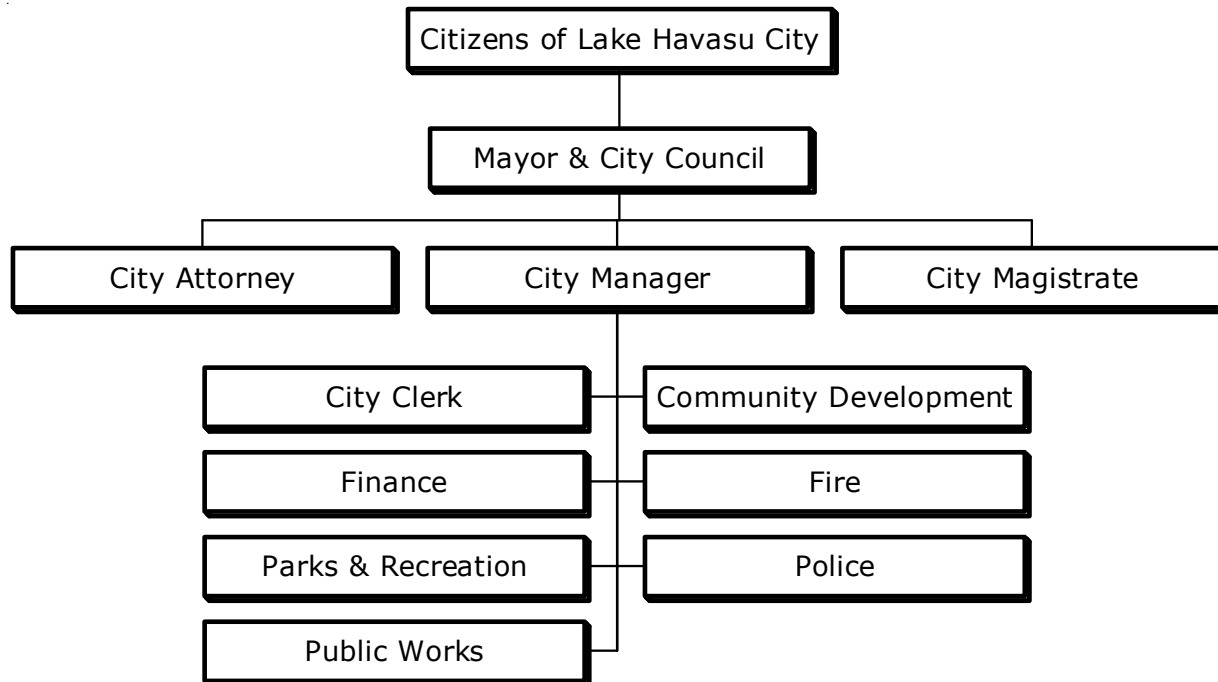
Bob Crabtree
Councilmember



Vall Striyle
Councilmember



ORGANIZATION CHART



Management Staff

Tim Ernster, City Manager

Department Directors

John Alexander, Police Chief

Clyde Andress, Magistrate

John Bergman, Fire Chief

Bill Mulcahy, Parks & Recreation Director

Kevin Murphy, Public Works Director

Matt Podracky, City Attorney

Carla Simendich, City Clerk

Stan Usinowicz, Community Development Director

Gayle Whittle, Finance Director



VISION ~ MISSION ~ CORE BELIEFS

Vision

A Residential and Resort Community . . .

- *Beautiful Lake and Mountains*
- *Active Lifestyle*
- *Opportunities to Make a Living*
- *A Great Place to Live and Work*

Mission

Lake Havasu City Strives to . . .

- *Provide first class city services for our citizens, businesses, and guests*
- *Build and maintain quality city infrastructure and facilities*
- *Develop and maintain a strong partnership between city government and the community*
- *Maintain a financially healthy and sustainable city government*

Core Beliefs

We Believe in . . .

- *Leading by Example*
- *Work Ethic*
- *Accountability*
- *Teamwork*
- *Integrity*
- *Creativity*

HOW TO MAKE THE MOST OF THIS DOCUMENT

The budget document serves several purposes. It is a policy document, an operations device, a financial plan, and a communications guide. It presents the City Council and public with a clear picture of city services and the policy alternatives that are available. It provides city management with a financial and operating plan that conforms to the city's accounting system.

- **Introduction**

Budget Message, City Council, Organization Chart, Vision ~ Mission ~ Core Beliefs, Budget Process

- **City Profile**

Mission Statement, City Council Five Year Goals, Community Profile, Demographic Statistics

- **Budget Summary**

Budget Trends, Financial Policy Statement, Three Year Financial Projections, Budget Highlights

- **Revenue Summary**

Revenue History and Projections, Assessed Valuation & Property Tax Rate Comparisons, Property Tax Levies & Rates

- **Operating Budget**

Operating Budgets for Community Development, General Government, Parks & Recreation, Public Safety, Public Works, and Other (Grants, Improvement Districts, Local Transportation Assistance Fund)

- **Capital Budget**

Capital Outlay Summary, Community Investment Program, Detail of Five Year CIP Projects

- **Personnel Schedules**

Personnel Costs, Positions Per Capita Trends, Staffing Levels, Schedule of Authorized Positions, Salary Structure

- **Legal Documents**

Official Budget Forms, Budgetary Law

- **Appendix**

Acknowledgments, Acronyms, Glossary, Index



BUDGET PROCESS OVERVIEW

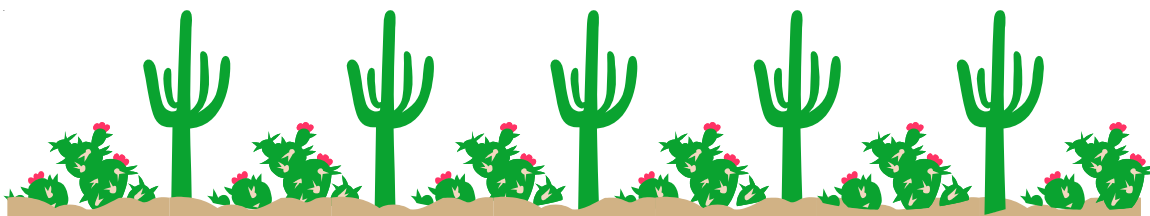
Budget preparation allows departments the opportunity to reassess goals and objectives and means for accomplishing them. Even though the budget may be heard by the Mayor and City Council in May and adopted in June, its preparation begins at least six months prior, with projections of city reserves, revenues, expenditures, and financial capacity. Forecasting is an integral part of the decision making process. Both long and short range projections are prepared. A three year financial forecast is prepared for each major fund projecting both revenues and expenditures. As a part of this phase, alternative scenarios are examined for their fiscal impact on the respective funds.

The City Council's goals and directives set the tone for the development of the budget. The City Council identifies key policy issues that will provide the direction and framework for the budget. In addition to the City Council's own objectives, the departments identify and discuss their own policy issues with the City Manager.

The first step in the process is to prepare the requested five year Community Investment Program (CIP) because of the potential impact on the operating budgets. Departments begin to prepare budget requests based on past experiences, plans for the coming year, and guidelines received from the City Manager. Departments then submit their operating budget requests to the City Manager. The City Council then meets in a Work Session to review the proposed five year CIP.

After the Finance Director completes the revenue estimates during the first part of April, the City Manager and Finance Director review all the budget requests with the department directors and a preliminary budget takes shape. Prior to May 1, the City Manager submits to the City Council a proposed budget for the fiscal year commencing July 1. The preliminary budget includes estimated beginning fund balances, proposed revenues and expenditures, and estimated ending fund balances at the end of the budget fiscal year. Two City Council Budget Work Sessions are held in May to discuss and make necessary changes to the preliminary budget.

In June, the City Council adopts the Tentative Budget and the Five Year CIP. Arizona state law requires that, on or before the third Monday in July of each fiscal year, the City Council adopt a tentative budget. Once the tentative budget has been adopted, the expenditures may not be increased upon final adoption, however, they may be decreased. There is no specific date set by state law for adoption of the final budget, however, for cities with a property tax levy, there is a deadline for adoption of the levy, which is the third Monday in August. Adoption of the final budget usually occurs at the last Council meeting in June. Public hearings are conducted to obtain citizen comments. The property tax levy may be adopted at any time, but state law requires it be not less than seven days following the final budget adoption. Adoption of the property tax levies occurs at the first Council meeting in July, which is more than seven days after adoption of the final budget.



**BUDGET CALENDAR**

2004	December	13	Distribute Community Investment Program (CIP) budget instructions, budget manual, forms
2005	January	10	Distribute operating budget instructions, City Manager's guidelines, forms
		20	Departments submit Five Year CIP requests (<i>new projects only</i>)
	February	14	Revenue Committee addresses revenue forecasting and proposed fee adjustments
	March	4	Departments submit operating budget requests
		15	City Council CIP Work Session: Draft Five Year Program
		28-31	City Manager and Finance Director review budget requests with department directors
	April	29	City Council receives Preliminary Budget for review
	May	3	City Council First Budget Work Session
		13	Council receives Revised Preliminary Budget
		17	City Council Second Budget Work Session
	June	12	Publish Five Year Community Investment Program
		14	City Council adopts Tentative Budget and Five Year CIP
		19, 26	Publish Tentative Budget and Notice of Public Budget Hearing
		28	City Council adopts Final Budget (public hearing)
	July	3	Publish Notice the Adopted Budget is available for public inspection
		12	City Council adopts Property Tax Levy (public hearing)

BUDGET BASIS & AMENDMENTS

Budget Basis

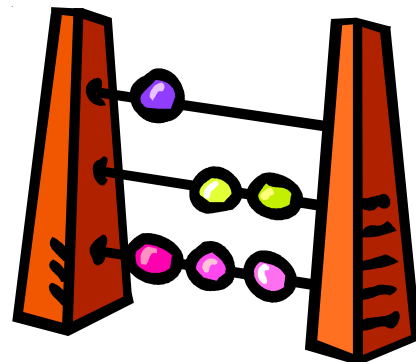
Basis of accounting refers to the recognition of revenues and expenditures/expenses in the accounts and the reporting of them in the financial statements. All general government type funds (for example, the general fund) are prepared on a modified accrual basis. This means that obligations of the city (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they become measurable and available. An exception to this general rule includes principal and interest on general long-term debt, which is recognized when due.

The enterprise funds (airport, recreation/aquatic center, refuse, wastewater, and water) are budgeted using the full accrual basis of accounting (excluding depreciation in the airport and recreation/aquatic center funds). This means that not only are expenditures recognized when a commitment is made, but revenues are also recognized when they are obligated to the city.

The city's Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of Generally Accepted Accounting Principles (GAAP). Lake Havasu City prepares the annual budget utilizing the GAAP standards.

Budget Amendments

As specified in Arizona Revised Statutes 42-17106, in the case of an emergency, the City Council may authorize the transfer of funds between budget items of an adopted budget, if the funds are available and the transfer does not result in a violation of the expenditure limitation imposed by Article IX, Sections 19 and 20 of the Constitution of Arizona. Under city policy, the Finance Director may transfer unencumbered appropriated balances within an office, department, or agency. These budget transfers are reviewed by the relevant operating department director and the budget staff. All administrative budget transfers are documented by the Finance Department and tracked in the city's computerized financial system.



FUND DESCRIPTIONS

The financial operations of the city are organized into funds, each of which is a separate fiscal and accounting entity. Every revenue received or expenditure made by the city is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary, or proprietary. Different fund types are also found within each classification.

GOVERNMENTAL FUNDS

Most city functions are financed through what are called governmental funds. The city has four types of governmental funds: the General Fund, Special Revenue Fund, Debt Service Fund, and Capital Projects Fund.

- **General Fund.** The General Fund is the major operating fund of the city government and it accounts for the vast majority of city operations. The General Fund pays for police and fire protection, parks and recreation, community development, and general city administration among other city functions.

The majority of the revenue comes from property tax, local sales tax, state shared revenue, fines and forfeitures, licenses, permits, and interest. The General Fund is considered unrestricted and can be used for any governmental purpose. All other city funds are used to account for revenues for which use is restricted under federal, state, or local law, or generally accepted accounting principles.

- **Special Revenue Fund.** Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expend-

able trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

Community Development Block Grant (CDBG) Fund. This fund accounts for all federal CDBG revenues. These revenues can be used for the development of viable urban communities, affordable housing and a suitable living environment, and expanded economic opportunities.

Grant Funds (Federal and State). Most grants which are awarded to the city are required to be accounted for separately from all other city activities in separate funds. The grants budgeted are a combination of grants which have already been awarded to the city and/or grants which have been applied for and are pending notification of award.

Highway User Revenue Fund (HURF). The major revenues of this fund are provided by the city's share of state gasoline taxes. These revenues are restricted by state constitution to be used solely for street and highway purposes.

Improvement District Funds. These funds are financed through the assessment of property taxes. Lake Havasu City currently has four improvement districts:

Improvement District No. 1 Fund. Maintenance and improvements to the gas lights along the residential area of London Bridge Golf Course.

Improvement District No. 2 Fund. Maintenance and improvements to the London Bridge Plaza.





FUND DESCRIPTIONS

Improvement District No. 3 Fund. Maintenance and improvements to the gas lights in the Lakeview Mobile Home Park.

Improvement District No. 4 Fund. Maintenance and improvements to the electric street lights at Wheeler Park and the median landscaping on lower McCulloch Boulevard, together with the gas lights on Civic Center Boulevard.

Judicial Collection Enhancement Fund (JCEF). The JCEF was established in 1989 by senate bill and is administered by the Arizona Supreme Court. The purpose of the fund is to help improve the administration of justice by increasing the number of court orders which are enforced, by enhancing the court's ability to collect and manage monies, and by improving court automation of collection and information systems. A surcharge is assessed for defensive driving school programs and on all filing, appearance, and clerk fees collected by all Arizona courts. Additionally, a time payment fee is charged to all persons who do not pay any penalty, fine or sanction in full on the date the court imposes it. All revenues are remitted to the State Treasurer with the exception of a portion of the time payment fee.

Local Transportation Assistance Fund (LTAF). This fund accounts for a state-shared revenue generated by the state lottery. The state restricts the use of this revenue to transportation purposes. Lake Havasu City uses its lottery fund to subsidize the city's transit system and the municipal airport.

Racketeering Influenced Criminal Organizations (RICO) Fund. This fund accounts for the RICO revenues and expenses of the Police Department. The revenues of this fund are received as a result of the seizure and forfeiture of property that is used in or is received as a benefit of criminal activity. The authority to seize property and restrictions concerning the use of forfeited monies is provided to the Police Department, at the direction of the Chief of Police as set forth under Title 13, Chapter 39 of the Arizona Revised Statutes. RICO revenue is received when court action awards the seized property and it is sold for cash or converted to use. Expenditure of RICO money is restricted for the furtherance of law enforcement efforts.

Tourism/Economic Development Fund. This fund receives the 3% tax on transient lodging (less than 30-day rentals) and 1% of the restaurant and bar sales tax. By city ordinances, this revenue is dedicated to the promotion of tourism and economic development.

Transit Fund. This fund is used to account for federal grants, fares, and city contributions to provide low-cost transportation for the general public.

- **Debt Service Fund.** A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
- **Capital Projects Fund.** Capital projects funds are used to account for bond proceeds, grants, and contributions set aside for capital assets. The construction, acquisition, or replacement of capital assets includes activities such as buildings, public works, water, wastewater, airport, streets, and equipment.



FUND DESCRIPTIONS

FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the city in a trustee capacity or as an agent for individuals, private organizations, or others.

- ***Paid-On-Call (POC) Firefighters Pension Trust Fund.*** This fund is a single-employer defined contribution pension plan which covers all paid-on-call firefighters. The fund is comprised of employees' pre-tax salary reductions. Pursuant to state statute, the employer makes a contribution in an amount of 5% of pre-tax wages of the employee.

PROPRIETARY FUNDS

Proprietary funds are used to account for the city's activities that are similar to those found in the private sector. These activities are not financed primarily by taxes, but rather by fees charged to the users of the service. The accounting principles used for proprietary funds are the same as those applicable to similar businesses in the private sector. There are two types of proprietary funds - enterprise funds and internal service funds. Lake Havasu City has eight proprietary funds, five are enterprise funds and three are internal service funds.

- ***Enterprise Funds.*** Enterprise funds are governmental accounting funds in which the services provided are financed and operated similarly to those of a private business. User fees are established and revised to ensure that revenues are adequate to meet all necessary expenditures.

Lake Havasu City has established five enterprise funds (water, wastewater, refuse, recreation/aquatic center, and the airport) because they are considered or proposed to be self-sufficient and are required to stand on their own.

- ***Internal Service Funds.*** An internal service fund is used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government, or to other governments on a cost-reimbursement basis.

Employee Benefit Trust Fund. A separate fund established to achieve financial stability regarding the need to provide a cost effective yet competitive benefit package to city employees. Funds are provided through premiums for medical and dental insurance coverage.

Insurance Liability Fund. This fund was established to serve as a loss reserve for future self-insurance. It will be used to set up the necessary components of a self-insured program and pay for anticipated losses and other expenses. The components and expenses that will be covered include, but are not limited to, third-party administrator fees, legal fees, and aggregate insurance premiums.

Vehicle/Equipment Replacement Fund. This fund accounts for the accumulation of resources from each department for the replacement of vehicles and equipment. After initial purchase by the operating fund, the asset is recorded in this fund and "rented" by the operating department. This rent is determined by, and accumulates over, the life of the asset. Along with interest earnings, monies will be available for the purchase of new vehicles and equipment when the older item is no longer serviceable economically.



Mission & Core Beliefs

City Council Goals - Five Year Plan

Community Profile

Demographic Statistics - Ten Year History

City Profile



MISSION & CORE BELIEFS

Mission Statement

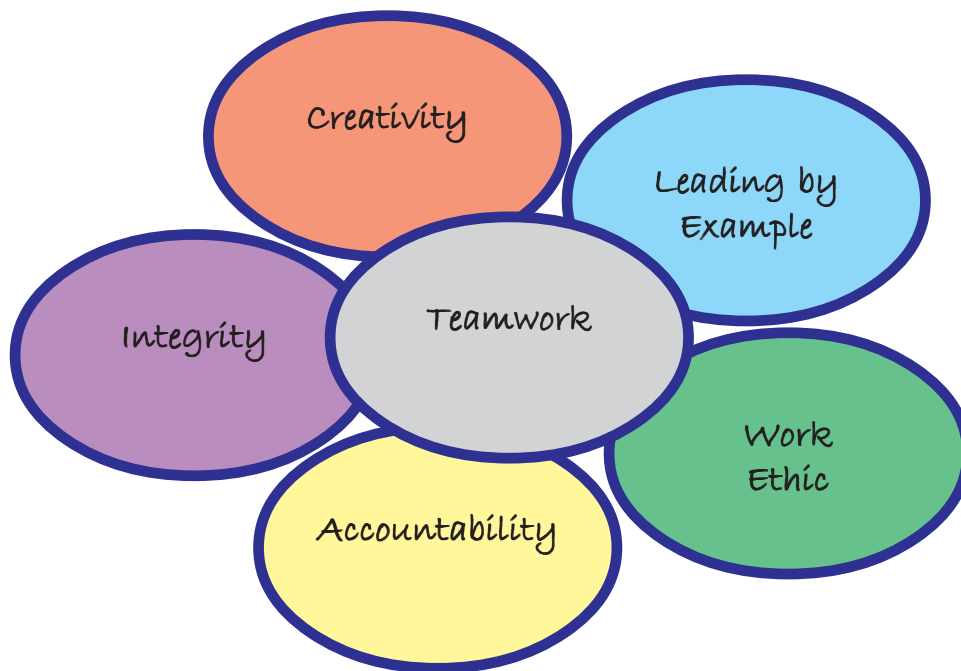
Provide first class city services for our citizens, businesses, and guests.

Build and maintain quality city infrastructure and facilities.

Develop and maintain a strong partnership between city government and the community.

Maintain a financially healthy and sustainable city government.

Core Beliefs



Lake Havasu City holds these core beliefs to guide Council and Staff action in implementing the five year plan.



CITY COUNCIL GOALS

Five Year Plan

1. Financially Sound City Government

- Objectives

Adequate financing methods for capital projects; Adequate level of financial reserves consistent with adopted financial policies; Increased sales tax revenues by producing and recapturing sales tax leakage; Improved bond rating; Expanded public/private partnerships to increase tax base; well built and maintained city facilities and infrastructure.

- Means to A Citizen

Value for the tax dollars; Growth paying for growth; Resources for future capital projects; Responsible spending by Mayor and City Council; Affordable city services; City is running more like a business.

- Challenges and Opportunities

Funding sewer cost increases and potential revenue shortfall; funding water distribution system projects; funding capital investment projects; new methods for funding major projects; purchase of future water supply and water banking.

- Actions 2005-2010

Sewer financial plan and actions; Annexation policies, priority, and actions; Community investment plan funding; Impact fees study and policy direction; Water utility policy and direction; Long range financial plan and policies; Budget revision (operational/capital); Performance audit (Community Development, Transit); Cable television license agreement; Cost of service policy and guidelines; Curb and gutter policy and program, including fund sources.

2. Strong, Diversified Local Economy

- Objectives

Attraction of new businesses (particularly light, clean manufacturing); Qualified and educated workforce; Development of north business park; Sites "ready to go" for a new business; expanded retail (mall, "big box").

- Means to A Citizen

More jobs in town (ability to work in Lake Havasu City); Opportunities to develop and to grow your own business; Insulation from economic swings due to diversity of businesses; Your children have a choice to return or to stay home; Higher wage jobs (increased personal income).

- Challenges and Opportunities

Competition from other cities; Zoning and best land uses; Today's construction-driven local economy; Partnership for Economic Development changes and performance; Workforce housing; Cyclical nature of sales tax base.

- Actions 2005-2010

English Village development plan; Mall development; Workforce housing policy and actions; Economic development policy and strategy; Big box attraction strategy; Airport development; Airport business park development; Air service expansion strategy and action; Assembly of commercial parks for commercial development.



CITY COUNCIL GOALS Five Year Plan

3. Safe and Clean Community

- Objectives

Maintain timely response to an emergency; Clean community (streets, public spaces, beaches); Quality emergency medical services; Attractive commercial development and streetscapes; Maintain low crime rate.

- Means to A Citizen

Peace of mind; Pride in community appearance; Confidence in emergency response by Lake Havasu City; Community looks good; Families feel welcome.

- Challenges and Opportunities

Growth rate; Bridgewater Channel; Funding for public safety; Funding for other safety and cleanliness services; private property rights vs. community interest.

- Actions 2005-2010

Code compliance policy direction, ordinance, and actions; Street improvement program funding; North fire station direction; Bridgewater Channel behavior and control; Lake safety plan and agreement; Highway 95 beautification and landscaping; Police and fire staffing; City gateways/entrances beautification project (including BLM agreement).

4. Effective Utility System

- Objectives

Secured and protection of adequate water supply, development of reuse; Upgrade water treatment and distribution system; Development of wastewater collection and treatment; Utility system developed prior to growth and development; Well maintained utility system.

- Means to A Citizen

Reliable water (turn on quality, safe water); Reliable wastewater treatment; Protection of Lake Havasu (water quality, color); Reliable utility service.

- Challenges and Opportunities

Funding; Keeping pace with growth; Federal mandate; Disposal and reuse/use of effluent water; Water acquisition for long-term supply.

- Actions 2005-2010

Colorado River Regional Sewer Coalition (CRRSCo) evaluation and direction; Water allocation plan direction; Sewer project management and construction; Water distribution line replacement program; Effluent/reuse plan and funding.



CITY COUNCIL GOALS

Five Year Plan

5. Enhanced Quality of Life

- Objectives

Improved quality of public education (K-12); Four year college/university; Expanded and developed park system; Expanded cultural and performing arts facilities and opportunities; Recreational facilities and programs responsive to community needs; Keeping Mohave Community College as a vital part of the community.

- Means to A Citizen

Excellent public schools for your children; Family oriented activities within the community; Choice of activities in your leisure time; Programs and facilities responsive to your needs; Opportunities for lifelong learning.

- Challenges and Opportunities

State funding formula for schools; School tax override; Funding for schools and parks; Changing recreational patterns; Citizen apathy and opposition.

- Actions 2005-2010

City's public school strategy; Mainland marina development; Parks Master Plan completion and implementation; SARA Park development; School override policy; Performing arts center feasibility study; Indoor sports complex development; Athletic fields/ballfield expansion plan and actions; College/university attraction strategy and plan; Cabana Park development; Four year college campus location; Recreational programming needs assessment and plan.

6. Blue Lake, Beautiful Mountains

- Objectives

Public access to lake along entire shoreline; Protection of mountain preserve and surrounding desert; Protection of natural areas along the shoreline; Quality water in lake; Well planned community (plans and policies reflected in new development).

- Means to A Citizen

Public access to shoreline; Survival (wildlife); Beautiful vistas (lake, mountains); Safe, clean water; Recreational use of lake, mountains, desert.

- Challenges and Opportunities

Funding for shoreline acquisition; Annexation of foothills; Implementing development codes in new projects; Water safety; Floating vendors.

- Actions 2005-2010

Unified Development Code revision; Subdivision ordinance revision; Mountain Preserve Task Force implementation; North/south traffic flow and bypass; Shoreline acquisition and funding; Lake safety plan and agreement (with Bureau of Land Management); Hillside development ordinance; Recreational uses of mountain areas and foothills policy and enforcement; Floating vendor action (working with 17 agencies).

CITY COUNCIL GOALS Five Year Plan

7. First Class Resort Development

- Objectives

More year-round tourism; Top quality resort hotels; Convention center able to host regional meetings (linked to hotel); Development of Island (major resort); More amenities for tourists (golf courses, spa, parks).

- Means to A Citizen

Support strong economy and business attraction; Business and job opportunities; Amenities for residents to enjoy in their leisure time; Community pride; Supports our lifestyle.

- Challenges and Opportunities

Zoning and the General Plan; Finding a developer; Land for amenities; Sufficient business to sustain a major hotel; Consistent, quality air service.

- Actions 2005-2010

Convention center development and direction; Resort and spa development; Aggressive marketing strategy for developers (with Partnership for Economic Development); Golf course development; Second bridge project; General Plan and Zoning review.

The London Bridge



Photo courtesy Bureau of Land Management



COMMUNITY PROFILE

Background

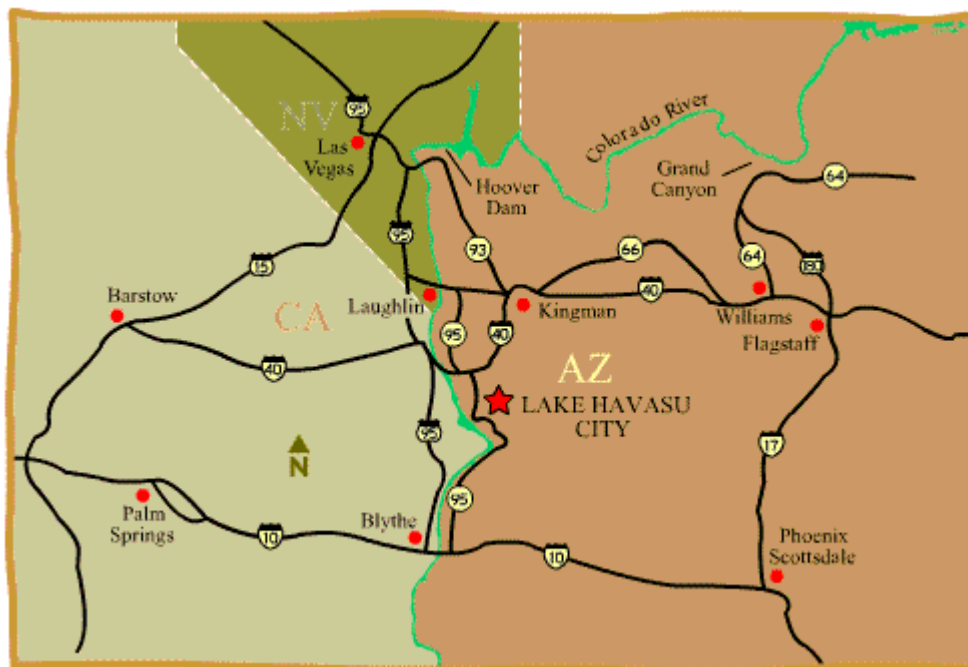
Lake Havasu City, home of the historic London Bridge, is situated on the eastern shore of Lake Havasu on the Colorado River border of California and Arizona. The city was established in 1963 by Robert P. McCulloch as a self-sufficient, planned community.

McCulloch purchased the London Bridge for \$2,460,000. Moving the bridge to Lake Havasu City and reconstructing it in the middle of a desert cost an additional \$7 million. The bridge was dismantled and shipped by boat from England to the United States and rebuilt on a peninsula on Lake Havasu. A channel was excavated under the bridge and an English Village replica built next to it. The opening of the London Bridge in October 1971 brought a unique attraction to Lake Havasu City.

Lake Havasu City is located in Mohave County, Arizona, and encompasses 42 square miles with 425 miles of streets. Situated off of Arizona Highway 95, an 18-mile drive north leads to Interstate 40, and a 65-mile drive south leads to Interstate 10.

Highway Miles to Major Cities

Albuquerque	530
Flagstaff	200
Las Vegas	150
Los Angeles	320
Phoenix	200
Salt Lake City	570
San Diego	375
San Francisco	600
Tucson	320



Map courtesy Lake Havasu City Convention & Visitors Bureau



COMMUNITY PROFILE

Government

Lake Havasu City incorporated in 1978 and is governed by the council-manager form of government.

Scenic Attractions

Lake Havasu City attracts hundreds of thousands of visitors each year to its calm waters and beautiful beaches. The 45-mile long Lake Havasu, formed by Parker Dam on the Colorado River, offers abundant attractions. The deep blue water with its coves and inlets makes the lake a good fishing spot for bluegill and crappie. Early mines and mining towns are scattered in the desert to the north and east of the city. For those interested in geological phenomena, within a 10-mile radius of Lake Havasu City, specimens such as volcanic rock, geodes, jaspers, obsidian, turquoise, and agate can be uncovered.

Community Facilities

Lake Havasu City offers a broad range of community facilities including regional parks, a dog park, a movie theater complex, a library, tennis courts, beaches, a bowling alley, and golf courses.

There are city, state, and commercially operated recreational facilities that include watercraft launch ramps, a marina, campsites, public campgrounds, picnic grounds, trailer parks, boat slips, dry storage, boat repair, boat rentals, boat tours, swimming beaches, and fishing areas.

A municipally-owned and operated aquatics complex combines leisure/competitive swimming, therapeutic pools, a water lagoon for youngsters, wave action, a spray park, and a 257-foot enclosed water slide.

A 4-mile pedestrian/bike path is situated on the Island which is accessed by London Bridge. An

additional pedestrian/bike path spans 8.5 miles along Highway 95, from North Palo Verde Boulevard to South McCulloch Boulevard.

Population and Demographics

Lake Havasu City is the major population center of southern Mohave County, one of the fastest growing counties in the United States. The U.S. Census Bureau recorded the following population trends for Lake Havasu City:

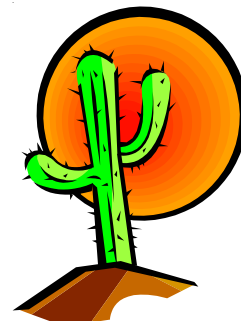
1990	24,363
2000	41,938
2004	53,204 estimate

Lake Havasu City estimates its population as of June 30, 2005, at 55,859, based upon housing units.

At the time of incorporation in 1978, Lake Havasu City had 6,053 registered voters. Registered voters currently number approximately 31,000.

According to DemographicsNow, Lake Havasu City's median age is estimated at 48.3 years, distributed as follows:

21.4%	19 and under
24.4%	20-44
27.4%	45-64
26.8%	65 and over





COMMUNITY PROFILE

Education

Lake Havasu City has six elementary schools, two middle schools, one high school, charter schools, and private schools.

Mohave Community College (MCC) is an accredited college offering associates degrees and certificates of completion in specialized programs. Since its inception in 1971, MCC has grown to nearly 12,000 students annually.

Northern Arizona University, in partnership with MCC, offers residents an opportunity to obtain advanced degrees without leaving the area.

Medical

Havasu Regional Medical Center is a 138-bed facility providing healthcare services for the region. Over 100 physicians and allied health professionals represent a broad range of medical specialties to provide care in all of the major medical disciplines.

Havasu Surgery Center is a multi-specialty surgery center for out-patient procedures.

Lodging and Restaurants

Lake Havasu City is home to 24 hotels/motels and 98 restaurants.

Business License

The city's Business License office reports 5,300 active business licenses.

Climate

Lake Havasu City, Arizona, is located on the Colorado River on the eastern shore of Lake Havasu in the west central part of Arizona. It is located at the foothills of the Mohave Mountains in an area described as "lowland desert." Lake Havasu City and the surrounding area are part of the northern and western limits of the Sonoran Desert. Lake Havasu City's elevation ranges from 450' above sea level at the lake shoreline to 1500' above sea level at the foothills. The Mohave Mountains rise to over 5,000 in elevation just a few miles to the east of the community.

Weather Averages for Lake Havasu City, Arizona

Month	Temperature (F)		Total Precipitation (in.)
	Maximum	Minimum	
January	67.5	44.7	0.57
February	71.6	48.1	0.47
March	79.8	53.0	0.46
April	88.1	59.8	0.12
May	98.0	69.5	0.01
June	107.0	77.4	0.01
July	111.8	84.8	0.16
August	111.0	85.1	0.24
September	104.3	77.1	0.41
October	92.2	63.3	0.19
November	75.2	50.7	0.33
December	65.4	43.5	0.27
Annual	89.3	63.1	3.24

Source: Western Regional Climate Center (www.wrcc.dri.edu),
Period of Record: 1991-2005. Average total snowfall 0.0".



COMMUNITY PROFILE

Public Safety – Fire

Lake Havasu City's Fire Department consists of 5 strategically located stations throughout the city. There are 90 certified firefighters and 7 administrative support staff. In 2004, the department responded to 1,739 fire incidents (which included 70 hazardous materials incidents) and 3,989 medical calls. Approximately 714 public education classes were conducted, and 849 students received training in CPR, defibrillation, and basic first aid.

Public Safety – Police

Lake Havasu City's Police Department has 83 sworn police officers, 25 full time civilian employees, and 15 part time civilian employees. Last fiscal year, 5 new Neighborhood Watch groups were established and 427 children graduated from the DARE program. Approximately 58,216 emergency calls were received and 9,893 reports were taken.

Transportation

Commercial air transportation at the Lake Havasu City Municipal Airport is provided by America West Express with direct flights to Phoenix, Arizona. The airport is open 24/7. Lake Havasu City airport staff maintains the 640 acre airport consist-

ing of an 8,000 foot runway and parallel taxiway, navigation equipment, airport ramps, secondary taxiway system, aprons, tie-downs, roadways, security access systems, open space, lighting, signage and drainage systems, as well as aircraft hangars, an Airport Rescue and Fire Facility, and the airline passenger terminal. Fixed Base Operations services are available 7 days a week and on-call after normal duty hours.

Ground transportation for the general public within Lake Havasu City is available through City Transit Services (CTS), an award winning transit system in the state of Arizona. Operating 19 buses, CTS provides curb-to-curb service on a shared-ride basis. Each bus is accessible to persons with disabilities with no advance notice required to ride. Last fiscal year, CTS traveled 558,432 miles and transported 138,148 passengers.

Utilities – Wastewater & Water

There are 7,550 sewer accounts serviced by 20 miles of force mains, 150 miles of gravity sewer lines, and 45 sewage lift stations.

Lake Havasu City has 25,180 available acre feet of water, 569 miles of water lines, and 26,417 meters in service.

The London Bridge



Photo courtesy Bureau of Land Management



DEMOGRAPHIC STATISTICS

Ten Year History

	(1)	(2)	(3)	(4)	(5)
Fiscal Year	Population	Per Capita Income	Median Age	School Enrollment	Unemployment Rate
1995	34,350	\$15,481	44.9	5,366	3.8%
1996	36,285	\$15,618	44.9	5,389	3.9%
1997	37,580	\$16,336	44.9	5,292	2.8%
1998	38,635	\$16,068	46.9	5,332	2.4%
1999	39,655	\$18,225	47.0	5,646	2.5%
2000	41,938	\$20,199	47.5	5,841	3.3%
2001	44,200	\$21,164	47.5	5,889	3.4%
2002	46,400	\$20,953	48.0	6,345	4.0%
2003	48,730	\$21,239	48.5	6,437	3.5%
2004	53,204	\$21,316	48.3	6,549	3.1%

Sources

- (1) 1995-1999 - Arizona Economic Estimates Commission
2000 - The 2000 U S Census
2001-2003 - Arizona Department of Economic Security
2004 - U.S. Census Bureau (estimate)
- (2) FY 1995-1996 - University of Arizona
FY 1997 - Arizona Department of Economic Security
FY 1998-1999, 2002-2004 - LHC Partnership for Economic Development
FY 2000-2001 - U S Dept. of Commerce/Bureau of Economic Analysis
- (3) 1995-1996 - University of Arizona
1997 - Lake Havasu City's estimates
1998-1999, 2002-2004 - LHC Partnership for Economic Development
2000-2001 - The 2000 U S Census
- (4) Lake Havasu Unified School District No. 1
- (5) Arizona Workforce Informer (www.workforce.az.gov)

Budget Trends - Ten Year History

Financial Policy Statement

Three Year Financial Projections - All Major Funds

Airport
Building Improvement
CIP Debt Service
Community Investment Program
General Fund
Highway User Revenue
Insurance Liability
Irrigation & Drainage District
Local Transportation Assistance (Lottery)
Parks Improvement
Property Acquisition
Recreation/Aquatic Center
Refuse Enterprise
Tourism/Economic Development
Transit Grant
Vehicle/Equipment Replacement
Wastewater Utility

Budget Highlights

Budget Summary



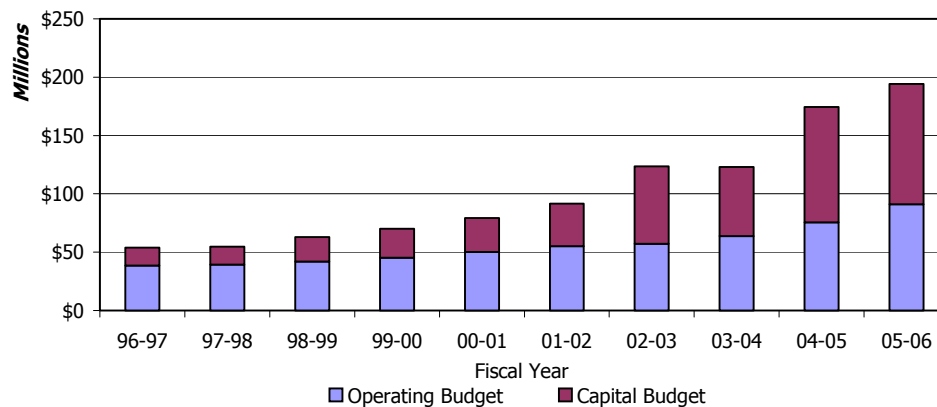


BUDGET TRENDS Ten Year History

The 10-year history shows significant growth in expenditures. The operating budget increased at an average rate of 9% per year primarily due to population growth that continues to require additional staff to maintain the level of services citizens have come to expect.

Of the city's \$91.1 million Fiscal Year 2006 operating budget, \$70 million or 77% comes from only four funds:

General Fund	\$35,366,932
Wastewater Utility Fund	15,801,945
Irrigation & Drainage District (IDD) Fund	11,862,719
Highway User Revenue Fund (HURF)	6,965,866



The capital budget has increased at an average annual rate of 21% per year. The city completed a \$40 million water treatment facility in Fiscal Year 2005 and is currently in the fourth year of an 11-

year sewer system expansion project that is estimated to cost \$499 million. The demand for additional infrastructure is anticipated to continue as development within the city continues.

Fiscal Year	Operating Budget	Capital Budget	Total Budget
96-97	\$38,434,413	\$15,524,002	\$53,958,415
97-98	39,411,524	15,331,215	54,742,739
98-99	42,080,126	21,005,106	63,085,232
99-00	45,274,079	24,831,279	70,105,358
00-01	50,254,571	29,036,424	79,290,995
01-02	55,238,843	36,403,168	91,642,011
02-03	57,291,171	66,308,046	123,599,217
03-04	63,864,205	59,015,258	122,879,463
04-05	75,580,205	98,899,473	174,479,678
05-06	91,094,047	103,157,330	194,251,377



FINANCIAL POLICY STATEMENT

Excerpt from Resolution No. 93-905

OBJECTIVES

1. To protect the City Council's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
2. To set forth operational principles which minimize the cost of local government, to the extent consistent with services desired by the public, and which minimize financial risk.
3. To adopt revenue policies which prevent undue or unbalanced reliance on certain revenues, which distribute the costs of municipal services fairly, and which provide adequate funds to operate desired programs.
4. To provide essential public facilities and prevent deterioration of the city's public facilities and its capital plant.
5. To protect and enhance the city's credit rating and prevent default on any municipal debts.
6. To insure the legal use of all city funds through adherence to the highest accounting and management practices as set by the Government Finance Officers Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.
3. The city shall maintain all enterprise funds rate structures which are adequate to insure that they remain firmly and separately self-supporting, including the costs of operation, capital plant maintenance, debt service, depreciation, and moderate system extensions.
4. The city shall generate significant interest income by an aggressive investment policy making maximum utilization of idle cash in all funds.

BUDGETARY POLICIES

1. Total fund appropriations changes shall be approved by City Council. Uses of contingency appropriations shall be specifically approved by City Council.
2. In order to provide flexibility to respond to unanticipated revenue decreases or unanticipated expenditures, at least 5% of the total operating budget shall be set aside as a contingency appropriation in the General Fund, Irrigation & Drainage District O&M Fund, Sanitary District O&M Fund, and the Highway Users Fund.
3. Fund balance reserves for the General Fund, Irrigation & Drainage District O&M Fund, Sanitary District O&M Fund, and the Highway Users Fund shall be maintained at a level at least 5% of the total operating budget.
4. A long-range Capital Improvement Program shall be prepared and updated each year. This plan may include "unfunded" projects that carry out the city's general plans but it will also include a capital spending plan that identifies projects that can be completed with known funding sources.

REVENUE POLICIES

1. The city shall annually review all revenue sources, including taxes, licenses, user fees, and other charges to ensure fiscal health and avoid intermittent large increases.
2. The city shall avoid dependence on temporary revenues to fund mainstream municipal services.



FINANCIAL POLICY STATEMENT

Excerpt from Resolution No. 93-905

5. All Capital Improvement Program proposals shall include an estimate of the construction costs as well as an estimate of the impact on the city's operating budget of the affected funds.
6. Amendments to Capital Improvement Program appropriations must be approved by City Council in order to keep the City Council informed on capital project activity and funding and ensures that revisions to project priorities are in line with City Council expectations.

DEBT SERVICE POLICIES

1. Long-term debt shall not be issued to finance current ongoing operations.
2. Long-term debt shall be confined to capital improvement projects too large to be financed from current revenues. Payment schedules shall not exceed the expected useful life of the project.
3. Long-term debt shall not exceed the city's resources for repaying the debt.
4. The city shall comply with the Arizona Constitution relative to debt limits. Current law states that, for general municipal purposes, a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property. Additional debt amounting to 20% of the assessed valuation can be issued for supplying such services as water, artificial light, sewers and for the acquisition and development of land for open space preserves, parks, playgrounds and recreational facilities.
5. Short-term debt or lease-purchase contracts shall be considered for financing major operating capital equipment when

the city's Management Services Director or the city's financial advisor determines that it is in the city's best financial interest.

FINANCIAL REPORTING POLICIES

1. The city's accounting and financial reporting systems shall be maintained in conformance with current accepted principles and standards of the Government Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).
2. Full disclosure shall be provided in the general financial statements and bond representations.
3. An annual audit shall be performed by an independent public accounting firm with the subsequent issue of a Comprehensive Annual Financial Report (CAFR).
4. The city shall continue to submit its CAFR annually to GFOA for the purpose of obtaining the Certificate of Achievement of Excellence in Financial Reporting.



Budget Trends - Ten Year History

Financial Policy Statement

Three Year Financial Projections - All Major Funds

Airport
Building Improvement
CIP Debt Service
Community Investment Program
General Fund
Highway User Revenue
Insurance Liability
Irrigation & Drainage District
Local Transportation Assistance (Lottery)
Parks Improvement
Property Acquisition
Recreation/Aquatic Center
Refuse Enterprise
Tourism/Economic Development
Transit Grant
Vehicle/Equipment Replacement
Wastewater Utility

Budget Highlights

Budget Summary





AIRPORT FUND

Airport Fund Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	(\$221,904)	\$244,336	\$244,336	\$67,616	\$65,680	\$63,915
Revenues						
Building Rental Fees	37,400	39,700	37,400	14,400	39,292	40,078
Car Rental Fees	65,500	76,000	65,500	76,000	69,489	71,574
Facility Charges	22,100	18,800	22,100	19,736	23,218	23,683
FBO Hangar Fees	10,000	10,300	12,000	10,780	12,607	12,859
Fuel Flowage Fees	40,000	34,000	40,000	49,900	42,024	42,864
Grants	1,161,475	1,366,066	5,021,132	3,768,052	410,000	648,375
Hangar Pad Fees	40,000	47,000	37,000	47,214	38,872	39,650
Hangar Rental Fees	100,000	115,500	182,312	115,704	118,018	120,378
Land Lease Fees	10,000	9,072	12,000	30,888	12,607	12,859
Landing Fees	13,000	22,300	11,000	12,686	11,220	11,444
Miscellaneous	2,500	1,029	1,500	100	1,576	1,607
Operating Permit Fees	4,500	385	5,000	1,330	5,253	5,358
Shade Port Lease Fees	28,000	26,300	30,000	28,082	31,212	31,836
Signage/Advertising	700	650	700	696	735	750
Sub-Lease Fee	150	150	150	150	157	160
Terminal Space Fees	10,000	13,500	9,500	11,422	9,981	10,180
Tie Down Fees	60,000	62,000	60,000	73,880	63,036	64,297
Transient Tie Downs	3,000	1,300	4,500	3,233	4,728	4,822
Vehicle Parking Fees	17,000	17,500	17,000	15,840	17,860	18,217
Total Revenues	\$1,625,325	\$1,861,552	\$5,568,794	\$4,280,093	\$911,885	\$1,160,991
TOTAL FUNDS AVAILABLE	\$1,403,421	\$2,105,888	\$5,813,130	\$4,347,709	\$977,565	\$1,224,906
Expenditures						
Personnel	373,324	385,821	385,821	397,030	425,368	446,636
Operation & Maintenance (O&M)*	778,408	468,379	617,929	536,905	494,190	504,074
Capital Outlay					38,000	
Capital Improvement Program	734,357	1,430,673	5,114,000	3,752,527	435,000	665,000
Contingency		20,000	20,000	20,000		
Debt Service						
Depreciation	707,631	849,307	849,307	859,821	936,360	936,360
Interfund Debits/(Credits)	361,252	186,206	186,206	225,875	205,292	205,292
Landfill Closure Reserve						
Other Expenses						
	\$2,954,972	\$3,340,386	\$7,173,263	\$5,792,158	\$2,534,210	\$2,757,362
Non-Cash Depreciation & Adjustments	(707,631)	(849,307)	(849,307)	(859,821)	(936,360)	(936,360)
Total Expenditures	\$2,247,341	\$2,491,079	\$6,323,956	\$4,932,337	\$1,597,850	\$1,821,002
Transfers In/(Out)						
CIP - General Fund		64,607	228,595	121,108	25,000	16,625
CIP Debt Service Fund	(56,400)	(65,800)	(65,800)	(65,800)	(65,800)	(65,800)
General Fund	1,088,256	400,000	530,000	545,000	675,000	660,000
Lottery Fund	56,400	54,000	54,000	50,000	50,000	50,000
Total Transfers In/(Out)	\$1,088,256	\$452,807	\$746,795	\$650,308	\$684,200	\$660,825
Year-End Adjustments						
ENDING BALANCE	\$244,336	\$67,616	\$235,969	\$65,680	\$63,915	\$64,729

*Supplies & Services



BUILDING IMPROVEMENT FUND

Building Improvement Fund Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$624,406	\$624,406	\$296,939	\$624,406	\$24,518	\$9,518
Revenues Grants Impact Fees Interest & Miscellaneous						
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL FUNDS AVAILABLE	\$624,406	\$624,406	\$296,939	\$624,406	\$24,518	\$9,518
Expenditures Personnel Operation & Maintenance (O&M)* Capital Outlay Capital Improvement Program Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve Other Expenses						
Non-Cash Depreciation & Adjustments Total Expenditures						
Transfers In/(Out) CIP - Building Improvement Fund CIP - General Fund CIP - Highway User Revenue Fund CIP - Irrigation & Drainage-Flood Control CIP - Parks Improvement Fund CIP - Property Acquisition Fund CIP - Refuse Fund CIP - Wastewater Utility Fund		(239,667) 239,667		(1,024,888) 425,000	(200,000) 185,000	(280,000) 275,000
Total Transfers In/(Out)	\$0	\$0	\$0	(\$599,888)	(\$15,000)	(\$5,000)
Year-End Adjustments						
ENDING BALANCE	\$624,406	\$624,406	\$296,939	\$24,518	\$9,518	\$4,518

*Supplies & Services



CIP DEBT SERVICE FUND

CIP Debt Service Fund	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
Financial Projections	FY 03-04	FY 04-05		FY 05-06	FY 06-07	FY 07-08
BEGINNING BALANCE	\$1,346,893	\$1,043,987	\$1,043,987	\$846,766	\$637,261	\$463,629
Source of Funds						
Debt Service Payments From:						
Airport Fund	56,400	65,800	65,800	65,800	65,800	65,800
Capital Lease - Property Acquisition			980,000			
General Fund	2,139,300	2,495,850	2,495,850	2,495,850	2,495,850	2,495,850
Improvement District #7	116,641	118,398	117,669	118,398	118,441	118,956
Irrigation & Drainage District Fund	804,300	938,350	938,350	938,350	938,350	938,350
Interest, Fees & Other Revenues	7,000	750	3,000	750	3,090	3,182
Total Source of Funds	\$3,123,641	\$3,619,148	\$4,600,669	\$3,619,148	\$3,621,531	\$3,622,138
TOTAL FUNDS AVAILABLE	\$4,470,534	\$4,663,135	\$5,644,656	\$4,465,914	\$4,258,792	\$4,085,767
Use of Funds						
Personnel						
Operation & Maintenance (O&M)*						
Capital Outlay						
Capital Improvement Program						
Contingency						
Debt Service		3,000	3,000	5,712	3,307	3,307
Depreciation						
Interfund Debits/(Credits)						
Landfill Closure Reserve						
Other Expenses:						
Capital Lease - Property Acquisition			980,000			
P&I - 1993 MPC Bonds	2,700,000					
P&I - 1999 Refunding Bonds	726,547	3,695,700	3,695,700	3,704,500	3,672,900	3,672,900
P&I - 2001 Improvement District #7		117,669	117,669	118,441	118,956	118,956
	\$3,426,547	\$3,816,369	\$4,796,369	\$3,828,653	\$3,795,163	\$3,795,163
Non-Cash Depreciation & Adjustments						
Total Use of Funds	\$3,426,547	\$3,816,369	\$4,796,369	\$3,828,653	\$3,795,163	\$3,795,163
Transfers In/(Out)						
N/A						
Total Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0
Year-End Adjustments						
ENDING BALANCE	\$1,043,987	\$846,766	\$848,288	\$637,261	\$463,629	\$290,604

*Supplies & Services



COMMUNITY INVESTMENT PROGRAM FUND

Community Investment Fund Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$290,402	\$296,939	\$296,939	\$144,722	\$44,722	\$44,722
Revenues						
Grants		159,045		1,550,800	550,000	1,706,900
Impact Fees						1,070,000
Interest & Miscellaneous	7,523,817					
Total Revenues	\$7,523,817	\$159,045	\$0	\$1,550,800	\$550,000	\$2,776,900
TOTAL FUNDS AVAILABLE	\$7,814,219	\$455,984	\$296,939	\$1,695,522	\$594,722	\$2,821,622
Expenditures						
Personnel						
Operation & Maintenance (O&M)*						
Capital Outlay						
Capital Improvement Program	7,517,280	2,923,312		15,411,838	6,401,365	10,062,073
Contingency						
Debt Service						
Depreciation						
Interfund Debits/(Credits)						
Landfill Closure Reserve						
Other Expenses						
	\$7,517,280	\$2,923,312		\$15,411,838	\$6,401,365	\$10,062,073
Non-Cash Depreciation & Adjustments						
Total Expenditures	\$7,517,280	\$2,923,312		\$15,411,838	\$6,401,365	\$10,062,073
Transfers In/(Out)						
CIP - Building Improvement Fund		239,667		1,024,888	200,000	280,000
CIP - General Fund		120,400		1,797,606	775,700	3,401,500
CIP - Highway User Revenue Fund		138,183		2,233,538	950,400	349,600
CIP - Irrigation & Drainage-Flood Control		1,955,254		2,507,825	1,128,900	814,500
CIP - Parks Improvement Fund		131,884		964,875	495,000	2,439,573
CIP - Property Acquisition Fund		26,227		4,577,940	2,000,000	
CIP - Refuse Fund		435		301,366	301,365	
CIP - Wastewater Utility Fund				353,000		
Total Transfers In/(Out)	\$0	\$2,612,050	\$0	\$13,761,038	\$5,851,365	\$7,285,173
Year-End Adjustments						
ENDING BALANCE	\$296,939	\$144,722	\$296,939	\$44,722	\$44,722	\$44,722

*Supplies & Services



GENERAL FUND

General Fund	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
Financial Projections	FY 03-04	FY 04-05		FY 05-06	FY 06-07	FY 07-08
BEGINNING BALANCE	\$17,117,706	\$16,592,432	\$16,592,432	\$15,000,064	\$4,139,235	(\$1,558,061)
Revenues						
Auto Lieu Tax	2,389,482	2,600,000	2,200,000	2,600,000	2,626,000	2,652,260
Charges for Services	765,439	680,331	744,500	689,500	703,290	717,356
City Sales Tax	17,649,391	19,150,000	18,150,000	20,086,000	20,487,720	20,897,474
Fines & Forfeitures	1,115,565	1,013,000	1,177,000	1,045,000	1,065,900	1,087,218
Fire Insurance Tax	129,278	160,000	70,000	160,000	161,600	163,216
Interest, Miscellaneous & Grants	1,043,904	1,151,196	971,600	1,130,135	1,152,738	1,175,792
License & Permits	3,054,053	2,827,700	2,711,200	3,769,200	3,806,892	3,844,961
Property Tax Levy	2,952,049	3,307,968	3,307,968	3,836,473	3,874,838	3,913,586
State Sales Tax	3,528,252	3,621,366	3,621,366	4,108,095	4,149,176	4,190,668
Urban Revenue Sharing	3,781,523	3,860,092	3,860,092	4,389,147	4,433,038	4,477,369
Total Revenues	\$36,408,936	\$38,371,653	\$36,813,726	\$41,813,550	\$42,461,192	\$43,119,900
TOTAL FUNDS AVAILABLE	\$53,526,642	\$54,964,085	\$53,406,158	\$56,813,614	\$46,600,427	\$41,561,840
Expenditures						
City Attorney	372,454	340,980	421,980	481,350	490,977	500,797
City Clerk	129,395	136,917	192,777	189,737	193,532	197,402
City Council	42,400	34,939	67,263	73,181	73,913	74,652
City Court	946,871	1,049,688	1,077,488	1,115,255	1,137,560	1,160,311
City Manager	232,410	49,319	64,319	85,387	87,095	88,837
Community Development	1,661,603	1,897,316	1,922,816	2,529,338	2,579,925	2,631,523
Finance	530,641	525,316	573,816	590,688	602,502	614,552
Fire	6,141,899	6,890,094	6,953,594	8,753,571	8,928,642	9,107,215
General Government	2,370,860	2,205,990	2,259,990	2,488,175	2,537,939	2,588,697
Human Resources	240,593	276,295	288,795	312,304	318,550	324,921
Information Systems	507,434	568,347	641,847	832,615	849,267	866,253
Parks & Recreation	3,553,075	4,591,484	4,747,784	5,221,548	5,325,979	5,432,499
Police	8,062,469	8,547,646	8,826,646	10,615,919	10,828,237	11,044,802
Public Works - Admin./Eng. & Shop	430,096	784,849	926,766	1,076,294	1,097,820	1,119,776
Contingency	41,784	114,339	514,339	1,600,000		
	\$25,263,984	\$28,013,519	\$29,480,220	\$35,965,362	\$35,051,937	\$35,752,237
Non-Cash Depreciation & Adjustments						
Total Expenditures	\$25,263,984	\$28,013,519	\$29,480,220	\$35,965,362	\$35,051,937	\$35,752,237
Transfers In/(Out)						
Airport Fund	(975,000)	(400,000)	(530,000)	(545,000)	(675,000)	(660,000)
CIP - Airport Fund	(113,256)	(64,607)	(228,595)	(121,108)	(25,000)	(16,625)
CIP - Building Improvement Fund	(675,000)	(239,667)	(275,400)	(425,000)	(185,000)	(275,000)
CIP - Irrigation & Drainage District Fund	(2,297,849)	(177,372)	(310,000)	(239,465)		
CIP - Other	(528,497)	(120,400)	(230,000)	(1,797,606)	(775,700)	(3,401,500)
CIP - Parks Improvement Fund	(300,000)		(631,775)			(1,791,639)
CIP - Property Acquisition Fund	(1,005,844)	(4,177,606)	(6,495,342)	(3,488,988)	(2,000,000)	
CIP - Wastewater Utility Fund	(2,360,480)	(2,000,000)	(2,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
CIP Debt Service Fund	(2,139,300)	(2,495,850)	(3,475,850)	(2,495,850)	(2,495,850)	(2,495,850)
Highway User Revenue Fund	(100,000)	(850,000)	(2,250,000)	(3,150,000)	(2,475,000)	(1,840,000)
Liability Insurance Fund				(126,000)		
Recreation/Aquatic Center Fund	(465,000)	(700,000)	(800,000)	(645,000)	(750,000)	(775,000)
Transit Grant Fund	(710,000)	(725,000)	(830,000)	(675,000)	(725,000)	(775,000)
Total Transfers In/(Out)	(\$11,670,226)	(\$11,950,502)	(\$18,056,962)	(\$16,709,017)	(\$13,106,550)	(\$15,030,614)
Year-End Adjustments						
ENDING BALANCE	\$16,592,432	\$15,000,064	\$5,868,976	\$4,139,235	(\$1,558,061)	(\$9,221,011)

*Supplies & Services



HIGHWAY USER REVENUE FUND (HURF)

Highway User Revenue Fund Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$970,791	\$223,936	\$223,936	\$749,778	\$7,694	\$70,879
Revenues						
Gasoline Tax	4,371,506	4,600,000	4,419,238	4,982,320	5,032,143	5,082,465
Interest & Miscellaneous	43,953	22,220	7,500	30,000	30,600	31,212
Street Special Services	10,398	1,221	10,000	10,000	10,000	10,000
Total Revenues	\$4,425,857	\$4,623,441	\$4,436,738	\$5,022,320	\$5,072,743	\$5,123,677
TOTAL FUNDS AVAILABLE	\$5,396,648	\$4,847,377	\$4,660,674	\$5,772,098	\$5,080,437	\$5,194,555
Expenditures						
Personnel	1,850,124	1,872,421	1,992,421	2,105,964	2,169,143	2,234,217
Operation & Maintenance (O&M)*	1,914,554	1,984,840	2,059,840	3,183,355	3,247,022	3,311,963
Capital Outlay	223,602	25,000	25,000	15,000	25,000	25,000
Capital Improvement Program						
Contingency			100,000	295,000		
Debt Service						
Depreciation						
Interfund Debits/(Credits)	686,161	561,298	561,298	381,547	392,993	404,783
Landfill Closure Reserve						
Other Expenses:						
Street Maintenance Program	259,000	660,000	960,000	1,000,000	1,000,000	1,000,000
	\$4,933,441	\$5,103,559	\$5,698,559	\$6,980,866	\$6,834,158	\$6,975,963
Non-Cash Depreciation & Adjustments						
Total Expenditures	\$4,933,441	\$5,103,559	\$5,698,559	\$6,980,866	\$6,834,158	\$6,975,963
Transfers In/(Out)						
Capital Improvement Program	(489,271)	(138,183)	(1,200,500)	(2,233,538)	(950,400)	(349,600)
General Fund	100,000	850,000	2,250,000	3,150,000	2,475,000	1,840,000
IDD - Flood Control Washcrew	150,000	294,143	294,143	300,000	300,000	300,000
Total Transfers In/(Out)	(\$239,271)	\$1,005,960	\$1,343,643	\$1,216,462	\$1,824,600	\$1,790,400
Year-End Adjustments						
ENDING BALANCE	\$223,936	\$749,778	\$305,758	\$7,694	\$70,879	\$8,992

*Supplies & Services



INSURANCE LIABILITY FUND

Insurance Liability Fund Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$0	\$0	\$0	\$0	\$252,000	\$260,646
Revenues						
Premiums				1,729,287	1,789,812	1,852,455
Total Revenues	\$0	\$0	\$0	\$1,729,287	\$1,789,812	\$1,852,455
TOTAL FUNDS AVAILABLE	\$0	\$0	\$0	\$1,729,287	\$2,041,812	\$2,113,102
Expenditures						
Personnel						
Operation & Maintenance (O&M)*						
Capital Outlay						
Capital Improvement Program						
Contingency						
Debt Service						
Depreciation						
Interfund Debits/(Credits)						
Landfill Closure Reserve						
Other Expenses: Admin/Premiums				1,729,287	1,781,166	1,834,601
Non-Cash Depreciation & Adjustments				\$1,729,287	\$1,781,166	\$1,834,601
Total Expenditures				\$1,729,287	\$1,781,166	\$1,834,601
Transfers In/(Out)						
General Fund				126,000		
Irrigation & Drainage District Fund				84,000		
Wastewater Utility Fund				42,000		
Total Transfers In/(Out)	\$0	\$0	\$0	\$252,000	\$0	\$0
Year-End Adjustments						
ENDING BALANCE	\$0	\$0	\$0	\$252,000	\$260,646	\$278,501

*Supplies & Services



IRRIGATION & DRAINAGE DISTRICT (IDD) FUND

Irrigation & Drainage District Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$4,290,006	\$3,750,110	\$3,750,110	\$4,832,157	\$796,753	\$536,432
Revenues						
Flood Control Funding	1,144,143	1,144,143	964,450	1,178,467	1,190,252	1,202,154
Interest & Miscellaneous	188,587	114,549	80,000	720,000	84,872	84,872
Property Tax Levy	2,144,607	2,160,150	2,160,150	2,075,150	2,200,000	2,200,000
Water Fees: Developers Fees				1,724,085	1,775,808	1,829,082
Water Fees: Miscellaneous	1,201,252	1,161,619	2,053,500	1,169,000	1,180,690	1,192,497
Water Use Fees/Charges: Current	9,972,454	10,900,000	10,900,000	11,306,614	11,645,812	11,995,186
Total Revenues	\$14,651,043	\$15,480,461	\$16,158,100	\$18,173,316	\$18,077,434	\$18,503,791
TOTAL FUNDS AVAILABLE	\$18,941,049	\$19,230,571	\$19,908,210	\$23,005,473	\$18,874,187	\$19,040,223
Expenditures						
Personnel	2,088,275	2,455,076	2,580,076	2,795,985	2,851,905	2,908,943
Operation & Maintenance (O&M)*	3,390,935	4,227,055	4,397,055	4,484,201	4,573,885	4,665,363
Capital Outlay	198,101	74,000	74,000	55,000	80,000	80,000
Capital Improvement Program	6,811,051	7,264,411	4825101	6,857,258	4,552,288	7,235,275
Contingency			400,000	550,000		
Debt Service						
Depreciation	993,679	1,883,054	1,883,054	2,156,967	2,178,537	2,200,322
Interfund Debits/(Credits)	967,813	1,485,076	1,485,076	1,843,066	1,879,927	1,917,526
Landfill Closure Reserve						
Other Expenses:						
Debt Service - GO Bonds	152,829	33,800	33,800	32,500	32,500	32,500
	\$14,602,683	\$17,422,472	\$15,678,162	\$18,774,977	\$16,149,042	\$19,039,928
Non-Cash Depreciation & Adjustments	(993,679)	(1,883,054)	(1,883,054)	(2,156,967)	(2,178,537)	(2,200,322)
Total Expenditures	\$13,609,004	\$15,539,418	\$13,795,108	\$16,618,010	\$13,970,505	\$16,839,606
Transfers In/(Out)						
CIP - General Fund	2,297,849	177,372	310,000	239,465		
CIP - Irrigation & Drainage-Flood Control	(892,402)	(1,955,254)	(3,469,577)	(2,507,825)	(1,128,900)	(814,450)
CIP - Other	(643,564)		(200,000)			
CIP - Property Acquisition		4,151,379				
CIP - Wastewater Utility Fund	(1,389,518)			(2,000,000)	(2,000,000)	(2,000,000)
CIP Debt Service Fund	(804,300)	(938,350)	(938,350)	(938,350)	(938,350)	(938,350)
Highway User Revenue Fund	(150,000)	(294,143)	(294,143)	(300,000)	(300,000)	(300,000)
Insurance Liability Fund				(84,000)		
Total Transfers In/(Out)	(\$1,581,935)	\$1,141,004	(\$4,592,070)	(\$5,590,710)	(\$4,367,250)	(\$4,052,800)
Year-End Adjustments						
ENDING BALANCE	\$3,750,110	\$4,832,157	\$1,521,032	\$796,753	\$536,432	(\$1,852,184)

*Supplies & Services



LOCAL TRANSPORTATION ASSISTANCE FUND (LTAF)

LTAF (Lottery) Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated FY 04-05	Budget FY 04-05	FY 05-06	FY 06-07	FY 07-08
BEGINNING BALANCE	\$22,940	\$7,803	\$7,803	(\$3,286)	\$8,236	\$8,194
Revenues						
State-Shared Lottery Funds	246,171	250,591	250,523	259,430	262,024	264,645
Total Revenues	\$246,171	\$250,591	\$250,523	\$259,430	\$262,024	\$264,645
TOTAL FUNDS AVAILABLE	\$269,111	\$258,394	\$258,326	\$256,144	\$270,260	\$272,839
Expenditures						
Personnel						
Operation & Maintenance (O&M)*	389	374	374	408	416	424
Capital Outlay						
Capital Improvement Program						
Contingency						
Debt Service						
Depreciation						
Interfund Debits/(Credits)	56,919	57,306	57,306	57,500	58,650	60,410
Landfill Closure Reserve						
Other Expenses						
	\$57,308	\$57,680	\$57,680	\$57,908	\$59,066	\$60,834
Non-Cash Depreciation & Adjustments						
Total Expenditures	\$57,308	\$57,680	\$57,680	\$57,908	\$59,066	\$60,834
Transfers In/(Out)						
Airport Fund	(54,000)	(54,000)	(54,000)	(50,000)	(50,000)	(50,000)
Transit Grant Fund	(150,000)	(150,000)	(150,000)	(140,000)	(153,000)	(153,000)
Total Transfers In/(Out)	(\$204,000)	(\$204,000)	(\$204,000)	(\$190,000)	(\$203,000)	(\$203,000)
Year-End Adjustments						
ENDING BALANCE	\$7,803	(\$3,286)	(\$3,354)	\$8,236	\$8,194	\$9,005

*Supplies & Services



PARKS IMPROVEMENT FUND

Parks Improvement Fund Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$2,241,709	\$2,241,709	\$2,241,709	\$2,109,825	\$1,144,950	\$649,950
Revenues						
Grants						
Impact Fees						
Interest & Miscellaneous						
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL FUNDS AVAILABLE	\$2,241,709	\$2,241,709	\$2,241,709	\$2,109,825	\$1,144,950	\$649,950
Expenditures						
Personnel						
Operation & Maintenance (O&M)*						
Capital Outlay						
Capital Improvement Program						
Contingency						
Debt Service						
Depreciation						
Interfund Debits/(Credits)						
Landfill Closure Reserve						
Other Expenses						
Non-Cash Depreciation & Adjustments						
Total Expenditures						
Transfers In/(Out)						
CIP - Building Improvement Fund						1,791,639
CIP - General Fund						
CIP - Highway User Revenue Fund						
CIP - Irrigation & Drainage-Flood Control						
CIP - Parks Improvement Fund		(131,884)		(964,875)	(495,000)	(2,439,573)
CIP - Property Acquisition Fund						
CIP - Refuse Fund						
CIP - Wastewater Utility Fund						
Total Transfers In/(Out)	\$0	(\$131,884)	\$0	(\$964,875)	(\$495,000)	(\$647,934)
Year-End Adjustments						
ENDING BALANCE	\$2,241,709	\$2,109,825	\$2,241,709	\$1,144,950	\$649,950	\$2,016

*Supplies & Services



PROPERTY ACQUISITION FUND

Property Acquisition Fund Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$1,088,952	\$1,088,952	\$1,088,952	\$1,088,952	\$0	\$0
Revenues						
Grants						
Impact Fees						
Interest & Miscellaneous						
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL FUNDS AVAILABLE	\$1,088,952	\$1,088,952	\$1,088,952	\$1,088,952	\$0	\$0
Expenditures						
Personnel						
Operation & Maintenance (O&M)*						
Capital Outlay						
Capital Improvement Program						
Contingency						
Debt Service						
Depreciation						
Interfund Debits/(Credits)						
Landfill Closure Reserve						
Other Expenses						
Non-Cash Depreciation & Adjustments						
Total Expenditures						
Transfers In/(Out)						
CIP - Building Improvement Fund						
CIP - General Fund		4,177,606		3,488,988	2,000,000	
CIP - Highway User Revenue Fund						
CIP - Irrigation & Drainage-Flood Control						
CIP - Parks Improvement Fund						
CIP - Property Acquisition Fund		(4,177,606)		(4,577,940)	(2,000,000)	
CIP - Refuse Fund						
CIP - Wastewater Utility Fund						
Total Transfers In/(Out)	\$0	\$0	\$0	(\$1,088,952)	\$0	\$0
Year-End Adjustments						
ENDING BALANCE	\$1,088,952	\$1,088,952	\$1,088,952	\$0	\$0	\$0

*Supplies & Services



RECREATION/AQUATIC CENTER FUND

Recreation/Aquatic Center Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$84,637	\$14,725	\$14,725	\$42,031	\$12,199	\$17,283
Revenues						
Aquatic Center Fees	292,600	210,000	250,000	250,000	265,225	265,225
Community Center Fees	137,321	150,000	150,000	165,000	159,135	159,135
Miscellaneous & Donations	27,273	27,403	15,000	30,000	15,913	15,913
Total Revenues	\$457,194	\$387,403	\$415,000	\$445,000	\$440,273	\$440,273
TOTAL FUNDS AVAILABLE	\$541,831	\$402,128	\$429,725	\$487,031	\$452,472	\$457,556
Expenditures						
Personnel	587,350	580,363	677,363	651,063	664,084	677,366
Operation & Maintenance (O&M)*	330,960	388,510	437,510	412,285	420,531	428,941
Capital Outlay						
Capital Improvement Program						
Contingency			10,000	10,000		
Debt Service						
Depreciation	185,481	187,641	187,641	184,190	190,000	190,000
Interfund Debits/(Credits)	73,796	91,224	91,224	46,484	100,574	100,574
Landfill Closure Reserve						
Other Expenses						
	\$1,177,587	\$1,247,738	\$1,403,738	\$1,304,022	\$1,375,189	\$1,396,881
Non-Cash Depreciation & Adjustments	(185,481)	(187,641)	(187,641)	(184,190)	(190,000)	(190,000)
Total Expenditures	\$992,106	\$1,060,097	\$1,216,097	\$1,119,832	\$1,185,189	\$1,206,881
Transfers In/(Out)						
General Fund	465,000	700,000	800,000	645,000	750,000	775,000
Total Transfers In/(Out)	\$465,000	\$700,000	\$800,000	\$645,000	\$750,000	\$775,000
Year-End Adjustments						
ENDING BALANCE	\$14,725	\$42,031	\$13,628	\$12,199	\$17,283	\$25,675

*Supplies & Services



REFUSE ENTERPRISE FUND

Refuse Enterprise Fund Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$1,297,388	\$1,805,938	\$1,805,938	\$2,306,079	\$2,373,232	\$2,580,208
Revenues						
Administration Fee (of user charges)	447,599	475,000	420,000	500,000	510,000	520,200
Interest & Miscellaneous	62,617	100,000	75,000	100,000	100,000	100,000
Landfill Disposal Fees	297,539	300,000	195,000	300,000	306,000	312,120
Recycling	99,132	100,000	135,000	135,000	137,700	140,454
Total Revenues	\$906,887	\$975,000	\$825,000	\$1,035,000	\$1,053,700	\$1,072,774
TOTAL FUNDS AVAILABLE	\$2,204,275	\$2,780,938	\$2,630,938	\$3,341,079	\$3,426,932	\$3,652,982
Expenditures						
Personnel						
Operation & Maintenance (O&M)*	84,736	127,500	147,735	272,449	162,877	162,877
Capital Outlay						
Capital Improvement Program						
Contingency			30,000	30,000		
Debt Service						
Depreciation	1,175	47,719	47,719	47,719	52,610	52,610
Interfund Debits/(Credits)	166,451	190,122	190,122	204,284	209,609	209,609
Landfill Closure Reserve	91,802	91,802	91,802	94,748	101,211	101,211
Other Expenses:						
Recycling/Waste Disposal Program	51,014	65,000	65,000	65,000	71,662	71,662
	\$395,178	\$522,143	\$572,378	\$714,200	\$597,969	\$597,969
Non-Cash Depreciation & Adjustments	(1,175)	(47,719)	(47,719)	(47,719)	(52,610)	(52,610)
Total Expenditures	\$394,003	\$474,424	\$524,659	\$666,481	\$545,359	\$545,359
Transfers In/(Out)						
Capital Improvement Program	(4,334)	(435)	(607,500)	(301,366)	(301,365)	
Total Transfers In/(Out)	(\$4,334)	(\$435)	(\$607,500)	(\$301,366)	(\$301,365)	\$0
Year-End Adjustments						
ENDING BALANCE	\$1,805,938	\$2,306,079	\$1,498,779	\$2,373,232	\$2,580,208	\$3,107,623

*Supplies & Services



TOURISM/ECONOMIC DEVELOPMENT FUND

Tourism/Economic Development Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$251,597	\$274,627	\$274,627	\$274,627	\$249,027	\$248,415
Revenues						
Restaurant & Bar Tax	653,033	720,000	900,000	900,000	900,000	900,000
Transient Rental Tax	634,256	600,000	700,000	700,000	700,000	700,000
Total Revenues	\$1,287,289	\$1,320,000	\$1,600,000	\$1,600,000	\$1,600,000	\$1,600,000
TOTAL FUNDS AVAILABLE	\$1,538,886	\$1,594,627	\$1,874,627	\$1,874,627	\$1,849,027	\$1,848,415
Expenditures						
Personnel						
Operation & Maintenance (O&M)*		600		600	612	624
Capital Outlay						
Capital Improvement Program						
Contingency				100,000		
Debt Service						
Depreciation						
Interfund Debits/(Credits)						
Landfill Closure Reserve						
Other Expenses:						
Econ Dev/Tourism (25/75 split)	1,264,259	1,319,400	1,600,000	1,525,000	1,600,000	1,600,000
	\$1,264,259	\$1,320,000	\$1,600,000	\$1,625,600	\$1,600,612	\$1,600,624
Non-Cash Depreciation & Adjustments						
Total Expenditures	\$1,264,259	\$1,320,000	\$1,600,000	\$1,625,600	\$1,600,612	\$1,600,624
Transfers In/(Out)						
N/A						
Total Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0
Year-End Adjustments						
ENDING BALANCE	\$274,627	\$274,627	\$274,627	\$249,027	\$248,415	\$247,791

*Supplies & Services



TRANSIT GRANT FUND

Transit Grant Fund Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$22,260	\$179,569	\$179,569	\$211,961	\$86,894	\$41,661
Revenues						
Advertising & Miscellaneous	20,026	23,000	15,000	27,000	27,810	28,644
Fares & Other Fees	362,791	326,000	394,000	392,000	400,000	412,000
Transit Grant Funding	704,048	521,466	668,000	625,000	550,000	566,500
Total Revenues	\$1,086,865	\$870,466	\$1,077,000	\$1,044,000	\$977,810	\$1,007,144
TOTAL FUNDS AVAILABLE	\$1,109,125	\$1,050,035	\$1,256,569	\$1,255,961	\$1,064,704	\$1,048,806
Expenditures						
Personnel	1,165,052	1,205,489	1,300,489	1,253,817	1,291,432	1,330,174
Operation & Maintenance (O&M)*	241,313	300,768	300,768	323,824	331,596	331,596
Capital Outlay	340,781		125,000	171,000	50,000	50,000
Capital Improvement Program						
Contingency			8,500	8,500		
Debt Service						
Depreciation						
Interfund Debits/(Credits)	202,410	206,817	206,817	226,926	228,015	228,015
Landfill Closure Reserve						
Other Expenses						
Non-Cash Depreciation & Adjustments	\$1,949,556	\$1,713,074	\$1,941,574	\$1,984,067	\$1,901,043	\$1,939,785
Total Expenditures	\$1,949,556	\$1,713,074	\$1,941,574	\$1,984,067	\$1,901,043	\$1,939,785
Transfers In/(Out)						
General Fund	870,000	725,000	830,000	675,000	725,000	775,000
Lottery Fund	150,000	150,000	150,000	140,000	153,000	153,000
Total Transfers In/(Out)	\$1,020,000	\$875,000	\$980,000	\$815,000	\$878,000	\$928,000
Year-End Adjustments						
ENDING BALANCE	\$179,569	\$211,961	\$294,995	\$86,894	\$41,661	\$37,020

*Supplies & Services



VEHICLE/EQUIPMENT REPLACEMENT FUND

Vehicle/Equip Repl Fund Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$0	\$0	\$0	\$0	\$1,522,443	\$8,292
Revenues						
Equipment Rental				1,522,443	1,583,341	1,630,841
Interest & Miscellaneous					350,000	
Total Revenues	\$0	\$0	\$0	\$1,522,443	\$1,933,341	\$1,630,841
TOTAL FUNDS AVAILABLE	\$0	\$0	\$0	\$1,522,443	\$3,455,784	\$1,639,133
Expenditures						
Personnel						
Operation & Maintenance (O&M)*						
Capital Outlay					3,447,492	893,294
Capital Improvement Program						
Contingency						
Debt Service						
Depreciation						
Interfund Debits/(Credits)						
Landfill Closure Reserve						
Other Expenses						
Non-Cash Depreciation & Adjustments					\$3,447,492	\$893,294
Total Expenditures					\$3,447,492	\$893,294
Transfers In/(Out)						
N/A						
Total Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0
Year-End Adjustments						
ENDING BALANCE	\$0	\$0	\$0	\$1,522,443	\$8,292	\$745,839

*Supplies & Services



WASTEWATER UTILITY FUND

Wastewater Utility Fund Financial Projections	Actual			Three Year Projections		
	FY 03-04	Estimated	Budget	FY 05-06	FY 06-07	FY 07-08
		FY 04-05				
BEGINNING BALANCE	\$8,722,417	\$14,036,446	\$14,036,446	\$20,186,289	\$27,848,519	\$24,027,249
Revenues						
Debt Service: New	20,106,333	41,762,740	54,066,191	77,370,000	55,273,692	55,896,779
Developer's Fees	1,390					
Interest & Miscellaneous	209,151	415,057	556,000	400,000	738,672	668,811
Misc. Sewer Fees / Connection Fee	3,287,998	5,095,000	6,594,000	4,547,000	5,195,669	6,060,360
Property Taxes: Prior Year	5,311					
User Fees / Charges	4,407,746	5,000,000	6,800,000	7,593,069	11,844,220	15,235,607
Total Revenues	\$28,017,929	\$52,272,797	\$68,016,191	\$89,910,069	\$73,052,253	\$77,861,557
TOTAL FUNDS AVAILABLE	\$36,740,346	\$66,309,243	\$82,052,637	\$110,096,358	\$100,900,772	\$101,888,806
Expenditures						
Personnel	1,139,127	1,296,212	1,296,212	1,479,178	1,523,553	1,569,260
Operation & Maintenance (O&M)*	1,124,586	1,184,309	1,684,309	2,031,392	2,092,334	2,155,104
Capital Outlay	246,183	15,000	78,000	144,300	130,000	133,000
Capital Improvement Program	21,309,555	41,762,740	67,511,288	74,662,682	67,200,798	68,451,231
Contingency			155,000	200,000		
Debt Service						
Depreciation	1,743,212	3,191,622	3,191,622	3,756,088	3,831,210	3,907,834
Interfund Debits/(Credits)	1,885,997	1,760,377	1,760,377	2,085,139	2,126,842	2,169,379
Landfill Closure Reserve						
Other Expenses:						
Debt Service	470,680	2,104,316	2,104,316	6,250,148	8,799,996	12,080,804
	\$27,919,340	\$51,314,576	\$77,781,124	\$90,608,927	\$85,704,733	\$90,466,611
Non-Cash Depreciation & Adjustments	(1,743,212)	(3,191,622)	(3,191,622)	(3,756,088)	(3,831,210)	(3,907,834)
Total Expenditures	\$26,176,128	\$48,122,954	\$74,589,502	\$86,852,839	\$81,873,523	\$86,558,777
Transfers In/(Out)						
CIP - Irrigation & Drainage District Fund	1,389,518			2,000,000	2,000,000	2,000,000
CIP - Other	(277,770)		(200,000)	(353,000)		
General Fund	2,360,480	2,000,000	2,000,000	3,000,000	3,000,000	3,000,000
Insurance Liability Fund				(42,000)		
Total Transfers In/(Out)	\$3,472,228	\$2,000,000	\$1,800,000	\$4,605,000	\$5,000,000	\$5,000,000
Year-End Adjustments						
ENDING BALANCE	\$14,036,446	\$20,186,289	\$9,263,135	\$27,848,519	\$24,027,249	\$20,330,029

*Supplies & Services

Budget Trends - Ten Year History

Financial Policy Statement

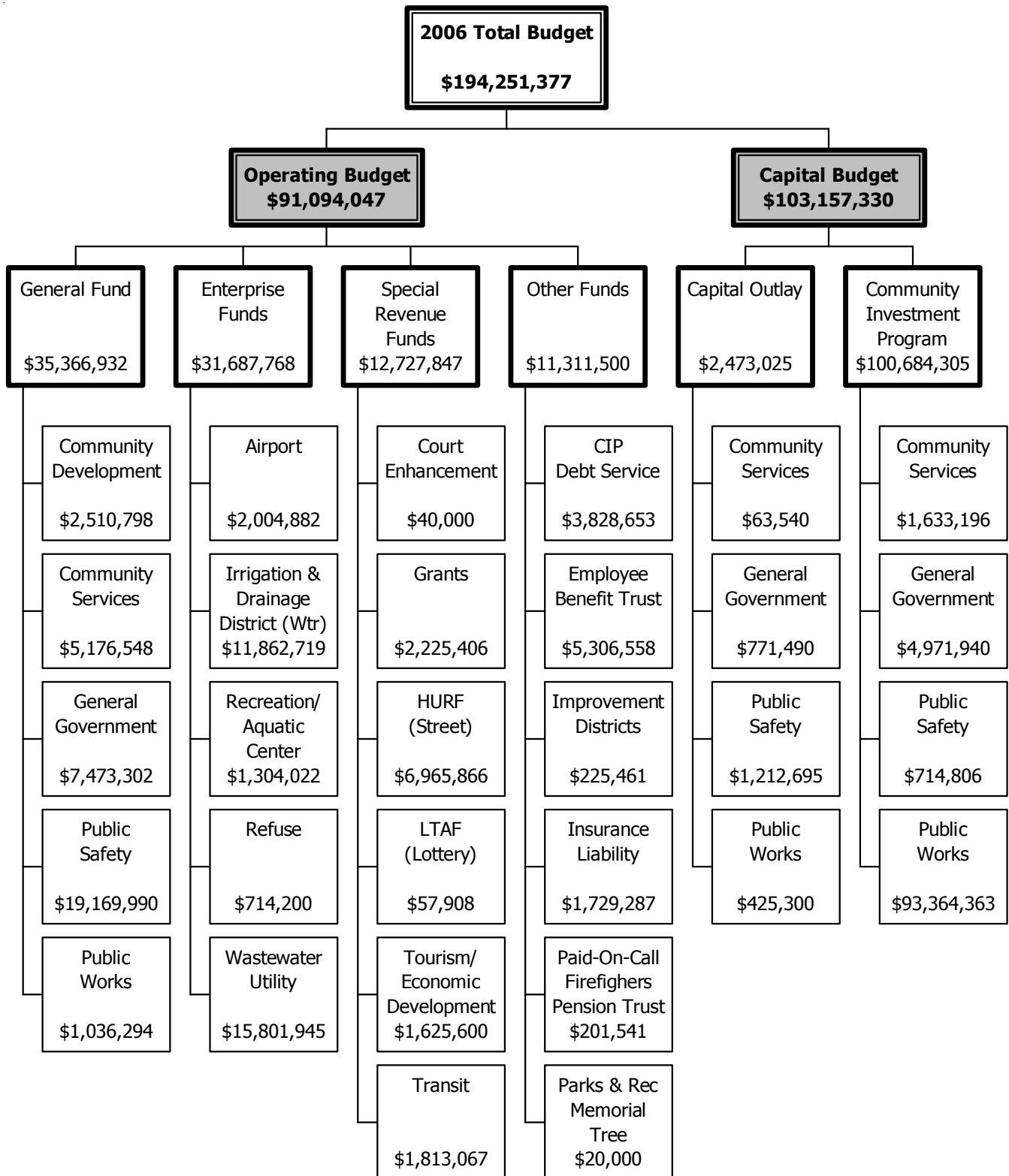
Three Year Financial Projections - All Major Funds

Airport
Building Improvement
CIP Debt Service
Community Investment Program
General Fund
Highway User Revenue
Insurance Liability
Irrigation & Drainage District
Local Transportation Assistance (Lottery)
Parks Improvement
Property Acquisition
Recreation/Aquatic Center
Refuse Enterprise
Tourism/Economic Development
Transit Grant
Vehicle/Equipment Replacement
Wastewater Utility

Budget Summary

Budget Highlights



**TOTAL FINANCIAL PROGRAM**

**BUDGET SUMMARY****Where The Money Comes From**

Community Investment Program Revenues	\$5,238,552
Charges for Services	2,112,519
Federal and State Grants	5,198,014
Fines & Forfeitures	1,045,000
Improvement Districts	210,461
Interest	910,750
Intergovernmental Revenues	17,787,994
Licenses & Permits	3,769,200
Local Taxes	23,922,473
Miscellaneous	448,291
Pension & Trust Funds	8,356,914
Utility Revenues	31,198,385
New Debt (Wastewater System Expansion)	<u>77,370,000</u>
Total Revenues & Other Financing Sources	177,568,553
Fund Balance	<u>52,097,854</u>
Total All Funding Sources	<u>\$229,666,407</u>

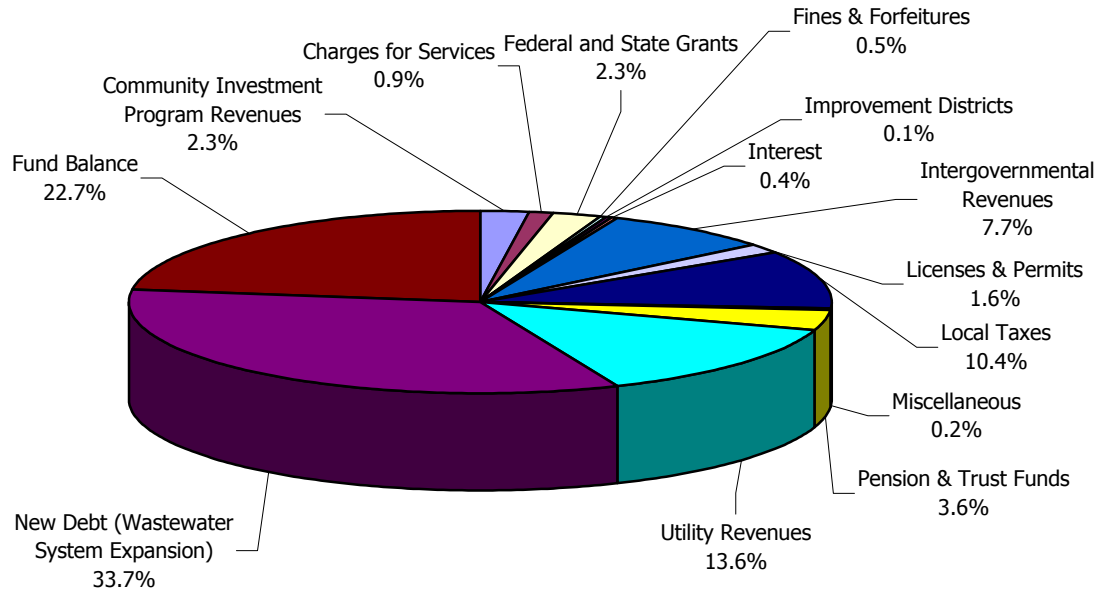
Where The Money Goes

Community Development	\$6,097,132
General Government	13,086,974
Parks & Recreation	6,545,570
Public Safety	22,810,713
Public Works	41,198,030
CIP Debt Service Fund	3,828,653
Community Investment Program	<u>100,684,305</u>
Total All Expenditures	<u>\$194,251,377</u>

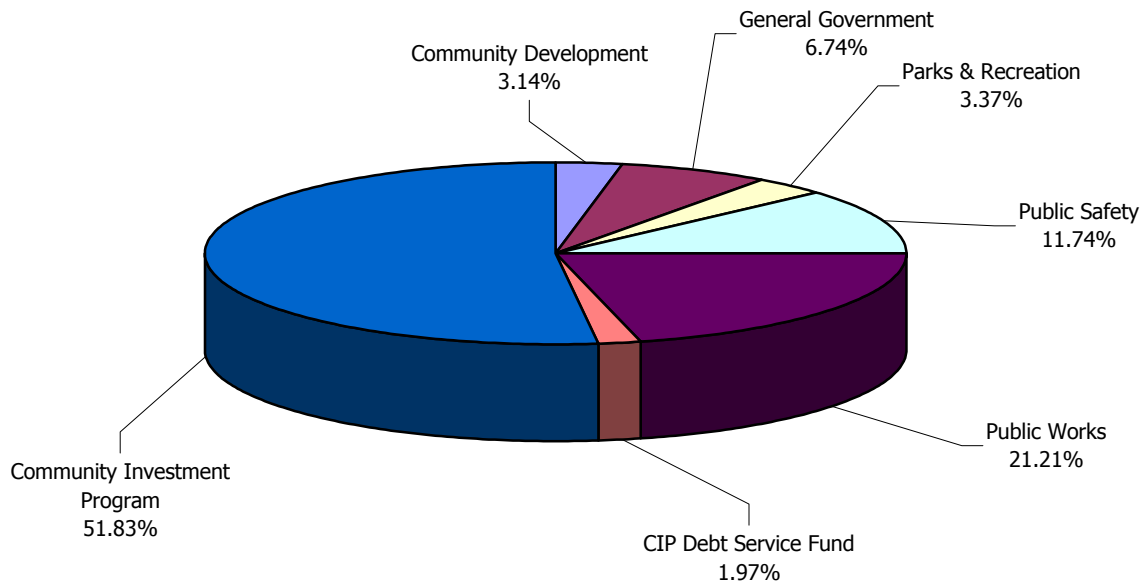


BUDGET SUMMARY

Total Financial Resources \$229,666,407



Total Budgeted Expenditures \$194,251,377

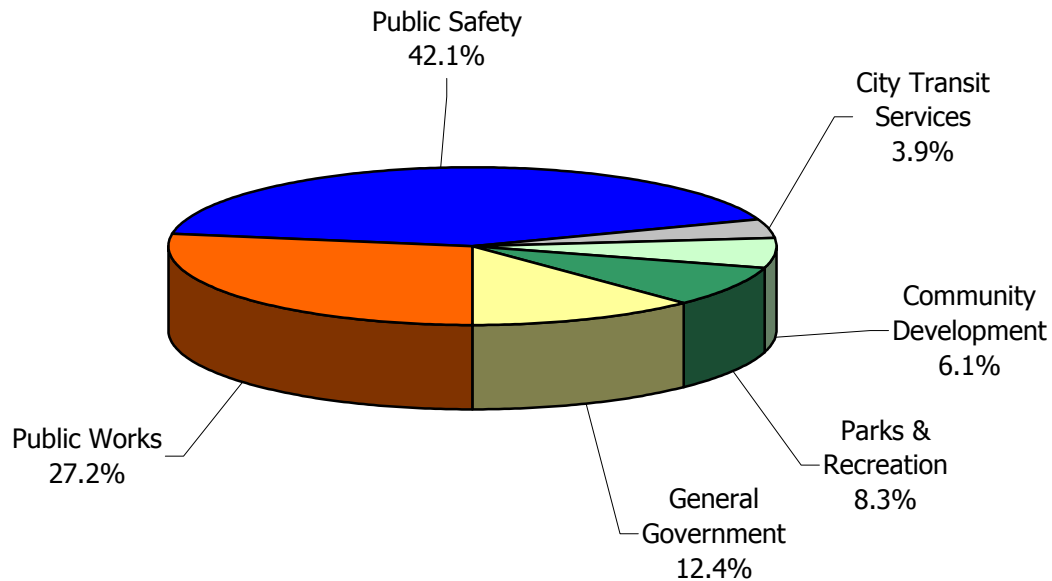


**TOTAL FINANCIAL RESOURCES**

	Actual FY 03-04	Adopted Budget FY 04-05	Estimated Actual FY 04-05	Adopted Budget FY 05-06
General Fund				
Taxes	\$20,994,968	\$21,757,968	\$22,626,543	\$24,082,473
Licenses & Permits	3,054,053	2,711,200	3,063,436	3,769,200
Intergovernmental Revenues	9,944,411	9,881,458	10,608,924	11,367,777
Charges for Services	765,439	744,500	732,977	689,500
Fines & Forfeitures	1,115,565	1,177,000	1,064,853	1,045,000
Other Revenues	414,558	461,600	2,054,636	779,600
Grants	72,678	80,000	83,353	80,000
Total General Fund	36,361,672	36,813,726	40,234,722	41,813,550
Special Revenue Funds				
Highway User Revenue Fund	4,417,363	4,436,738	6,091,348	5,022,320
Transit Fund	1,086,865	1,077,000	1,012,477	1,044,000
LTAF (Lottery) Fund	246,171	250,523	250,591	259,430
Tourism/Economic Dev. Fund	1,287,289	1,600,000	1,457,669	1,600,000
Community Dev. Block Grant	275,737	1,509,122	238,548	1,166,733
Misc. Grants	156,957	1,021,313	542,687	2,510,219
Misc. Court Fees	73,846	58,000	73,347	58,500
Total Special Revenue Funds	7,544,228	9,952,696	9,666,667	11,661,202
Enterprise Funds				
Airport Fund	905,521	687,212	597,554	711,489
Irrigation & Drainage District Fund	14,465,792	16,158,100	15,461,518	18,173,316
Recreation/Aquatic Center Fund	457,219	415,000	422,278	445,000
Refuse Fund	906,887	825,000	1,021,812	1,035,000
Wastewater Utility Fund	7,862,448	13,950,000	10,990,270	12,540,069
Total Enterprise Funds	24,597,867	32,035,312	28,493,432	32,904,874
Other Funds				
POC Firefighters Pension Trust Fund	40,100	10,000	35,296	19,000
Debt Service Fund	128,568	120,669	182,992	119,148
Parks & Rec. Memorial Tree Fund	11,300	10,000	12,250	10,000
State 911 Administration	14,780	7,000	15,459	3,000
Employee Benefit Trust Fund	4,024,519	4,553,927	4,376,128	5,086,184
Insurance Liability Fund				1,729,287
Vehicle/Equipment Replacement Fund				1,522,443
LHC Improvement Districts # 1-4	189,001	208,661	206,608	210,461
Total Other Funds	4,408,268	4,910,257	4,828,733	8,699,523
Community Investment Program	28,619,102	75,324,653	36,477,643	82,489,404
Total Revenues	\$101,531,137	\$159,036,644	\$119,701,197	\$177,568,553
FUND BALANCES				
(CASH AVAILABLE JULY 1 - ALL FUNDS)	40,200,702	38,443,185	46,265,866	52,097,854
TOTAL FINANCIAL RESOURCES	\$141,731,839	\$197,479,829	\$165,967,063	\$229,666,407



AUTHORIZED PERSONNEL



Program	Number of Employees				Percent of Total
	FY 02-03	FY 03-04	FY 04-05	FY 05-06	
Community Development	26	26	26	30	6.1
General Government					
City Attorney	9	9	10	11	2.2
City Council & City Clerk	5	5	5	5	1.0
City Manager - Administration	4	4	4	5	1.0
City Manager - Human Resources	5	7	6	6	1.2
Finance - Administration	24	22	25	26	5.3
Finance - Information Systems	5	5	6	8	1.6
Parks & Recreation	39	39	41	41	8.3
Public Safety					
City Court	13	13	16	16	3.3
Fire	70	71	75	80	16.3
Police	101	101	105	111	22.6
Public Works	116	125	131	134	27.2
City Transit Services	19	19	19	19	3.9
Total Employees	436	446	469	492	100.0 %

**EXPENDITURES BY PROGRAM**

	Budget		Increase/ Decrease	FY 05-06 vs 04-05 Percent of Change
	FY 04-05	FY 05-06		
Community Development				3.2%
Community Block Grants	\$2,182,284	\$1,716,733	(\$465,551)	
Community Development	1,922,816	2,529,338	606,522	
Improvement Districts	203,736	225,461	21,725	
Tourism/Economic Development	<u>1,600,000</u>	<u>1,625,600</u>	<u>25,600</u>	
	5,908,836	6,097,132	188,296	
Parks & Recreation				5.3%
Administration	368,910	389,846	20,936	
Parks Maintenance	2,555,747	2,938,365	382,618	
Recreation	1,888,127	1,913,337	25,210	
Recreation/Aquatic Center	<u>1,403,738</u>	<u>1,304,022</u>	<u>(99,716)</u>	
	6,216,522	6,545,570	329,048	
General Government				22.5%
CIP Debt Service Fund	4,796,369	3,828,653	(967,716)	
City Attorney	443,831	503,201	59,370	
City Clerk	192,777	189,737	(3,040)	
City Council	67,263	73,181	5,918	
City Manager - Administration	64,319	85,387	21,068	
City Manager - Human Resources	288,795	312,304	23,509	
Employee Benefit Trust Fund	4,545,594	5,306,558	760,964	
Finance - Administration	573,816	590,688	16,872	
Finance - Information Systems	641,847	832,615	190,768	
General Services	1,982,179	3,198,516	1,216,337	
Insurance Liability Fund		1,729,287	1,729,287	
Social Services	<u>212,750</u>	<u>265,500</u>	<u>52,750</u>	
	13,809,540	16,915,627	3,106,087	
Public Safety				26.6%
Animal Control	329,400	374,159	44,759	
City Court	1,169,523	1,197,155	27,632	
County Jail	250,000	250,000	0	
Fire	7,103,594	9,479,939	2,376,345	
POC Firefighters Pension Trust Fund	184,327	201,541	17,214	
Police	<u>8,977,946</u>	<u>11,307,919</u>	<u>2,329,973</u>	
	18,014,790	22,810,713	4,795,923	
Public Works				27.2%
Administration & Engineering	446,506	538,428	91,922	
Airport	2,059,263	2,039,631	(19,632)	
Lottery (LTAF)	57,680	57,908	228	
Refuse	572,378	714,200	141,822	
Street	5,698,559	7,456,966	1,758,407	
Transit Services	1,963,574	1,989,067	25,493	
Vehicle Maintenance	480,260	537,866	57,606	
Wastewater	10,269,836	15,946,245	5,676,409	
Water	<u>10,853,061</u>	<u>11,917,719</u>	<u>1,064,658</u>	
	32,401,117	41,198,030	8,796,913	
Community Investment Program	<u>98,128,873</u>	<u>100,684,305</u>	<u>2,555,432</u>	<u>2.6%</u>
Total Budgeted Expenditures	<u>\$174,479,678</u>	<u>\$194,251,377</u>	<u>\$19,771,699</u>	<u>11.3%</u>



EXPENDITURES BY DEPARTMENT

<i>Department</i>	<i>Personnel Services</i>	<i>Supplies & Services</i>	<i>Capital</i>	<i>Contingency Depreciation Debt/Interest</i>	<i>Interfund Debits (Credits)</i>	<i>Total</i>
General Fund						
City Attorney	874,396	111,675			(504,721)	481,350
City Clerk	248,057	109,100			(167,420)	189,737
City Council	190,401	90,527	10,000		(217,747)	73,181
City Court	897,114	258,141			(40,000)	1,115,255
City Manager - Administration	559,028	107,820			(581,461)	85,387
City Manager - Human Resources	348,744	175,020			(211,460)	312,304
Community Development	2,010,748	500,050	18,540			2,529,338
Finance - Administration	1,590,651	83,454	25,000		(1,108,417)	590,688
Finance - Information Systems	472,204	596,492	260,390		(496,471)	832,615
Fire	7,166,294	1,630,250	120,200		(163,173)	8,753,571
General Services		2,488,175		1,600,000		4,088,175
Parks & Rec. Administration	349,737	28,629			11,480	389,846
Parks & Rec. Parks Maintenance	1,733,059	1,259,876	27,000		(101,570)	2,918,365
Parks & Rec. Recreation	1,008,223	887,114	18,000			1,913,337
Police	8,894,708	1,659,911	79,300		(18,000)	10,615,919
Public Works - Vehicle Maintenance	811,913	106,814	10,000		(390,861)	537,866
Public Works Admin. / Eng.	1,710,842	303,246	30,000		(1,505,660)	538,428
General Fund Total	\$28,866,119	\$10,396,294	\$598,430	\$1,600,000	(\$5,495,481)	\$35,965,362
Other Funds						
Airport Fund	397,030	536,905		20,000	225,875	
Depreciation				859,821		2,039,631
CIP / MPC Debt Service Fund				3,828,653		3,828,653
Grant Fund: Comm. Dev. Block Grant (WACOG)		807,225			59,508	866,733
Grant Fund: Criminal Justice Enhancement			75,000			75,000
Grant Fund: ESP			476,100			476,100
Grant Fund: Fire Prevention			70,000			70,000
Grant Fund: Highway Safety (Police)		24,000	120,000		15,000	159,000
Grant Fund: Homeland Security			325,000			325,000
Grant Fund: JCEF	41,900					41,900
Grant Fund: Law Enforcement Block		20,000	20,000			40,000
Grant Fund: LEPC-Local Emrg Pln Cmt		150,000				150,000
Grant Fund: Municipal Court Enhancement					40,000	40,000
Grant Fund: National Fire Act Grant			55,000			55,000
Grant Fund: SAFER Grant					163,173	163,173
Grant Fund: State Home Fund		550,000				550,000
Grant Fund: State Lake Improvement Fund			348,195			348,195
Grant Fund: State Special Projects		300,000				300,000
Grant Fund: Transit-JOBS Program		5,000				5,000
Grant Fund: Victims of Crime Act (VOCA)					21,851	21,851
Grant Fund: W AZ Emerg Med Svcs		30,000				30,000
HURF (Street)	2,105,964	4,183,355	15,000	295,000	381,547	
Debt Service						6,980,866
IDD Fund (Water)	2,795,985	4,484,201	55,000	550,000	1,843,066	
Depreciation				2,156,967		
Debt Service				32,500		11,917,719
Insurance Liability Fund		1,729,287				1,729,287
LHC Employee Benefit Trust Fund		5,140,568		100,000	65,990	5,306,558
LHC Improvement Districts		175,300			50,161	225,461
Lottery (LTAF)		408			57,500	57,908
P&R Memorial Tree Trust		20,000				20,000
POC Firefighters Pension Trust Fund	195,564				5,977	201,541
Recreation / Aquatic Center Fund	651,063	412,285		10,000	46,484	
Depreciation				184,190		1,304,022
Refuse Fund		432,197		30,000	204,284	
Depreciation				47,719		714,200
State 911 Administration					3,000	3,000
Tourism / Economic Development		1,525,600		100,000		1,625,600
Transit Grant Fund	1,253,817	323,824	171,000	8,500	226,926	1,984,067
Wastewater Utility Fund	1,479,178	2,031,392	144,300	200,000	2,085,139	
Depreciation				3,756,088		
Debt Service				6,250,148		15,946,245
Capital Improvement Program			100,684,305			100,684,305
Total City Budget	\$37,786,620	\$33,277,841	\$103,157,330	\$20,029,586	\$0	\$194,251,377



PROJECTED YEAR END FUND BALANCES

FUND	Estimated Fund Balance 7/1/2005	FY 2005-06 Estimated Revenues	FY 2005-06 Estimated Expenditures	Estimated Budget Transfers		Non-Cash Depreciation Included in Expenditures	Projected Fund Balance 6/30/2006
				To	From		
General	15,000,064	41,813,550	35,965,362		16,709,017		4,139,235
Airport Fund	67,616	4,280,093	5,792,158	716,108	65,800	859,821	65,680
Building Improvement Fund	624,406			425,000	1,024,888		24,518
CIP Debt Service Fund	846,766	119,148	3,828,653	3,500,000			637,261
Community Investment Fund	144,722	1,550,800	15,411,838	13,761,038			44,722
Court Enhancement Fund	82,222	50,000	40,000				92,222
Grant Fund: CDBG-WACOG		1,166,733	1,166,733				0
Grant Fund: Transit Services	211,961	1,044,000	1,984,067	815,000			86,894
Grant Fund: Various	79,555	2,468,319	2,468,319				79,555
Highway User Revenue (HURF)	749,778	5,022,320	6,980,866	3,450,000	2,233,538		7,694
Insurance Liability Fund		1,729,287	1,729,287	252,000			252,000
Irrigation & Drainage District *	4,832,157	18,173,316	18,774,977	239,465	5,830,175	2,156,967	796,753
LHC Employee Benefit Trust Fund	3,162,430	5,086,184	5,306,558				2,942,056
LHC Improvement District 1	16,222	102,850	102,850				16,222
LHC Improvement District 2	13,158	23,000	38,000				(1,842)
LHC Improvement District 3	9,562	23,900	23,900				9,562
LHC Improvement District 4	4,022	60,711	60,711				4,022
Lottery (LTAF)	(3,286)	259,430	57,908		190,000		8,236
Miscellaneous Funds	64,323	63,400	64,900				62,823
Parks Improvement Fund	2,109,825				964,875		1,144,950
POC Firefighters Pension Trust Fund	184,373	19,000	201,541				1,832
Property Acquisition Fund	1,088,952			3,488,988	4,577,940		0
Recreation/Aquatic Center	42,031	445,000	1,304,022	645,000		184,190	12,199
Refuse O&M Enterprise	2,306,079	1,035,000	714,200		301,366	47,719	2,373,232
Tourism/Economic Development	274,627	1,600,000	1,625,600				249,027
Vehicle/Equip. Replacement Fund		1,522,443					1,522,443
Wastewater Utility Fund*	20,186,289	89,910,069	90,608,927	5,000,000	395,000	3,756,088	27,848,519
Total City Budget	\$52,097,854	\$177,568,553	\$194,251,377	\$32,292,599	\$32,292,599	\$7,004,785	\$42,419,815

* Includes O&M, Debt Service, CIP, and Capital Replacement.



BUDGET TRANSFERS

TRANSFERS TO	TRANSFERS FROM										
	General	Refuse O & M	IDD	Parks Imp Fund	Bldg Imp Fund	Property Acq Fund	Wastewater	HURF	Lottery	Airport O & M	
Airport O & M	545,000								50,000		595,000
Aquatic	645,000										645,000
CIP Airport	121,108										121,108
CIP Building Improvements	425,000										425,000
CIP Debt Service	2,495,850		938,350							65,800	3,500,000
CIP General	1,797,606	301,366		964,875	1,024,888	4,577,940	353,000	2,233,538			11,253,213
CIP Property Acquisition	3,488,988										3,488,988
CIP Streets			2,507,825								2,507,825
CIP Wastewater	3,000,000		2,000,000								5,000,000
CIP Water	239,465										239,465
HURF	3,150,000		300,000								3,450,000
Insurance Liability	126,000		84,000				42,000				252,000
Transit	675,000								140,000		815,000
Total Transfers From	\$16,709,017	\$301,366	\$5,830,175	\$964,875	\$1,024,888	\$4,577,940	\$395,000	\$2,233,538	\$190,000	\$65,800	\$32,292,599





FINANCIAL SUMMARY

Governmental Funds

Governmental Funds	Government Funds	HURF	Debt Service	Capital Projects	Non Major Funds	TOTAL FY 05-06
Source of Funds						
Charges for Services	689,500				488,000	1,177,500
Contributions and Donations					10,000	10,000
Fines and Forfeitures	1,045,000					1,045,000
Franchise Taxes	225,000					225,000
Interest & Miscellaneous	1,065,135	40,000	707			1,105,842
Intergovernmental	11,097,242	4,982,320		1,550,800	4,572,882	22,203,244
Licenses and Permits	3,769,200					3,769,200
Property Taxes	3,836,473				210,461	4,046,934
Rents and Royalties						0
Sales Taxes	20,086,000				1,600,000	21,686,000
Special Assessments			118,441			118,441
Subtotal Source of Funds	\$41,813,550	\$5,022,320	\$119,148	\$1,550,800	\$6,881,343	\$55,387,161
Other Sources/Transfers In		3,450,000	3,500,000	17,675,026	815,000	25,440,026
TOTAL SOURCE OF FUNDS	\$41,813,550	\$8,472,320	\$3,619,148	\$19,225,826	\$7,696,343	\$80,827,187
Use of Funds						
Operating Departments:						
City Attorney	481,350				21,851	503,201
City Clerk	189,737					189,737
City Council	73,181					73,181
City Court	1,115,255				81,900	1,197,155
City Manager	85,387					85,387
City Manager - Human Resources	312,304					312,304
Community Development	2,529,338					2,529,338
Finance - Administration	590,688				1,166,733	1,757,421
Finance - Information Systems	832,615					832,615
Fire	8,753,571				1,467,909	10,221,480
Parks & Recreation	5,221,548				20,000	5,241,548
Police	10,615,919				702,000	11,317,919
Public Works - Admin./Eng.	538,428					538,428
Public Works - Vehicle Maint.	537,866					537,866
Non-Departmental	2,488,175				701,561	3,189,736
Contingency	1,600,000					1,600,000
Culture and Recreation						0
Highway & Streets		6,980,866			57,908	7,038,774
Tourism and Promotion					1,625,600	1,625,600
Transportation Services					1,989,067	1,989,067
Debt Service:						0
Principal Retirement			3,375,000			3,375,000
Interest on Long-Term Debt			453,653			453,653
Capital Outlay				15,411,838		15,411,838
Subtotal Use of Funds	\$35,965,362	\$6,980,866	\$3,828,653	\$15,411,838	\$7,834,529	\$70,021,248
Other Uses/Transfers Out	16,709,017	2,233,538		6,567,703	190,000	25,700,258
TOTAL USE OF FUNDS	\$52,674,379	\$9,214,404	\$3,828,653	\$21,979,541	\$8,024,529	\$95,721,506

FUND BALANCE, BEGINNING OF YEAR*	\$15,000,064	\$749,778	\$846,766	\$3,967,905	\$922,133	\$21,486,646
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FUND BALANCE, END OF YEAR*	\$4,139,235	\$7,694	\$637,261	\$1,214,190	\$593,947	\$6,592,327
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*Estimated



FINANCIAL SUMMARY

Enterprise Funds

Enterprise Funds	Airport	Irrigation & Drainage	Recreation/Aquatic	Refuse	Wastewater Utility	TOTAL FY 05-06
Source of Funds						
Bond Proceeds					77,370,000	77,370,000
Charges for Services	511,941		415,000	500,000		1,426,941
Flood Control Funding		1,178,467				1,178,467
Interest & Miscellaneous	100	720,000	30,000	400,000	400,000	1,550,100
Intergovernmental	3,768,052					3,768,052
Property Tax Levy		2,075,150				2,075,150
Recycling				135,000		135,000
Sewer Charges					12,140,069	12,140,069
Water Charges		14,199,699				14,199,699
Subtotal Source of Funds	4,280,093	18,173,316	\$445,000	\$1,035,000	\$89,910,069	113,843,478
Other Sources/Transfers In	716,108	239,465	645,000		5,000,000	6,600,573
TOTAL SOURCE OF FUNDS	\$4,996,201	\$18,412,781	\$1,090,000	\$1,035,000	\$94,910,069	\$120,444,051
Use of Funds						
Capital Outlay	3,752,527	6,912,258			74,806,982	85,471,767
Contingency	20,000	550,000	10,000	30,000	200,000	810,000
Costs of Sales and Services	933,935	7,280,186	1,063,348	272,449	3,510,570	13,060,488
Debt Service		32,500			6,250,148	6,282,648
Depreciation	859,821	2,156,967	184,190	47,719	3,756,088	7,004,785
Interdepartmental Charges	225,875	1,843,066	46,484	204,284	2,085,139	4,404,848
Landfill Closure Reserve				94,748		94,748
Recycling/Waste Disposal Program				65,000		65,000
Subtotal Use of Funds	5,792,158	18,774,977	1,304,022	714,200	90,608,927	117,194,284
Other Uses/Transfers Out	65,800	5,830,175		301,366	395,000	6,592,341
TOTAL USE OF FUNDS	\$5,857,958	\$24,605,152	\$1,304,022	\$1,015,566	\$91,003,927	\$123,786,625
FUND BALANCE, BEGINNING OF YEAR*	\$67,616	\$4,832,157	\$42,031	\$2,306,079	\$20,186,289	\$27,434,172
Non Cash Depreciation & Adjustments	(859,821)	(2,156,967)	(184,190)	(2,085,139)	(2,085,139)	(7,371,256)
FUND BALANCE, END OF YEAR*	\$65,680	\$796,753	\$12,199	\$4,410,652	\$26,177,570	\$31,462,854

*Estimated



FINANCIAL SUMMARY

Internal Service Funds

Internal Service Funds	Insurance Liability	Vehicle Replacement	Employee Benefit Trust	TOTAL FY 05-06
Source of Funds				
Equipment Rental		1,522,443		1,522,443
Interest Earnings				0
Miscellaneous				0
Premiums	1,729,287		5,086,184	6,815,471
Subtotal Source of Funds	1,729,287	1,522,443	5,086,184	8,337,914
Other Sources/Transfers In	252,000			252,000
TOTAL SOURCE OF FUNDS	\$1,981,287	\$1,522,443	\$5,086,184	\$8,589,914
Use of Funds				
Administration/Benefits/Premiums	1,729,287		5,306,558	7,035,845
Subtotal Use of Funds	1,729,287		5,306,558	7,035,845
Other Uses/Transfers Out				
TOTAL USE OF FUNDS	\$1,729,287	\$0	\$5,306,558	\$7,035,845
FUND BALANCE, BEGINNING OF YEAR*	\$0	\$0	\$3,162,430	\$3,162,430
FUND BALANCE, END OF YEAR*	\$252,000	\$1,522,443	\$2,942,056	\$4,716,499

*Estimated



COMMUNITY INVESTMENT PROGRAM SUMMARY

Projects by Department	Total Fiscal Year 2005-06 CIP	
	By Project	By Program
Community Development		
Body Beach	\$2,871,940	
Campbell Cove	2,000,000	
Land Acquisition - Second Bridge to Island	100,000	
		\$4,971,940
Parks & Recreation		
Aquatic Center Stair Replacement	150,000	
Avalon Park	146,775	
Ballfield Lighting	257,100	
Cabana Park	30,000	
Citywide Trail System	30,000	
Community-Wide Recreational Needs Assessment	75,000	
Former North Landfill Site Restoration	301,366	
Irrigation System Upgrade	45,000	
Multipurpose Sports Complex	106,000	
SARA Park	320,000	
Site Six Renovation	171,955	
		1,633,196
Public Safety		
Remodel of Fire Stations No. 3 and 5	392,200	
Training Tower - Burn Room	322,606	
		714,806
Public Works - Administration		
ADA Compliance	280,733	
Aerial Mapping	400,000	
Air Industrial Park - Phase I	650,000	
Shop Bay Expansion - Oil Change Pit	180,000	
State Route 95 Landscaping - Phase I	153,000	
The Villages at the Island Parking Lot	30,000	
		1,693,733
Public Works - Airport		
Airport Master Plan & Environmental Assessment	315,000	
Airport Taxiway C/Apron Construction - Phase II	3,062,527	
New Terminal Design/Construct - Phase III & IV	375,000	
		3,752,527
Public Works - Streets & Drainage		
Drainage Improvements	1,068,945	
Drainage Master Plan	500,000	
London Bridge Maintenance	989,000	
Pima Wash Improvements/Multi-Use Path	997,000	
Residential Roadway Widening	500,000	
Traffic Capacity Improvements - N/S Corridor	250,000	
Traffic Signals	400,000	
WACOG Eligible Roadway Projects	1,693,218	
		6,398,163
Public Works - Wastewater		
Wastewater System Expansion - Year 3	14,231,037	
Wastewater System Expansion - Years 4-8	60,431,645	
		74,662,682
Public Works - Water		
Chlortainer	170,000	
Firming Agreement for Future Water	450,378	
Transmission & Distribution System Improvements	25,625	
Water Master Plan Update	75,000	
Water Security/SCADA System Upgrade	280,000	
Water Service Line Replacement	3,420,472	
Water Source Development	478,930	
Water Tank Rehabilitation	696,069	
Water Treatment Plant Security	350,000	
Water Treatment Plant Wall Construction	300,000	
Waterline Replacement Improvements	460,784	
Well Abandonment & Rehabilitation	150,000	
		6,857,258
TOTAL FISCAL YEAR 2005-06 COMMUNITY INVESTMENT PROGRAM		\$100,684,305



DEBT SERVICE SUMMARY

Irrigation & Drainage District

February 1, 1993

Issued \$4,120,000 in Refunding Bonds.

Lake Havasu City

May 1, 2001

Issued \$891,000 in Improvement District Bonds and Supplemental Interest Certificates to provide funds to make streetscape improvements within the district.

March 1, 1999

Issued \$14,135,000 in Excise Tax Revenue Refunding Obligations to refund a portion of the city's lease payment obligations relating to the outstanding Municipal Property Corporation Bonds, Series 1993, and pay the costs incurred in connection with the execution and delivery of the obligations.

**DEBT SERVICE SUMMARY****Wastewater Utility****Series 2006**

Anticipate receiving \$6,300,000 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona for the ongoing wastewater system expansion project. This includes collection lines and related pump stations and beginning design work for program year five areas.

Series 2005

Anticipate receiving up to \$63,000,000 in borrowing authority from the Greater Arizona Development Authority (GADA) to finance program year four of the wastewater expansion project. This includes program year four construction of the first phase of the north regional wastewater treatment plant, installation of sewer in three areas, completion of sewer installation in program year three areas, and completion of the north effluent line.

Series 2004A

Received \$55,140,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This included collection lines and related pump stations and beginning design work for the north regional treatment plant. There was \$5,765,000 that was refinanced as a part of this issuance.

Series 2004

Received \$9,500,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This included collection lines and related pump stations in areas throughout Lake Havasu City.

Series 2002

Received \$22,780,000 in borrowing authority from WIFA to finance the construction of collection lines and related pump stations within Pressure Zone 1 to convey wastewater to existing treatment facilities. This included the construction of collection lines and related infrastructure to residential areas north of Lake Havasu City, finance planning and design for future construction activity, refinancing existing Sanitary District debt to facilitate dissolution of the district and transfer of the facilities to Lake Havasu City, and financing other expenses including legal, financial advisor, land acquisition, inspection and administration. Refinancing of \$5,765,000 occurred in Fiscal Year 2005.

**STATUTORY GENERAL OBLIGATION DEBT LIMITATIONS**

<i>FISCAL YEAR 2006 SECONDARY ASSESSED VALUE</i>	\$586,105,508 *
(1) Debt limit 6% of assessed value	\$35,166,330
Bonds Outstanding at June 30, 2005	<u>0</u>
Excess available at June 30, 2005	\$35,166,330
(2) Debt limit 20% of assessed value	\$117,221,102
Bonds Outstanding at June 30, 2005	<u>32,737,616</u>
Excess available at June 30, 2005	\$84,483,486
Total Bonding Capacity	<u><u>\$119,649,816</u></u>

(1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

* Estimate



DEBT SERVICE SCHEDULE

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding	Fiscal Year 2006		
						Principal	Interest	Total
Improvement District #7 McCulloch Blvd Streetscape								
Bond Series	2001	\$891,000	5.13	2012	\$695,000	\$85,000	\$33,441	\$118,441
Total Imp. Dist. #7 Debt		\$891,000			\$695,000	\$85,000	\$33,441	\$118,441
Irrigation & Drainage District								
IDD Refunding G.O. Bond Series	1993	\$4,120,000	3.75 - 6.30	2022	\$210,000	\$20,000	\$12,500	\$32,500
Total IDD Debt		\$4,120,000			\$210,000	\$20,000	\$12,500	\$32,500
Wastewater Utility Revenue Bonds								
Junior Construction Loan Year 1	2002	\$8,507,500	3.17	2022	\$8,507,500	\$357,774	\$258,428	\$616,202
Senior Construction Loan Year 1	2002	8,507,500	3.17	2022	8,507,500	357,774	258,428	616,202
Design Loan Year 2	2004	3,560,000	1.08	2008	3,560,000	0	38,448	38,448
Construction Loan Year 2	2004	5,940,000	3.12	2025	5,940,000	0	185,328	185,328
Design Loan Year 3	2004A	5,075,000	0.00	2008	5,075,000	0	0	0
Junior Construction Loan Year 3	2004A	32,290,000	3.255	2025	32,290,000	0	1,051,040	1,051,040
Senior Construction Loan Year 3	2004A	17,775,000	3.255	2025	17,775,000	0	578,576	578,576
Junior Construction Loan Year 4	2005	63,000,000	3.73-5.33	2035	63,000,000	0	3,043,506	3,043,506
Senior Construction Loan Year 4	2006A	6,300,000	3.150	2035	6,300,000	0	0	0
Total Wastewater Utility Debt		\$150,955,000			\$150,955,000	\$715,547	\$5,413,754	\$6,129,301
Long-Term Leases								
Excise Tax Revenue Refunding	1999		3.50 - 4.10	2008				
Airport Fund		\$282,700			\$203,800	\$65,800	\$8,290	\$74,090
General		10,177,200			7,336,800	2,368,800	298,440	2,667,240
IDD Fund		3,675,100			2,649,400	855,400	107,770	963,170
Total Long-Term Leases		\$14,135,000			\$10,190,000	\$3,290,000	\$414,500	\$3,704,500

Total Outstanding Debt	\$162,050,000
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Total Fiscal Year 2006 Debt Service	\$4,110,547	\$5,874,194	\$9,984,742
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Revenue Summary

Revenue History & Projections

Assessed Valuation & Property Tax Rate Comparisons

Property Tax Levies & Rates

Revenue Summary



Photo by K. Kimball 2005



REVENUE SUMMARY

Total revenues projected for Fiscal Year 2006 are \$178 million with 24% coming from the General Fund, 19% from Enterprise Funds, 47% from Community Investment Program funding, 7% from Special Revenue Funds, and 3% from other miscellaneous funds.

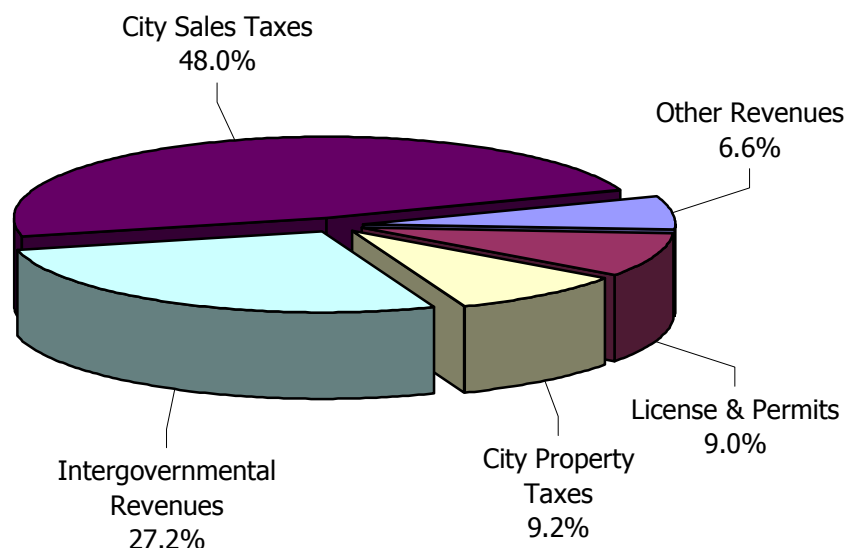
GENERAL FUND

The General Fund, being the largest fund, is comprised of such general revenue sources as taxes, fines, licenses, and fees. Total General Fund revenues for Fiscal Year 2006 are projected at \$41,813,550. The main components are:

City Sales Taxes	\$20,086,000
Intergovernmental Revenues	11,367,777
City Property Taxes	3,836,473
License & Permits	3,769,200
Other Revenues	2,754,100
	<u>\$41,813,550</u>



General Fund \$41,813,550**



** Projected

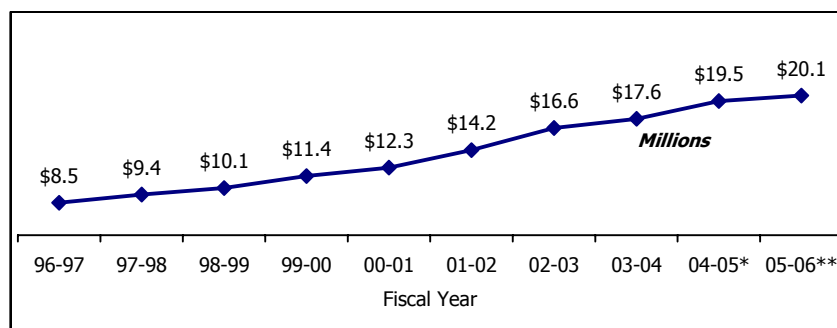


REVENUE SUMMARY

City Sales Tax Revenues

Lake Havasu City's sales tax originated July 1, 1984, at 1%. In October 1990, the sales tax was increased to 2% when the city reduced the property tax. City sales tax, the largest single revenue source, accounts for 48% of the General Fund's total revenues. Retail sales represent 44% of the total collections.

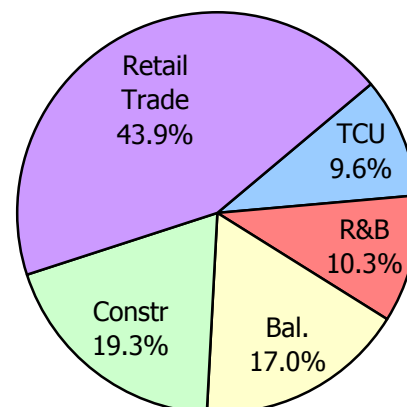
The city has experienced growth in the building industry, contributing to increased sales tax revenue. Construction has been near record levels for the past few years and the trend is expected to continue.



Fiscal Year 2004-05 Sales Tax Collections*

Taxable items are shown below by category. In the retail trade category, which generated \$8.5 million, food for home consumption is exempt from the tax.

Taxable Items By Category		
Retail Trade	\$8,540,616	43.9%
Construction	3,748,664	19.3%
Restaurant & Bar (R&B)	2,002,452	10.3%
Transportation, Communications, Utilities (TCU)	1,866,429	9.6%
All Others	839,490	4.3%
Manufacturing	775,944	4.0%
Services	608,869	3.1%
Accommodations	444,849	2.3%
Real Estate, Rental, Leasing	409,596	2.1%
Wholesale Trade	230,620	1.2%
Total Collections	\$19,467,528	100.0%



* Estimated

** Projected

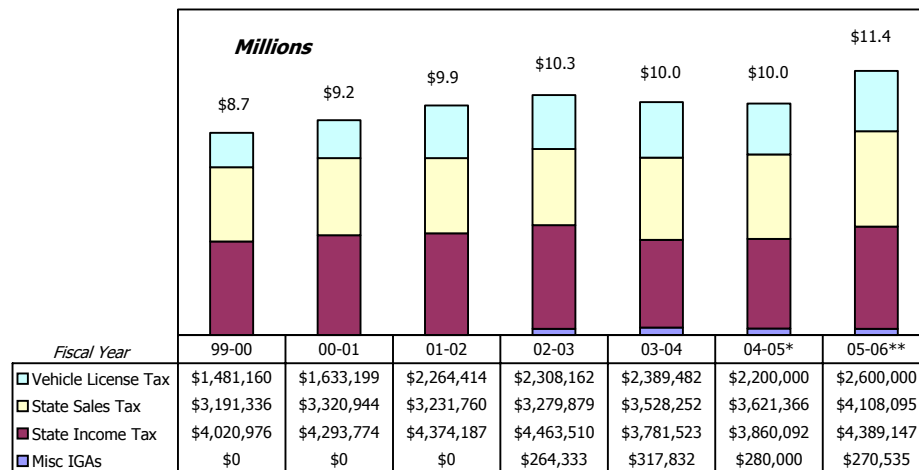


REVENUE SUMMARY

Intergovernmental Revenues

Intergovernmental revenues make up 27% of the General Fund total revenues. Cities in Arizona are fortunate to be involved in a fairly progressive state-shared revenue program which distributes funds to Arizona municipalities from five different state revenue sources: state sales tax, state income tax, vehicle license tax, highway user revenues, and the state lottery. The first three of these are General Fund revenues and the other two are considered special revenue funds. The state provides the cities each year an estimate of how much of the state-shared revenues they will be receiving.

As directed by statute, the 2000 U.S. Census populations are used in distributions of state shared revenues except for the Lottery funds which are calculated using the Arizona Department of Economic Security population estimates. Each of the revenues has continued to increase. Although Fiscal Years 2003-2005 reflected minimal growth, it is estimated that this revenue source will increase at a rate of 15% for Fiscal Year 2006.



* Estimated

** Projected



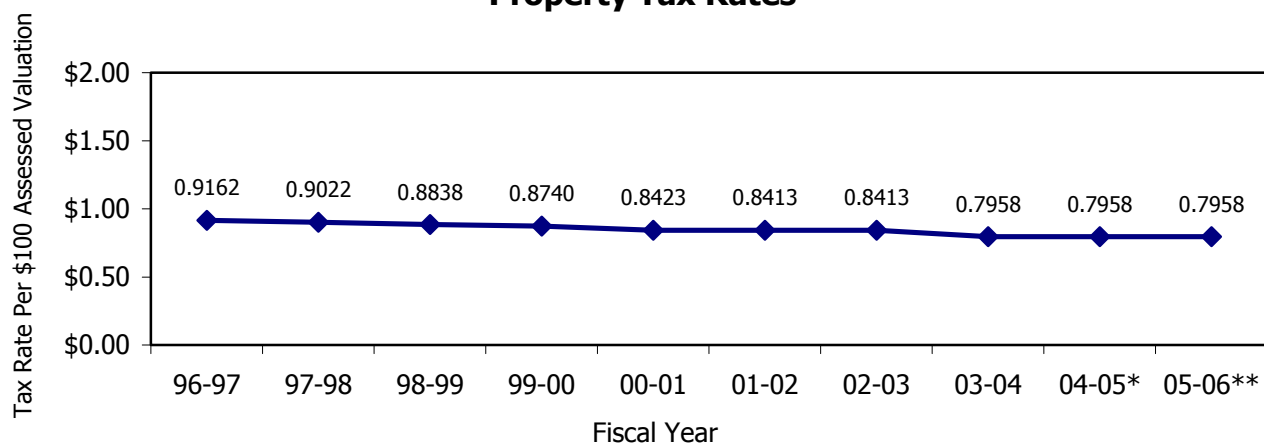
REVENUE SUMMARY

City Property Tax Revenues

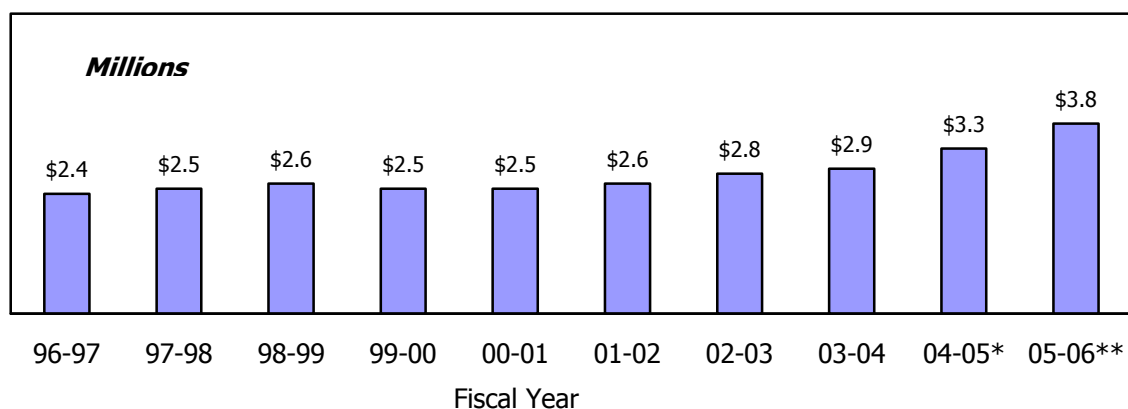
The property tax is levied each year on or before the third Monday in August based on full cash value of the assessed property as determined by the Mohave County Assessors' Office. State statute limits the annual increase to 20% plus the

amount generated by construction. This year the city maintained the same levy rate of 0.7958. Due to a 16% increase in the assessed property values, the revenues are expected to increase by \$500,000.

Property Tax Rates



Property Tax Revenues



* Estimated

** Projected

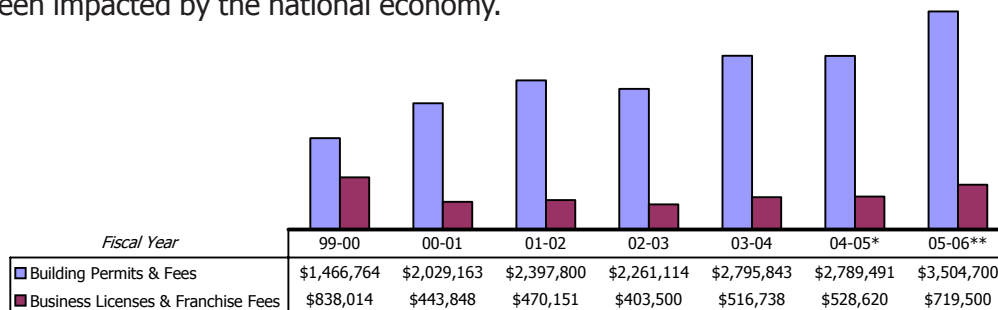


REVENUE SUMMARY

Licenses & Permits Revenues

Revenues from licenses and permits include business licenses, liquor licenses, sign and street work permits, franchise fees, building permits, plan checks and zoning fees. Revenues continue to increase due to a strong building industry. The city has been fortunate that the local economy has not been impacted by the national economy.

The city recently negotiated a new cable television contract which increased the franchise fee projections by 36% in Fiscal Year 2006. Building permits are expected to increase by 26% due to a new mall development that is anticipated to begin this year.

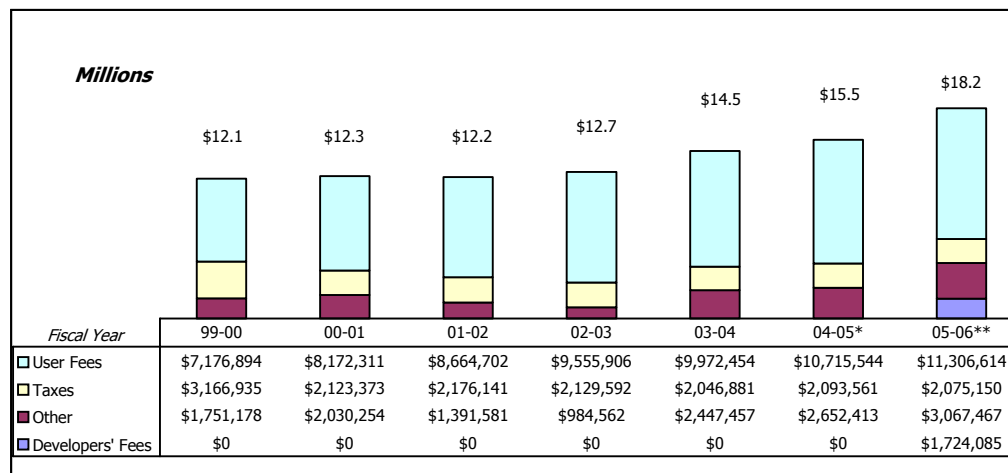


ENTERPRISE FUNDS

Irrigation & Drainage District (IDD) Revenues

The principal revenue for operating and managing the city's water system is derived from rates and charges for water services. Monthly water bills consist of a base charge, plus a charge for the amount of water consumed with an inverted rate structure for consumption levels so as to en-

courage water conservation practices. The rates for each customer class are reviewed annually to assure adequate user charges. There are two new fees included in the revenue estimates for Fiscal Year 2006. Both fees are related to new develop-



* Estimated

** Projected

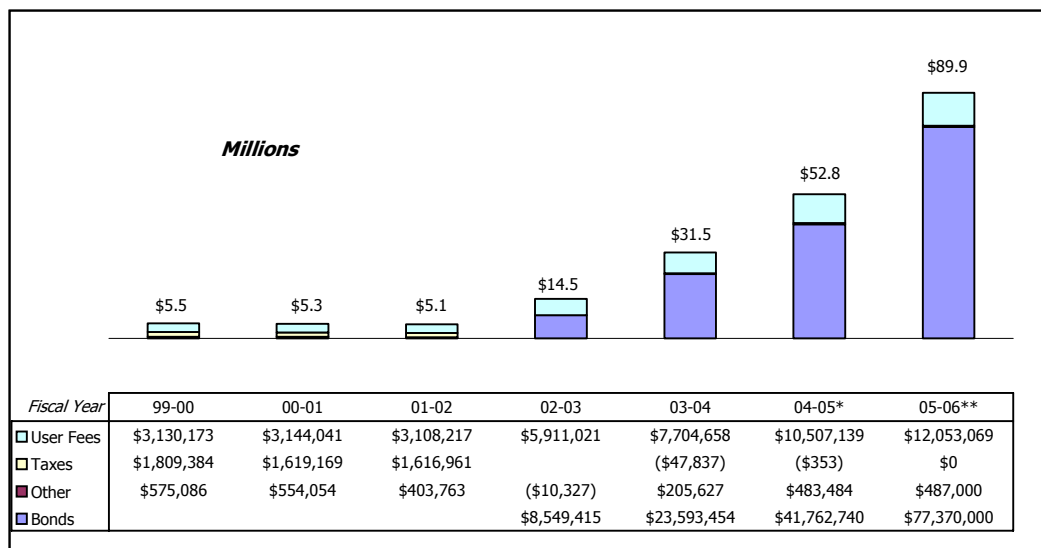


REVENUE SUMMARY

Wastewater Utility Revenues

The principal revenue for operating and managing the city's wastewater system is derived from revenues generated from wastewater sewer rates, sewer treatment capacity fees and user charges. Both residential and commercial customers are charged on the basis of water consumption. Residential customer charges are based on average

water consumption for the prior winter months (January through April). All other customers are billed based on actual monthly water usage unless they can measurably separate which quantity of water does not reach the wastewater system.



* Estimated

** Projected



REVENUE SUMMARY

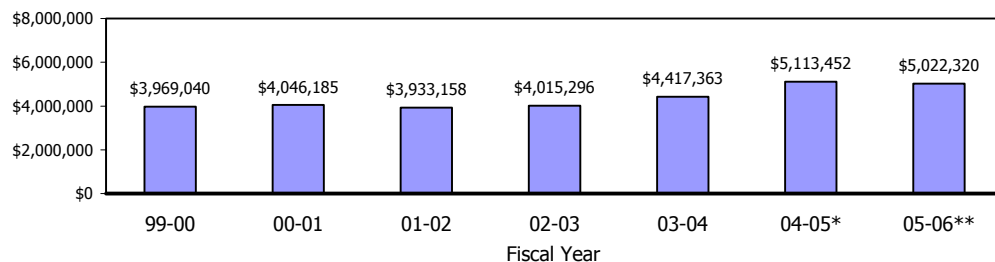
SPECIAL REVENUE FUNDS

Two state-shared revenues are classified as Special Revenue Funds: the Highway User Revenue Fund (HURF) and the Local Transportation Assistance Fund (LTAF or Lottery).

Highway User Revenue Fund (HURF) Revenues

The proceeds from the state-shared motor vehicle tax is distributed by the state to the cities based on a complicated formula, using population and the county of origin of gasoline sales. There is a state constitutional restriction on the

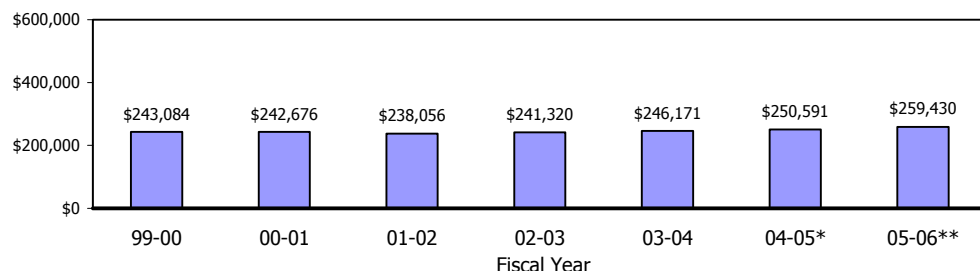
use of these revenues which requires they be used solely for street and highway purposes. Lake Havasu City's Street Section is funded almost entirely with HURF revenues. HURF revenues are projected to remain flat in Fiscal Year 2006.



Local Transportation Assistance Fund (LTAF) Revenues

In November 1980, an initiative established a state lottery in Arizona. In July 1981, the state legislature established the Local Transportation Assistance Fund (LTAF) consisting of monies deposited initially from the state lottery fund to be distributed to Arizona cities and towns. Current law provides that the Arizona legislature must appropriate whatever amount is necessary to ensure that a minimum of \$20,500,000 annually is deposited in the LTAF. Revenues from the state lot-

tery have historically exceeded the minimum, and the state has not been required to subsidize the fund. Current law places an annual ceiling of \$23,000,000 on funds deposited from the state lottery fund into the LTAF for distribution to cities and towns. The maximum is expected to be available for distribution to cities and towns for Fiscal Year 2006, and the city is expected to receive \$259,430.



* Estimated

** Projected

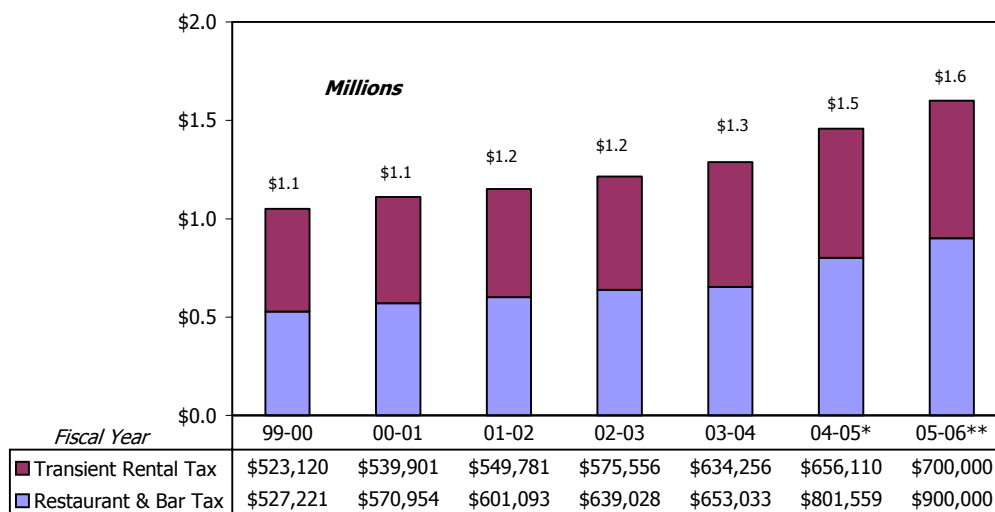


REVENUE SUMMARY

Tourism/Economic Development Fund Revenues

This fund, formerly known as the Transient Rental Tax Fund, consists of revenues from a 3% tax on transient lodging. In 1996, a 1% restaurant and bar tax was implemented. The City Council mandated that all proceeds be dedicated to the promotion, development, and enhancement of tour-

ism and economic development. The revenues generated from these two taxes are distributed in a 75/25 split between the Lake Havasu Convention & Visitors Bureau and the Partnership for Economic Development. Revenue projections continue to increase due to a strong local economy.



* Estimated

** Projected



REVENUE HISTORY & PROJECTIONS

	Actual		Budget	
	FY 02-03	FY 03-04	Adopted FY 04-05	Adopted FY 05-06
General Fund				
TAXES				
Property	\$2,746,842	\$2,952,049	\$3,307,968	\$3,836,473
City Sales	16,395,731	17,907,918	18,150,000	20,086,000
Auto Lieu	2,308,162	2,389,482	2,200,000	2,600,000
State Sales	3,279,879	3,528,252	3,621,366	4,108,095
Urban Revenue Sharing	4,463,510	3,781,523	3,860,092	4,389,147
Fire Insurance Premium Tax	<u>61,408</u>	<u>118,479</u>	<u>70,000</u>	<u>160,000</u>
<i>Total Taxes</i>	29,255,532	30,677,704	31,209,426	35,179,715
LICENSES & PERMITS	2,943,802	3,054,054	2,711,200	3,769,200
CHARGES FOR SERVICES				
Fire Department	48,040	49,478	58,500	67,000
Parks & Recreation	551,333	575,013	560,000	532,500
General Government	<u>240,524</u>	<u>140,947</u>	<u>126,000</u>	<u>90,000</u>
<i>Total Charges for Services</i>	839,897	765,438	744,500	689,500
FINES & FORFEITURES	973,259	1,115,564	1,177,000	1,045,000
OTHER REVENUES				
Interest	(352,281)	383,094	400,000	250,000
Sale of Assets	133,601	13,257	50,000	50,000
Court IGA with Mohave County	194,799	245,154	200,000	270,535
Miscellaneous	341,447	97,653	241,600	479,600
Donations	<u>8,825</u>	<u>1,395</u>	<u>0</u>	<u>0</u>
<i>Total Other Revenues</i>	326,391	740,553	891,600	1,050,135
GRANTS				
MAGNET	60,666	61,859	65,000	80,000
Other Miscellaneous	<u>8,868</u>	<u>10,820</u>	<u>15,000</u>	<u>0</u>
<i>Total Grants</i>	69,534	72,679	80,000	80,000
TOTAL GENERAL FUND REVENUES	\$34,408,415	\$36,425,991	\$36,813,726	\$41,813,550
Special Revenue Funds				
HIGHWAY USER REVENUE FUND				
Gasoline Tax	\$4,000,566	\$4,371,506	\$4,419,238	\$4,982,320
Interest & Miscellaneous	<u>14,731</u>	<u>54,385</u>	<u>17,500</u>	<u>40,000</u>
<i>Total HURF</i>	4,015,297	4,425,891	4,436,738	5,022,320
TRANSIT FUND				
Grants	453,431	704,049	668,000	625,000
Fees & Miscellaneous	<u>336,827</u>	<u>382,816</u>	<u>409,000</u>	<u>419,000</u>
<i>Total Transit Fund</i>	790,258	1,086,865	1,077,000	1,044,000
LTAF (LOTTERY) FUND	241,320	246,171	250,523	259,430
MEMORIAL TREE TRUST (P&R)	10,712	11,300	10,000	10,000
TOURISM / ECONOMIC DEVELOPMENT FUND	1,214,584	1,287,290	1,600,000	1,600,000
PROPERTY MANAGEMENT FUND	3,555			
GRANT - VICTIMS OF CRIME ACT (ATTORNEY)	22,422	21,848	21,851	21,851
GRANT - COMM. DEV. BLOCK - WACOG (CDD)	522,674	127,780	1,036,136	866,733



REVENUE HISTORY & PROJECTIONS

	Actual		Budget	
	FY 02-03	FY 03-04	Adopted FY 04-05	Adopted FY 05-06
Special Revenue Funds (cont'd)				
GRANT - STATE HOME FUND (CDD)		83,721	673,162	550,000
GRANT - ESP GRANT - LOWES				476,100
GRANT - STATE SPECIAL PROJECT (CDBG)		147,957	472,986	300,000
GRANT - JCEF (COURTS)	18,226	19,789	18,000	41,900
GRANT - COURT ENRICHMENT (COURTS)	54,717	63,938	50,000	50,000
GRANT - FILL THE GAP (COURTS)	8,292	9,908	8,000	8,500
GRANT - NATIONAL FIRE ACT (FIRE)			105,000	55,000
GRANT - LOCAL EMERG PLN CMTE (LEPC)			30,000	150,000
GRANT - W.A.C.E.M.S. (FIRE)			15,000	30,000
GRANT - BULLETPROOF VEST GRANT (PD)		2,571		
GRANT - COPS-FAST (PD)		6,667		
GRANT - SAFER GRANT (FIRE)				163,173
GRANT - CRIMINAL JUSTICE ENHANCEMENT (PD)			43,500	75,000
GRANT - HIGHWAY SAFETY (PD)	1,077	10,477	38,000	159,000
GRANT - HOMELAND SECURITY (PD)		500	35,000	325,000
GRANT - LAW ENFORCEMENT ASSISTANCE (PD)	15,206	10,647	19,800	40,000
GRANT - STATE LAKE IMPROVEMENT (PD/FIRE)				348,195
GRANT - FIRE PREVENTION				70,000
GRANT - JOBS PROGRAM (TRANSIT)	46,602	737	22,000	5,000
TOTAL SPECIAL REVENUE FUNDS	\$6,964,942	\$7,564,057	\$9,962,696	\$11,671,202
Enterprise Funds				
AIRPORT O&M FUND				
User Fees	\$448,000	\$484,511	\$547,662	\$559,019
Grants - O&M	<u>72,173</u>	<u>421,012</u>	<u>139,550</u>	<u>152,470</u>
<i>Total Airport O&M Fund</i>	520,173	905,523	687,212	711,489
IDD FUND (Water)				
Property Taxes - O&M	1,961,128	2,046,881	2,007,817	2,042,650
User Fees	9,516,278	11,173,706	12,938,500	14,184,699
Interest & Miscellaneous	(62,977)	85,125	95,000	735,000
Flood Control District	1,093,564	1,247,605	964,450	1,178,467
Property Taxes - Debt Service	<u>154,630</u>		<u>152,333</u>	<u>32,500</u>
<i>Total IDD Fund (Water)</i>	12,662,623	14,553,317	16,158,100	18,173,316



REVENUE HISTORY & PROJECTIONS

	Actual		Budget	
	FY 02-03	FY 03-04	Adopted FY 04-05	Adopted FY 05-06
Enterprise Funds (cont'd)				
RECREATION / AQUATIC CENTER FUND				
Aquatic Center Fees	254,043	292,600	250,000	250,000
Community Center Fees	<u>158,308</u>	<u>164,620</u>	<u>165,000</u>	<u>195,000</u>
<i>Total Recreation / Aquatic Center Fund</i>	412,351	457,220	415,000	445,000
REFUSE FUND				
Administration Fees	420,715	447,599	420,000	500,000
Landfill Disposal	222,252	297,539	195,000	300,000
Recycling	101,205	99,132	135,000	135,000
Interest & Miscellaneous	<u>3,956</u>	<u>62,618</u>	<u>75,000</u>	<u>100,000</u>
<i>Total Refuse Fund</i>	748,128	906,888	825,000	1,035,000
WASTEWATER				
Property Taxes - O&M	34,196			
User Fees	5,529,232	7,641,201	13,344,000	12,053,069
Effluent Charges / Connection Fees	97,239	62,067	50,000	62,000
Interest & Miscellaneous	172,549	157,790	556,000	425,000
Developers Fees	53,631	1,390		
Property Taxes - Debt Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Total Sanitary District Fund</i>	5,886,847	7,862,448	13,950,000	12,540,069
TOTAL ENTERPRISE FUNDS REVENUES	\$20,230,122	\$24,685,396	\$32,035,312	\$32,904,874
Other Funds				
POC Firefighters Pension Trust Fund	\$9,929	\$40,100	\$10,000	\$19,000
State 911 Administration		14,780	7,000	3,000
Employee Benefit Trust Fund	3,808,666	4,024,519	4,553,927	5,086,184
Insurance Liability Fund				1,729,287
Vehicle/Equipment Replacement Fund				1,522,443
LHC Improvement Districts #1-5	150,013	189,000	208,661	210,461
TOTAL OTHER FUNDS REVENUES	\$3,968,608	\$4,268,399	\$4,779,588	\$8,570,375
Community Investment Program				
CIP Fund - General City				
Grants	\$346,018	\$3,990,313	\$1,315,225	\$1,550,800
Bond Proceeds/Capital Leases			7,806,500	
Donations & Miscellaneous	<u>37,591</u>	<u>430,999</u>	<u>30,000</u>	<u>0</u>
<i>Total CIP Fund - General City</i>	383,609	4,421,312	9,151,725	1,550,800
Special Assessments Improvement Dist. #7	119,374	124,514	117,669	118,441
CIP Debt Service	10,778	4,055	3,000	707
CIP - Airport	1,012,120	604,337	4,881,582	3,568,604
CIP - Wastewater - Bond Proceeds	8,549,415	23,593,454	61,291,346	77,370,000
TOTAL CIP REVENUES	\$10,075,296	\$28,747,672	\$75,445,322	\$82,608,552
Total Revenues	\$75,647,383	\$101,691,515	\$159,036,644	\$177,568,553

**ASSESSED VALUATION & PROPERTY TAX RATE COMPARISONS**

	<u>FY 03-04</u>	<u>FY 04-05</u>	<u>Projected for FY 05-06</u>	<u>% of Change</u>
General Fund				
Primary Assessed Value	371,358,660	415,678,320	482,090,070	15.98%
Tax Levy	2,955,272	3,307,967	3,836,473	15.98%
Rate Per \$100	0.7958	0.7958	0.7958	0.00%
Irrigation & Drainage District				
Basis for Levy-Estimated Acres	20,593.00	20,600.00	20,600.00	0.00%
Tax Levy	2,075,143	2,075,150	2,075,150	0.00%
Rate Per Acre:				
IDD Equipment, CIP, Depr.	99.07	99.09	99.16	0.06%
Debt Service	<u>1.70</u>	<u>1.64</u>	<u>1.58</u>	-3.85%
Total Rate Per Acre	100.77	100.74	100.74	0.00%
Levy Amount Collected for:				
IDD Equipment, CIP, Depr.	2,040,050	2,041,350	2,042,650	0.06%
Debt Service	<u>35,100</u>	<u>33,800</u>	<u>32,500</u>	-3.85%
Total	2,075,150	2,075,150	2,075,150	0.00%
Improvement Districts				
Dist. #1: Secondary Assessed Value	16,007,390	18,756,401	18,756,401	0.00%
Tax Levy	80,000	103,000	102,850	-0.15%
Tax Rate Per \$100	0.4998	0.5491	0.5483	-0.15%
Dist. #2: Secondary Assessed Value	1,678,400	1,793,812	1,793,812	0.00%
Tax Levy	23,500	23,000	23,000	0.00%
Tax Rate Per \$100	1.4001	1.2822	1.2822	0.00%
Dist. #3: Secondary Assessed Value	694,014	710,069	710,069	0.00%
Tax Levy	23,750	22,000	23,900	8.64%
Tax Rate Per \$100	3.4221	3.0983	3.3659	8.64%
Dist. #4: Secondary Assessed Value	15,283,591	14,972,946	14,972,946	0.00%
Tax Levy	60,661	60,661	60,711	0.08%
Tax Rate Per \$100	0.3969	0.4051	0.4055	0.08%

#1=Golf Course Gas Lights; #2=London Bridge Plaza; #3=Lakeview Mobile Home Park; #4=McCulloch Median



PROPERTY TAX LEVIES & RATES Ten Year History

<u>GENERAL FUND</u>	<u>PROPERTY TAX LEVY</u>			<u>TAX RATE</u> <i>(per \$100 AV)</i>
	<u>Primary</u>	<u>Secondary</u>	<u>Total</u>	
	<i>Estimated at:</i> 3,836,473			
2005-06			3,836,473	0.7958
2004-05	3,307,968		3,307,968	0.7958
2003-04	2,955,272		2,955,272	0.7958
2002-03	2,831,976		2,831,976	0.8413
2001-02	2,633,083		2,633,083	0.8413
2000-01	2,501,989		2,501,989	0.8423
1999-00	2,501,989		2,501,989	0.8740
1998-99	2,501,989		2,501,989	0.8838
1997-98	2,501,989		2,501,989	0.9022
1996-97	2,501,989		2,501,989	0.9162

<u>IRRIGATION & DRAINAGE DISTRICT</u>	<u>PROPERTY TAX LEVY</u>			<u>TAX RATE</u> <i>(per acre)</i>
	<u>Primary</u>	<u>Secondary</u>	<u>Total</u>	
	<i>Estimated at:</i> 2,042,650			
2005-06		32,500	2,075,150	100.74
2004-05	2,041,350	33,800	2,075,150	100.74
2003-04	2,040,050	35,100	2,075,150	100.77
2002-03	1,922,817	152,333	2,075,150	100.58
2001-02	1,922,817	172,285	2,095,102	101.55
2000-01	1,908,972	186,130	2,095,102	102.17
1999-00	2,894,353	200,130	3,094,483	150.98
1998-99	3,603,067	362,000	3,965,067	193.46
1997-98	4,321,258	400,000	4,721,258	228.58
1996-97	5,010,400	544,076	5,554,476	268.86



Community Development

General Government

Parks & Recreation

Public Safety

Public Works

Other Operating Budgets

Grants

Improvement Districts

Local Transportation Assistance Fund

Operating Budget





Community Development



Community Development Department

Administration

Building

Planning

Tourism/Economic Development

Operating Budget



COMMUNITY DEVELOPMENT DEPARTMENT

Mission Statement

Build a good city by guiding the orderly physical development of Lake Havasu City in accordance with the General Plan and the community development codes and policies adopted by the City Council.

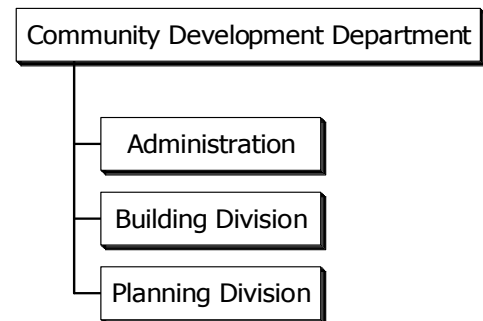
Description

The Community Development Department oversees the physical development of the community. Growth and development are guided by the goals and policies of the Lake Havasu City General Plan and specifically regulated by the city subdivision, zoning, and uniform construction codes. The department coordinates the development review processes through the Permit Center and manages all land use requests, code enforcement complaints, building permit reviews, and building construction inspections.

Accomplishments 2004-05

- Adopted the 2003 Edition of the International Codes.
- Adopted the Uniform Development Code.
- Supported the Split Estates Task Force.
- Developed a customer service survey card.
- Developed a new system to notify property owners of redlined and approved building plans.
- Assisted the Partnership for Economic Development (PED) with application for \$1.8 million Economic Development Administration (EDA) grant, pursuit of business park.

Organization Chart



Objectives 2005-06

- Work with the Development Advisory Board, review and implement appropriate recommendations of the W. C. Scoutten performance audit, including customer service.
- Maintain current level of service for plans review and inspection requests.
- Present annexation options of State Trust Lands to the City Council.
- Carry out Council direction on acquisition of shoreline owned by the Arizona State Land Department.
- Support the PED in developing the Lake Havasu Industrial Park.
- Keep abreast of technology solutions as they relate to the permitting process.



COMMUNITY DEVELOPMENT DEPARTMENT

Administration

Description

The administrative support staff for the Community Development Department provides a high level of friendly, professional, and efficient customer service to the public and city staff through the Permit Center. The administrative support staff provides administrative and clerical support and records management for the Building and Planning Divisions and processes all land use applications and permits for the Community Development, Public Works, and Fire Departments. Support services are also provided to the Planning Commission, Board of Adjustment, Building Board of Appeals, Development Advisory Board, and various other groups as required.



Accomplishments 2004-05

- Processed 27,594 building inspections and 1,872 code enforcement inspections.
- Processed 468 land use applications, 4,380 building permits, 1,596 code enforcement complaints, 1,272 meter applications, and 1,320 driveway/offsite permits.
- Cross-trained clerical staff and trained two temporary employees to meet customer service and department needs during extended absence of two primary counter employees.
- Implemented new system to notify property owners of redlined and approved building plans.
- Assisted with implementation of utility notification process through an interactive voice response (IVR) system.

Objectives 2005-06

- Begin scanning old building permits and land use actions into HTE system.
- Assist with implementation of new plan check tracking process through an IVR system.
- Support implementation of W. C. Scoutten Report.

CDD Administration Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Ensure timely public notice for all land use actions pursuant to local and state regulations	100%	100%	100%	100%
Notify applicant within 24 hours of redlined or approved plans	100%	100%	100%	100%
Certificate of occupancy ready within 24 hours of all final inspection approvals	95%	100%	100%	100%
Respond to requests for information within 2 working days	NR	95%	95%	95%

NR=Not Recorded



COMMUNITY DEVELOPMENT DEPARTMENT

Building Division

Description

The Building Division is the central resource for construction code information and conducts pre-application or preconstruction consultation meetings with developers, architects, owners, and builders. The Building Division manages all the building permit review and construction activity to safeguard life, health, property, and public welfare by assuring compliance with the city adopted uniform construction codes including the building, electrical, plumbing, accessibility, and dangerous building codes.

Accomplishments 2004-05

- Completed 100% of the 27,594 requested inspections within one working day of request.
- Conducted over 4,700 construction plan reviews. Approximately 95% of the Building Division's workload is residential projects. One hundred percent of the residential plans were reviewed in-house. Currently plan review turnaround time for residential projects is 3-5 days.

- Adopted the 2003 Edition of the International Codes.
- Enhanced the performance of the IVR system for inspections by additional software that automatically notifies utility companies when the building inspector has given approval to release electric or gas.

Objectives 2005-06

- Maintain current plan review turnaround time.
- Continue to complete 100% of the requested inspections within one working day.
- Continue to provide daily scheduled times for contractors to communicate by telephone or in person with the building inspectors.
- Enhance the IVR system by the addition of software to allow customers to check the status of their plan review.
- Review and implement, as necessary, recommendations of the W. C. Scoutten Report.

Building Division Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Review residential construction plans within 10 business days	75%	90%	90%	90%
Maintain 24 hour response time for inspection requests	100%	100%	100%	100%
Perform first review on established "standard plans" within 3 working days	85%	90%	90%	90%
Perform review on grading plans within 3 working days	85%	90%	90%	90%
Perform review on standard detail retaining walls within 3 working days	85%	90%	90%	90%

NR=Not Recorded

COMMUNITY DEVELOPMENT DEPARTMENT

Planning Division

Description

The Planning Division is a resource for developers, property owners, business owners, citizens and other city departments, and provides information to the public about General Plan policies, population growth, development trends, and land use. The Planning Division provides professional support for the Planning and Zoning Commission, Board of Adjustment, and City Council; coordinates land use reviews to assure compliance with city development codes; functions as the lead on land acquisitions in support of community investment plans and City Council policy; and provides professional assistance to task forces as created by City Council relating to land use/development matters such as mountain areas.



Accomplishments 2004-05

- Provided support to the Split Estates Task Force.
- Adopted the Unified Development Code.
- Streamlined development review process for routine applications.
- Streamlined the code enforcement process.
- Brought Planning Commission into better alignment with City Council policies by providing additional training and staff assistance.
- Revised use of pre-application conference to better assist development community in successful submittal of development plans.
- Conducted 184 pre-application conferences.
- Coordinated review of 468 new land-use applications.
- Processed 1,606 complaints, conducted 1,596 investigations of alleged zoning code violations, and issued 900 violation letters.
- Developed and implemented strategies for a mid-decade census.
- Shifted Community Development Block Grant (CDBG) responsibilities to the Finance Department allowing personnel resources used to implement CDBG programs back to code enforcement duties.



COMMUNITY DEVELOPMENT DEPARTMENT

Planning Division

Objectives 2005-06

- Continue to provide training to Planning Commission and Board of Adjustment members to help increase coordination with City Council goals and policies.
- Increase presence of code enforcement in the community.
- Continue to streamline the code enforcement program with a focus on reduction of time for compliance.
- Adopt property maintenance code.
- Continue implementation of Mountain Preserve Task Force recommendations including annexation of State Lands.
- Continue to monitor Bureau of Land Management's Resource Management Plan for City Council policies.
- Pursue acquisition of Second Bridge Right-of-Way and shoreline to include Black Rock Cove, Body Beach, and Campbell Cove.
- Support Partnership for Economic Development's industrial park per City Council policies.
- Begin implementation of low income housing code amendments.
- Support Split Estate Task Force as directed by City Council.
- Increase GIS capabilities for presentations to boards, commissions, task forces, and the City Council.
- Develop annexation options on State Trust Lands for City Council.



Planning Division Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Code enforcement cases closed prior to mediation	85%	85%	85%	85%
Pre-application meetings held within 7 business days	97%	100%	100%	100%
Respond to code enforcement complaints within 2 working days	95%	95%	95%	95%
Preparation of land use requests for public hearing within established review times	97%	100%	100%	100%
Respond to public inquiries at counter or on phone within 1 working day	NR	90%	95%	95%

NR=Not Recorded



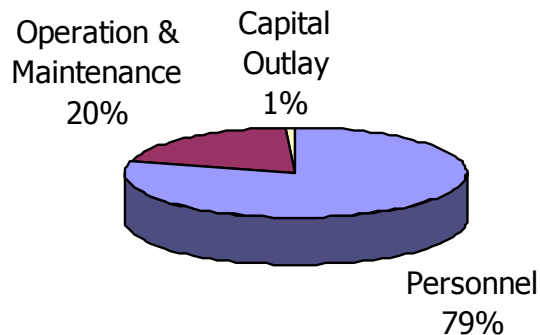
COMMUNITY DEVELOPMENT DEPARTMENT

Community Development		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Department Director	E83	1.0	1.0	1.0	1.0
Division Manager	C52	2.0	2.0	2.0	2.0
City Planner, Senior	C43	1.0	1.0	1.0	1.0
City Planner	C42	2.0	2.0	2.0	2.0
Development Services Coord.	TBD				1.0
Administrative Supervisor	B32	1.0	1.0	1.0	1.0
Building Inspector, Senior	B32	1.0	1.0	1.0	1.0
Plans Examiner, Senior	B32	1.0	1.0	1.0	1.0
Plans Examiner, Commercial	TBD				1.0
Plans Examiner	B23	3.0	3.0	3.0	3.0
Administrative Specialist	B22	5.0	5.0	5.0	5.0
Building Inspector	B22	5.0	5.0	5.0	5.0
Counter Plans Examiner	B22	1.0	1.0	1.0	1.0
Code Enforcement Technician	B21	2.0	2.0	2.0	3.0
Administrative Technician	A13	1.0	1.0	1.0	2.0
TOTAL POSITIONS		26.0	26.0	26.0	30.0

TBD=To Be Determined



Community Development Department Subtotal Expenditures





COMMUNITY DEVELOPMENT DEPARTMENT

Community Development		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	30.0	991,485	1,158,685	1,220,893	1,415,660
Salaries - Part Time	0.5		16,340	14,599	7,933
Other Pay		54,760	21,000	21,000	21,000
Benefits		347,910	421,889	441,928	566,155
Other:					
		\$1,394,155	\$1,617,914	\$1,698,420	\$2,010,748
Operation & Maintenance					
O&M Services		113,641	253,285	145,732	268,067
Outside Contracts					
Supplies		26,572	40,050	41,745	145,265
Utilities & Cleaning		17,923	19,200	19,200	19,200
Vehicle/Equipment Replacement Program				17,719	67,518
Other:					
		\$158,136	\$312,535	\$224,396	\$500,050
Capital Outlay		19,479			18,540 *
Subtotal Expenditures		\$1,571,770	\$1,930,449	\$1,922,816	\$2,529,338
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)			(34,304)		
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,571,770	\$1,896,145	\$1,922,816	\$2,529,338

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
Pickup (4x4)	1	18,540	18,540	18,540
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$18,540



Community Development

Community Development Department

Administration

Building

Planning



Tourism/Economic Development

Operating Budget





TOURISM/ECONOMIC DEVELOPMENT FUND

Mission Statement

Improve the economic well-being of the community through tourism promotion and development.

Description

A Transient Occupancy Tax ("bed tax") is a special excise tax imposed on hotel and motel room rentals for temporary rentals (30 days or less). Lake Havasu City's bed tax is currently 3%. The restaurant and bar sales tax was increased from 2% to 3% with the additional 1% for this fund. Revenues from both sources are dedicated to increasing tourism and promoting economic development in the city.

The Lake Havasu City Convention and Visitors Bureau receives the bulk of the funds and is responsible for the enhancement and promotion of tourism. Its function is to develop a campaign of information, advertising, promotion, exhibition and publicity relating to the tourism business, including the recreational, scenic, and historic attractions of the city and disseminating such information to the public through various state, national, and international media. A portion of the funds are used to support certain special events held in the city.

The Partnership for Economic Development (PED) is responsible for expanding the economic base of the community through the attraction of new

business investment and expansion and retention opportunities for existing businesses to make them more competitive. The PED has developed a strategic action plan to diversify the city's economic base, strengthen the competitiveness of business real estate and development site resources, amplify local business retention and expansion efforts, strengthen the competitiveness of residents' skills to assume higher paying and career-oriented jobs and improve public awareness about economic development.

Objectives 2005-06

- Develop Airport Business Park.
- Attract big box stores.
- Develop a regional shopping mall.
- Develop a first class resort.
- Provide 75% of the total collections from transient occupancy tax and the additional 1% restaurant and bar tax to the Lake Havasu City Convention and Visitors Bureau for the promotion, development, and enhancement of the tourism industry.
- Provide 25% of the total collections from transient occupancy tax and the additional 1% restaurant and bar tax to the Partnership for Economic Development to promote business recruitment, expansion, and retention.

Tourism/Economic Development	Actual		Budget	
	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures				
Lake Havasu City Convention and Visitors Bureau	75% *	75% *	75% *	75% *
Partnership for Economic Development	25% *	25% *	25% *	25% *
Contingency	100,000	100,000	100,000	100,000
TOTAL EXPENDITURES	\$2,201,211	\$1,500,000	\$1,600,000	\$1,625,600

**Distribution of funds based on actual revenues received on a 75/25 split.*



General Government



City Attorney

City Clerk

City Council

City Manager

Human Resources

Debt Service

Employee Benefit Trust

Finance Department

Administration

Information Systems

General Services

Operating Budget



CITY ATTORNEY

Mission Statement

Provide sound legal guidance and legal representation along with effective prosecution to facilitate the development and implementation of the City Council's vision for the community.

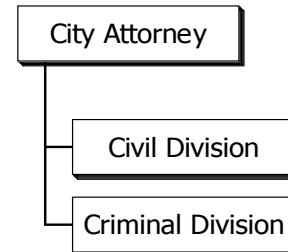
Description

The Office of the City Attorney is comprised of two divisions.

Civil Division. The Civil Division provides legal counsel and advice to the Mayor and City Council, city staff, boards, and commissions. As required by the provisions of the City Code, the City Attorney drafts or reviews all contracts, agreements, resolutions, and ordinances under consideration by the City Council to ensure that they adequately protect the legal interests of the city.

Other responsibilities include successful facilitation of water negotiations through the Water Authority for the protection of the city's existing and future water supplies, identification and acquisition of additional water supplies as needed, continue to work with the Public Works and Finance Departments on the city's major sewer expansion, water system improvements, and Colorado River Regional Sewer Coalition (CRRSCo) activities, coordination of the city's rep-

Organization Chart



resentation in legal proceedings which includes personnel matters, civil litigation hearings, and coordination of the city's lobbying efforts, along with continuing to represent the city in land and shoreline acquisitions and future developments to ensure that the city's best interests are being met through growth and development according to the city's General Plan.

Criminal Division. The Criminal Division provides legal counsel to prosecute violations of the City Code and misdemeanor violations of state law within the city limits, including appeals from the Municipal Court to the Superior Court. The Criminal Division also includes a partially grant-funded victim assistance/court advocate who provides assistance to victims of misdemeanor crimes.



CITY ATTORNEY

Civil Division

Accomplishments 2004-05

- Drafted and/or reviewed and "approved as to form" all contracts, agreements, intergovernmental agreements, leases, grants, operating policies and procedures, personnel rules and regulations, council communications, ordinances, resolutions, real estate deeds, and correspondence relating to same, as requested by city staff, for submittal to the City Council for approval and/or adoption in order for departments to effectively conduct city business.
- Continued development of a program of preventive legal care by ensuring the municipal government maintained proper legal accountability in all areas thereby reducing the liability exposure of the city. This includes extensive legal research to provide both written and verbal legal opinions by legal counsel as well as coordinating lobbying efforts on the city's behalf.
- Represented and/or coordinated the representation of the city as a party in legal proceedings to include lawsuits filed against the city, as well as claims filed with or by state and federal administrative agencies.
- Continued to provide legal advice and expertise to the Mayor, City Council, and city staff during crucial city negotiations regarding issues pertaining to wastewater, water acquisition, recreation, shoreline and land acquisition, city growth and development, transportation services, and real estate issues in order to effectively meet the City Council's goals by attending numerous meetings to discuss same throughout the fiscal year, doing related research, and drafting or reviewing related documents.
- Continued to assist in defending the city's existing rights to renewable water supplies and in the identification of additional water rights and acquisition; identification of additional needs and resources; drafting and reviewing correspondence, contracts, reports, and water-related legislation; attended meetings with county, state, and federal officials including meetings of the Mohave County Water Authority, Arizona Water Banking Authority, and the Department of Water Resources. The City Attorney's office continues to maintain an active interest in all future water-related needs on behalf of the city through its partnering with local and state-wide boards, commissions, and organizations.
- Continued to assist and provide legal advice and representation in all areas relating to the citywide wastewater project, including document review, and attendance at numerous meetings, reviewing reports related to financing and construction of the project, facilitated resolution of issues arising in regard to the project and, as appropriate, sought court intervention.





CITY ATTORNEY Civil Division

Objectives 2005-06

- Continue to maintain the level of service provided the last fiscal year to assist departments of the city in implementing the goals of the City Council.
- Respond orally or in writing with an average response time of 3-4 days to legal service requests submitted with required back-up materials.
- Continue to assist all active participants in defending the city's existing rights to renewable water supplies and assist in the identification and development of additional water rights as needed.
- Continue to ensure all contracts and agreements reviewed by this office and entered into by the city, and all resolutions and ordinances enacted by the city, adequately protect the legal interests of the city.
- Continue to reduce the liability exposure to the city with a program of preventive legal care to be measured by work flow through the Civil Division on matters prior to litigation, the extent of participation in meetings at which contemplated policy and administrative decisions are discussed, and through coordination of the city's lobbying efforts.
- Continue to provide legal assistance and contract review for the implementation of the wastewater system activities, water system improvements, and CRRSCo.



Civil Division Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Requests for legal services	233	406	400	400
Ongoing requests for legal services	60	44	40	35
Requests for legal services provided within 3 days	60%	65%	65%	65%
Average response time on legal service requests	3.5 days	3.5 days	3.5 days	3.5
Legal opinions issued (written and verbal)	2,830	2,863	2,891	2,895
Meetings attended in advisory capacity	1,122	1,227	1,239	1,245

NR=Not Recorded



CITY ATTORNEY Criminal Division

Accomplishments 2004-05

- Continued to provide legal advice to the Police Department, Community Development Department, Western Arizona Humane Society, Registrar of Contractors, and other local and state agencies with an average two-day turnaround time for charging authorization in misdemeanor criminal matters.
- Continued to maintain an acceptable level of enforcement through prosecution of over 114 new misdemeanor violations of state laws and/or violations of City Codes per month with an emphasis on DUI and victim's rights cases. This number averages over 358 open pending cases at any given time.
- Continued to provide victim assistance/court advocacy to crime victims categorized under Arizona Victim's Rights statutes which is partially funded through the Victims of Crime Act through the Department of Public Safety. The Victim Witness Court Advocate was able to serve over 400 victims and attend over 150 hearings.
- Prosecutors attended over 2,900 hearings which included jury trial, bench trials, pre-trial, status hearings, omnibus hearings, probation revocation hearings, restitution hearings, and appeal hearings.

- Prosecution staff submitted over 4,200 requests for criminal history information to the Department of Public Safety.

Objectives 2005-06

- Continue to prosecute misdemeanor violations of state laws and/or city ordinances effectively and efficiently with an emphasis on serious crimes to include DUI and victim's rights cases.
- Continue to provide support and assistance to crime victims as provided under Arizona's Victim's Rights laws to include information to victims regarding the criminal justice process, victim's rights notification, court accompaniment and advocacy, restitution and victim compensation claims, along with referrals to other social service agencies within the community.
- Continue to provide legal advice to the Police Department, Code Enforcement Section of the Community Development Department, and other agencies, in relation to criminal charging authorization/case review.

Criminal Division Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
City Court misdemeanor cases	1,255	1,363	1,300	1,370
Domestic violence cases	274	257	270	280
DUI misdemeanor cases: guilty	90%	86%	86%	89%
Case review	571	595	624	640
Victims served by Victim Assistance/Court Advocate	376	416	452	465

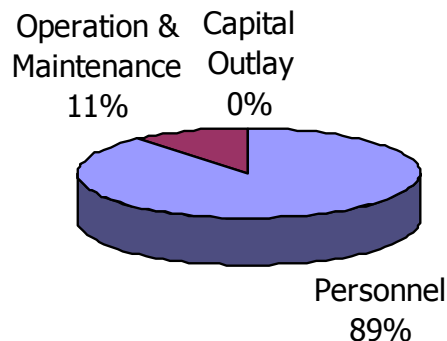
NR=Not Recorded



CITY ATTORNEY

City Attorney		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	11.0	461,510	521,556	611,041	646,323
Salaries - Part Time	0.0	13,582	16,800	10,837	
Other Pay		17,140	2,500	2,500	2,500
Benefits		136,768	176,024	192,961	225,573
Other:					
		\$629,000	\$716,880	\$817,339	\$874,396
Operation & Maintenance					
O&M Services		22,102	31,125	29,650	52,000
Outside Contracts					
Supplies		36,336	48,200	60,650	57,875
Utilities & Cleaning		1,577	3,205	3,205	1,800
Vehicle/Equipment Replacement Program					
Other:					
		\$60,015	\$82,530	\$93,505	\$111,675
Capital Outlay					
Subtotal Expenditures		\$689,015	\$799,410	\$910,844	\$986,071
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(349,331)	(400,168)	(488,864)	(504,721)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$339,684	\$399,242	\$421,980	\$481,350

Office of the City Attorney Subtotal Expenditures



**CITY ATTORNEY**

City Attorney		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
City Attorney	-	1.0	1.0	1.0	1.0
Assistant City Attorney	D62	1.0	1.0	2.0	2.0
City Prosecutor	D62	1.0	1.0	1.0	1.0
Assistant City Prosecutor	C43	1.0	1.0	1.0	1.0
Administrative Supervisor	B32	2.0	2.0	2.0	2.0
Administrative Specialist	B22	2.0	2.0	2.0	3.0
Administrative Technician	A13	1.0	1.0	1.0	1.0
TOTAL POSITIONS		9.0	9.0	10.0	11.0



General Government

City Attorney



City Clerk

City Council

City Manager

Human Resources

Debt Service

Employee Benefit Trust

Finance Department

Administration

Information Systems

General Services

Operating Budget



CITY CLERK

Mission Statement

Provide professional, courteous, timely, and friendly service to City Council, staff, and the public in administering the duties and responsibilities of the Office of the City Clerk in a fair and objective manner in the best interests of Lake Havasu City.

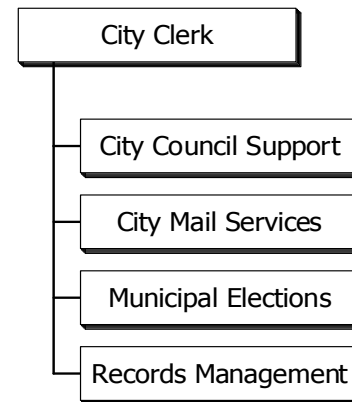
Description

The Office of the City Clerk provides administrative and support services to the Mayor and City Council; organizes, disseminates, archives, maintains, stores, and secures all official city records/documents in a systematic and easily accessible manner to preserve and protect the city's history; prepares agendas, posts, publishes, and records all City Council actions; maintains the Lake Havasu City Code; conducts and oversees municipal elections processes; provides support systems for those functions; performs all functions necessary to issue licenses and permits; and provides mail service for all city departments.

Accomplishments 2004-05

- Attended 59 City Council special meetings, work sessions, and regular meetings; recorded and transcribed approximately 78 hours of meeting minutes.
- Attended, recorded, and transcribed minutes of six Split Estate Task Force Meetings.
- In conjunction with Mohave County, coordinated and conducted the Primary Election on September 7, 2004, and the General Election on November 2, 2004.
- Codified and provided quarterly updates to the Lake Havasu City Code to 80 recipients.
- Microfilmed approximately 12,500 documents.
- Scanned approximately 102 Lake Havasu City resolutions, 28 Lake Havasu City ordinances, 649 agreements, 36 deeds, 7 drill sites, 16 easements, 7 escrows, 2 grants, 32 City Council agenda packets, and 460 pages of City Council meeting minutes.
- Published the Lake Havasu City Code and City Council meeting agendas and minutes on the city's website.
- Processed and issued 92 permits for special events on public property and issued 21 Bridgewater Channel permits.
- Issued 22 liquor licenses, 16 special event liquor licenses for recommendation for approval by the City Council, and 15 extensions of premises for liquor service permits.
- Collected, attended, and recorded 52 bid openings.
- Processed approximately 10,250 pieces of outgoing mail per month.
- Continued to provide quick and efficient mail service in accordance with USPS guidelines by utilizing a state-of-the-art mailing system.

Organization Chart





CITY CLERK

Objectives 2005-06

- Continue to oversee the publication and codification process of the City Code.
- Acquire digital media software to enhance new video and audio media for recording City Council meetings and providing public access on the city's website.
- Revise and streamline the Council agenda process.
- Codify and link the City Code through the city's website in a fully searchable format.
- Continue to improve the permit process by increased communication between various involved departments and understanding areas of responsibility.
- Continue to work with the Information Systems (IS) Division to provide the public with current information on the city's website.
- Continue to microfilm permanent city records.
- Continue to scan city documents and work with the IS Division in an effort to develop and maintain a scanned optical imaging access and retrieval program.
- Continue computer training to increase efficiency in the use of the citywide computer system.
- Continue to cross train City Clerk's office staff in all aspects of office processes and procedures.

City Clerk Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Provisions of Arizona Election Code followed during elections	100%	100%	100%	100%
Voters participating in city elections	48%	50%	50%	66%
Council meetings recorded and approved as written in a timely manner	100%	100%	100%	100%
Meetings posted and published in accordance with AZ Open Meeting Law	100%	100%	100%	100%
Timeliness in distribution of requests for public records	100%	100%	100%	100%
Timeliness in distribution of quarterly Lake Havasu City Code Updates	100%	100%	100%	100%
Scanning deeds, agreements, contracts	N/A	N/A	50%	95%

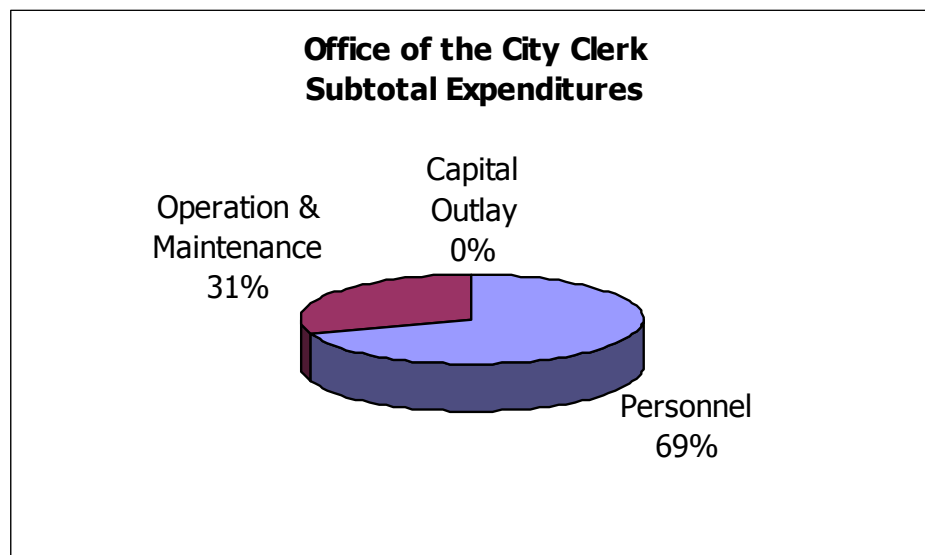
NR=Not Recorded

City Clerk		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
City Clerk	C52	1.0	1.0	1.0	1.0
Administrative Supervisor	B32	1.0	1.0	1.0	1.0
Administrative Technician	A13	1.0	1.0	1.0	2.0
Administrative Assistant	A11	1.0	1.0	1.0	
TOTAL POSITIONS		4.0	4.0	4.0	4.0



CITY CLERK

City Clerk		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	4.0	137,184	158,936	163,467	174,533
Salaries - Part Time	0.0	1,412			
Other Pay		5,013	5,000	2,500	2,500
Benefits		54,967	69,161	62,301	71,024
Other:					
		\$198,576	\$233,097	\$228,268	\$248,057
Operation & Maintenance					
O&M Services		49,989	79,230	124,915	101,400
Outside Contracts					
Supplies		2,374	7,100	6,600	7,200
Utilities & Cleaning		518	525	525	500
Vehicle/Equipment Replacement Program					
Other:					
		\$52,881	\$86,855	\$132,040	\$109,100
Capital Outlay					
Subtotal Expenditures		\$251,457	\$319,952	\$360,308	\$357,157
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(182,841)	(145,845)	(167,531)	(167,420)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$68,616	\$174,107	\$192,777	\$189,737





General Government

City Attorney

City Clerk



City Council

City Manager

Human Resources

Debt Service

Employee Benefit Trust

Finance Department

Administration

Information Systems

General Services

Operating Budget



CITY COUNCIL

Mission Statement

Set public policy which establishes the direction necessary to meet community needs and assure orderly development of Lake Havasu City.

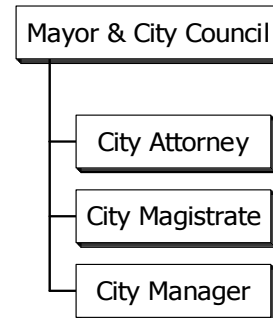
Description

The Mayor and six Councilmembers are the elected representatives of Lake Havasu City. The City Council appoints the City Attorney, City Magistrate, and City Manager. The City Council meets at 7:00 p.m. on the second and fourth Tuesday of each month at the Lake Havasu City Police Facility.

Accomplishments 2004-05

- City Manager selection and process.
- Water treatment plant and acquisition - plant online, improved water quality, water rights acquisition.
- Meet and confer adoption - stronger relationship between management and employees, employee input valued by the Mayor and City Council.
- Sewer services enhancements - treatment plant design underway, injection well, 1500 homes connected, sewer lines construction, restructured timing of the program.
- Boats in channel and carbon monoxide (CO) solution - CO study, closed channel as needed, monitoring system for CO, no CO incidents.
- Unified Development Code - adoption.
- Second bridge study - completed design concept, selected style of bridge, mechanism for funding, alignment determined.
- Shoreline acquisition (continuation) - London Bridge Beach acquisition, Body Beach agreement with State Land, reclassification of Black Rock Cove.
- Highway improvements - Highway 95 widening, 10-mile multi-purpose path.
- Havasu Foothills development.
- Airport Business Park (utility construction, changed EDA grant).
- Mall (progressing).
- Lowe's commitment and desire for annexation.
- Mainland marina progress.

Organization Chart





CITY COUNCIL

Objectives 2005-06

1. Financially Sound City Government

Top Priority: Sewer financial plan and actions; Annexation policies, priority, and actions; Community investment plan funding; Impact fees study and policy direction.

High Priority: Water utility policy and direction.

2. Strong, Diversified Local Economy

Top Priority: English Village development plan; Airport development; Airport business park development.

High Priority: Mall development.

3. Safe and Clean Community

Top Priority: North fire station direction.

High Priority: Street improvement program funding; Bridgewater Channel behavior and control; Lake safety plan and agreement.

4. Effective Utility System

Top Priority: Sewer project management and construction; Water distribution line replacement program.

High Priority: Effluent/reuse plan and funding.

5. Enhanced Quality of Life

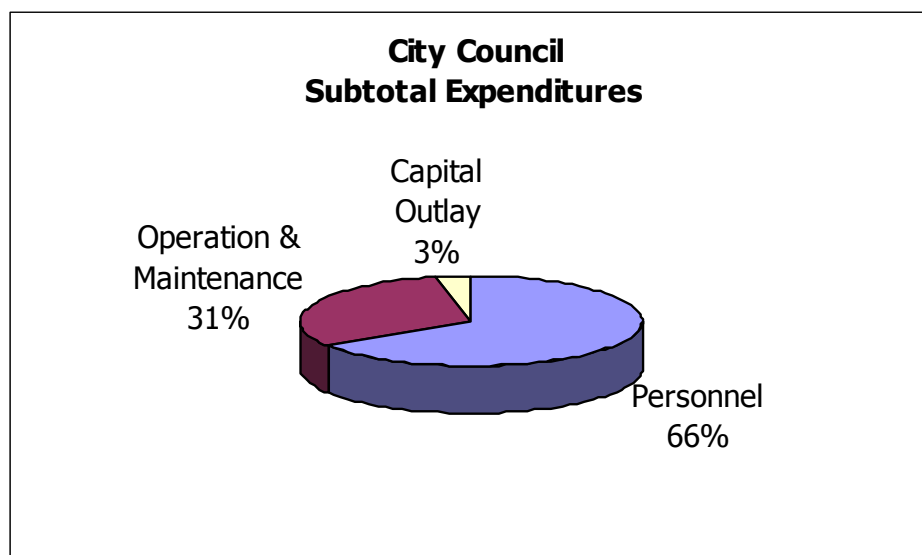
High Priority: City's public school strategy; Mainland marina development; Parks Master Plan completion and implementation; SARA Park development.

6. Blue Lake, Beautiful Mountains

High Priority: Shoreline acquisition and funding.

7. First Class Resort Development

Top Priority: Convention center development and direction.





CITY COUNCIL

City Council		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	1.0	18,923	42,307	40,165	42,266
Salaries - Part Time	0.0				
Other Pay					
Benefits		66,952	84,460	88,756	89,935
Other: Council Fees	7.0	58,200	58,200	58,200	58,200
		\$144,075	\$184,967	\$187,121	\$190,401
Operation & Maintenance					
O&M Services		52,176	97,640	87,674	55,674
Outside Contracts					
Supplies		30,321	27,600	27,100	31,353
Utilities & Cleaning		4,658	4,000	3,500	3,500
Vehicle/Equipment Replacement Program					
Other:					
		\$87,155	\$129,240	\$118,274	\$90,527
Capital Outlay				10,000	10,000 *
Subtotal Expenditures		\$231,230	\$314,207	\$315,395	\$290,928
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(213,284)	(240,441)	(248,132)	(217,747)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$17,946	\$73,766	\$67,263	\$73,181

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			<u>0</u>	0
New				
Council Chambers Acoustic Enhancements	1	10,000	<u>10,000</u>	10,000
Replacement				
N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$10,000



CITY COUNCIL

City Council		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Assistant to the Mayor	B32	1.0	1.0	1.0	1.0
TOTAL POSITIONS		1.0	1.0	1.0	1.0



General Government

City Attorney

City Clerk

City Council



City Manager

Human Resources

Debt Service

Employee Benefit Trust

Finance Department

Administration

Information Systems

General Services

Operating Budget





CITY MANAGER Administration

Mission Statement

Carry out the policy guidance of the City Council by providing leadership/direction to city departments, working with outside agencies, and ensuring responsive local government services to residents.

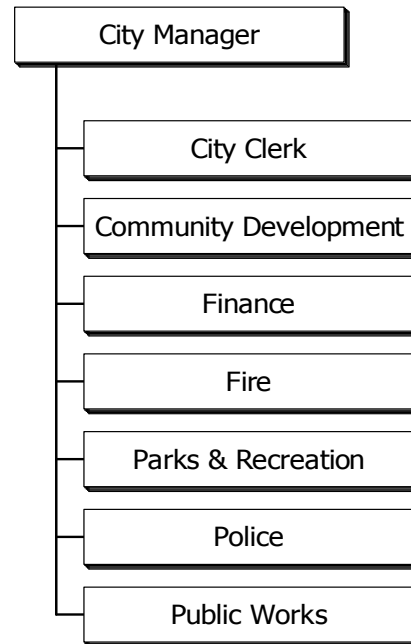
Description

The City Manager is the chief administrative officer of the city. The City Manager assists the Mayor and City Council in delineating the goals which the city government will pursue and determining the courses of action to follow in pursuit of those goals. Once courses of action are defined, the City Manager implements the established policies and directions through professional leadership and management practices to ensure that all daily operations are performed effectively, efficiently, economically, equitably, and excellently, and the overall operation of the city government remains fiscally stable and responsive to the community.

Accomplishments 2004-05

- Completed cost-benefit analysis for a mid-decade census. Not cost-effective to proceed with census.
- Hired consultant to institute Parks Master Planning for SARA Park, North Park, MCC site, and Neighborhood Parks.
- Released early findings and recommendations of Small Area Transportation Study for public review.
- Revised strategy to maximize existing treatment capacity and expand revenue stream prior to construction of new treatment plant.
- Lobbied successfully for legislation authorizing city to further develop its shortage year resources.
- Received Council direction to prepare an annual report, upgrade city's website, and submit newspaper ads to enhance city's public information program.
- Joined with the Partnership for Economic Development (PED) as a co-applicant on an Economic Development Administration (EDA) grant application to develop an airport business park.

Organization Chart



CITY MANAGER Administration

Objectives 2005-06

- Explore possibility of additional city-owned hangars to increase revenue for airport development. Amend PED contract requiring them to include marketing existing airport property.
- Address additional fire services in the north area by operating a second engine at the airport facility.
- Design infrastructure at airport business park site after receiving EDA grant. FAA grant for utilities underway.
- Manage sewer project to stay within budget and on schedule.
- Explore alternative funding mechanisms for replacement of water service lines during sewer construction.
- Develop strategy for street improvement program to include funding alternatives.
- Develop additional strategies for addressing Bridgewater Channel behavior and boat traffic.
- Continue process of acquiring shoreline for public use.
- Develop an effluent/reuse plan and incorporate it into the sewer construction program.
- Develop a city marketing plan to include expansion of the public information function to the Division of Communications and Intergovernmental Relations.
- Complete performance audit of Transit Services and other departments, as necessary.
- Complete negotiations with cable television provider for a new license agreement.
- Establish a 10-Year Community Investment Program.
- Revise the operating and capital budgets and processes; refine the city's financial forecasting capabilities.
- Negotiate the UniSource Energy gas franchise.
- Complete the process of awarding a solid waste collection services and landfill management contract.
- Develop a five-year plan for police/fire staffing to address growth in the community.
- Continue with Year 2 of Meet & Confer meetings.
- Continue to work with the Bureau of Land Management (BLM) to acquire land for development of public golf courses.
- Continue with implementation of landscaping of Highway 95.
- Complete impact fee study for second bridge.
- Work with BLM on Lake Safety Plan.

Lake Havasu City Hall





CITY MANAGER Administration

City Manager Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Respond to concerns and inquiries from the public and Council within 7 days	92%	93%	100%	100%
Meet all Top and High Priority Goals established for staff at the City Council annual retreat	NR	NR	100%	100%
Ensure distribution of agenda packets to the City Council by 5 p.m. on the Wednesday preceding respective City Council meetings	NR	NR	100%	100%

NR=Not Recorded



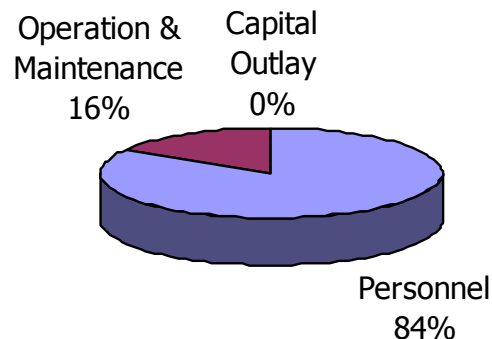
City Manager - Administration		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
City Manager	-	1.0	1.0	1.0	1.0
ICA Manager	D62				1.0
Public Information Officer	C52	1.0	1.0	1.0	
Cable Cast Producer	C42				1.0
Management Specialist	C42	1.0	1.0	1.0	1.0
Administrative Specialist	B22	1.0	1.0	1.0	1.0
TOTAL POSITIONS		4.0	4.0	4.0	5.0



CITY MANAGER Administration

City Manager		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	5.0	304,881	320,581	293,347	407,915
Salaries - Part Time	0.0				
Other Pay		9,974			
Benefits		79,534	95,559	106,597	151,113
Other:					
		\$394,389	\$416,140	\$399,944	\$559,028
Operation & Maintenance					
O&M Services		11,491	26,300	27,800	90,000
Outside Contracts					
Supplies		4,760	6,200	6,100	14,320
Utilities & Cleaning		2,421	4,500	3,500	3,500
Vehicle/Equipment Replacement Program					
Other: Interim City Manager				30,000	
		\$18,672	\$37,000	\$67,400	\$107,820
Capital Outlay					
Subtotal Expenditures		\$413,061	\$453,140	\$467,344	\$666,848
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(371,170)	(393,732)	(403,025)	(581,461)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$41,891	\$59,408	\$64,319	\$85,387

Office of the City Manager Subtotal Expenditures



CITY MANAGER

Human Resources Division

Mission Statement

Assist all departments in recruitment, selection, retention, and training programs, and promote and foster cooperative relationships throughout the city and community through effective and innovative human resources policies and practices.

Description

The Human Resources Division provides personnel, payroll, and human resources administrative support to all city departments and administers and maintains policies and practices consistent with federal, state, and local laws and fair and equitable human resources standards.



Accomplishments 2004-05

- Conducted salary survey and implemented market study results as approved by City Council.
- Facilitated and hosted the annual employee picnic, holiday party, service recognition, and national payroll week events.
- Audited legal postings at all city facilities.
- Facilitated several citywide training opportunities for supervisors and general employees on various human resources issues.
- Facilitated the Meet and Confer process to fruition through development of Memorandums of Understanding for eligible employee work groups.
- During the period July 2004 through February 2005, facilitated 70 citywide recruitments, including the positions of City Manager and Finance Director.
- Assisted in developing an ethics handbook for all city employees.
- Served on the Merit Commission for Mohave County.
- Updated the city's Equal Employment Opportunity Plan for Department of Justice Grants.
- Revised internal processes on administering the federally mandated random drug/alcohol testing policy to better accommodate department needs.
- Continued efforts to develop data files of personnel tracking program (HR Phoenix) toward goal of networking personnel data with individual departments/divisions.
- Expanded recruitment strategy to include weekend testing on a quarterly basis.
- Assisted with the set up of the budget module in HTE as it relates to payroll information and system libraries.
- Assisted in setting up timekeeping special needs for shift coverage at the Water Treatment Plant to conform to FLSA rules.
- Supported departments by generating reports to capture wage expenses for projects and budgeting.
- Researched an alternative setup for reporting hours for fire shift personnel.
- Purchased and instituted a new employee identification card system which allows for employee photos to be attached to the HR software system; on-going effort to schedule employees in to complete this project.



CITY MANAGER

Human Resources Division

Objectives 2005-06

- Continue to explore methods for accepting employment applications online.
- Continue to work toward networking external departments in human resources software to facilitate information flow and increase efficiency.
- Maintain current and active employment eligibility lists for public safety personnel to accommodate future hiring needs.
- Create and implement customer service feedback survey.
- Streamline volunteer processing to include electronic storage of data.
- Research opportunity to purchase and utilize applicant-tracking system through HTE.
- Pursue a partnership with Kingman, Bullhead City, Parker, and Mohave County to bring Arizona State University's Certified Public Manager Program to our area.
- Evaluate policies and practices in relation to classification and compensation.
- Update personnel rules and regulations to be progressive and consistent with current human resources standards and practices.
- Continue partnership with Mohave County and Kingman to bring cost-effective training opportunities locally to employees.
- Create refresher training module and desk reference materials on various payroll processes and procedures for department and division timekeepers citywide.
- Establish an online testing environment and complete Fire Department timekeeping reporting project.
- Explore methods to streamline payroll paper-work processes.

Human Resources Division Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Recruitments	58	52	90	75
Applications processed	1,903	1,898	2,500	2,000
Skills tests administered	642	626	700	600
Interviews conducted	293	324	400	350
Turnover rate	5.7%	5.6%	7.0%	7.0%
Payroll distribution:				
<i>Checks issued</i>	39%	37%	34%	31%
<i>Direct deposits</i>	61%	63%	66%	69%

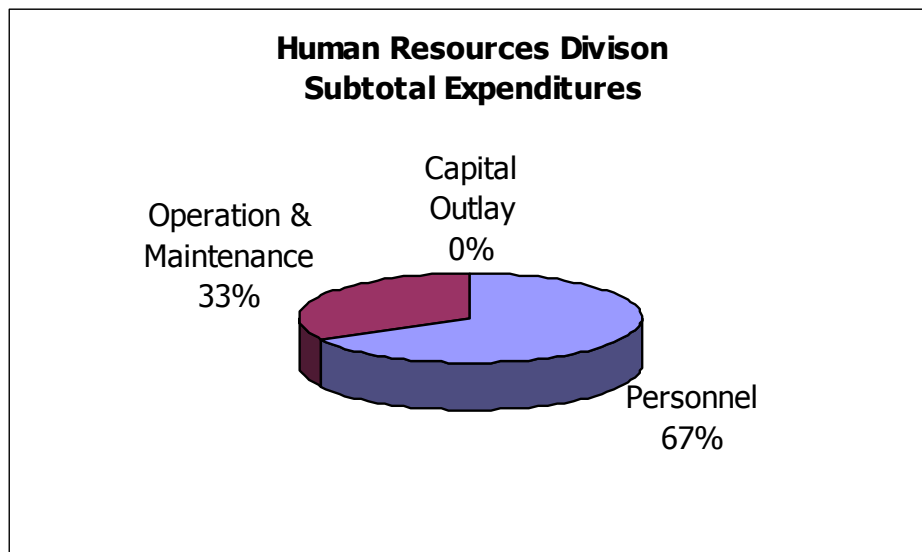
NR=Not Recorded

Human Resources Division		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Division Manager	C52	1.0	1.0	1.0	1.0
Management Specialist	C42	1.0	1.0		1.0
Administrative Specialist	B22	2.0	3.0	2.0	1.0
Administrative Technician	A13	1.0	2.0	3.0	3.0
TOTAL POSITIONS		5.0	7.0	6.0	6.0



CITY MANAGER Human Resources Division

Human Resources Division		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	6.0	206,654	286,069	229,988	249,038
Salaries - Part Time	0.0	4,628	7,394		
Other Pay		8,056	1,000	670	500
Benefits		85,893	96,725	83,397	99,206
Other:					
		\$305,231	\$391,188	\$314,055	\$348,744
Operation & Maintenance					
O&M Services		65,712	109,540	146,400	158,020
Outside Contracts					
Supplies		11,356	29,105	23,700	17,000
Utilities & Cleaning		155	250	250	
Vehicle/Equipment Replacement Program					
Other:					
		\$77,223	\$138,895	\$170,350	\$175,020
Capital Outlay					
Subtotal Expenditures		\$382,454	\$530,083	\$484,405	\$523,764
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(244,380)	(244,611)	(195,610)	(211,460)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$138,074	\$285,472	\$288,795	\$312,304





General Government

City Attorney

City Clerk

City Council

City Manager

Human Resources



Debt Service

Employee Benefit Trust

Finance Department

Administration

Information Systems

General Services

Operating Budget





CIP DEBT SERVICE FUND

Description

The Community Investment Program (CIP) Debt Service Fund is used to provide the debt service requirements for the 1999 Excise Tax Revenue Refunding Obligations. The proceeds of the 1999 obligations were used to refund a portion of the outstanding 1993 Municipal Property Corporation (MPC) bonds to obtain a lower interest rate, thereby saving almost \$500,000. The MPC bonds were issued for \$26,530,000 to provide funding for many public improvements, including infrastructure (e.g., major street reconstruction), buildings (e.g., police facility, fire station, recreation/aquatic center), as well as new parks, airport hangars, and many other projects.

Most of the funding for the Excise Tax debt service payments comes from the 2% city sales tax, of which 1% is dedicated to provide funds for CIP projects and debt service therefore. A portion of the funding comes from the Irrigation and Drainage District to pay for the street/drainage improvements, and a portion comes from the Airport Fund to pay its share of the debt service for the airport hangars.

This fund is also used to provide the debt service requirements for the 2001 McCulloch Boulevard Streetscape Improvement Project, Improvement District No. 7, Improvement Bonds. The 2001 obligations were issued to provide \$891,000 for streetscape improvements on McCulloch Boulevard in the city's prime commercial downtown area (e.g., new curbs, sidewalks, street lighting).

The funding for the 2001 obligations comes from collections of special assessments on properties located within the boundaries of the district of all lots, pieces, and parcels with front footage along McCulloch Boulevard from Smoketree Avenue to Acoma Boulevard.

Objectives 2005-06

- Provide adequate capital to pay debt service for all city projects that require financing.



CIP Debt Service Fund	Actual		Budget	
	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures				
Principal & Interest	\$3,809,514	\$3,426,547	\$4,796,369	\$3,828,653



General Government

City Attorney

City Clerk

City Council

City Manager

Human Resources

Debt Service



Employee Benefit Trust

Finance Department

Administration

Information Systems

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Operating Budget



LAKE HAVASU CITY EMPLOYEE BENEFIT TRUST FUND

Mission Statement

Provide a competitive, affordable benefits program for Lake Havasu City employees, focusing on prevention and wellness.

Description

The Lake Havasu City Employee Benefit Trust is a partially self-insured insurance program that provides benefits such as medical, dental, and wellness to eligible employees and their dependents.

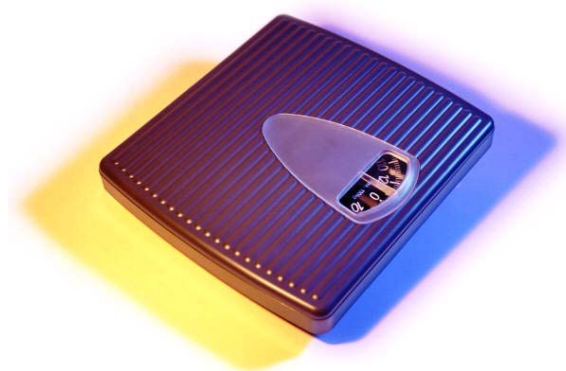


Accomplishments 2004-05

- Implemented the use of debit/credit cards as part of the Flexible Spending Plan which resulted in a 395% increase in participation.
- Developed and implemented a "Basic Training" weight loss program to address high medical claims costs associated with obesity and overweight. Thirty-seven employees participated and lost a total of 297 pounds, 163.5 inches, and 59.4% body fat.
- Implemented changes to the Retiree Health Program as directed by City Council.
- Implemented new notice requirements as mandated by the Consolidated Omnibus Budget Reconciliation Act (COBRA).
- Prepared and distributed a Request for Proposal for Wellness Services which garnered four responses. Finalists were interviewed and a vendor was selected.

Objectives 2005-06

- Increase employee and dependent life insurance.
- Implement new retiree savings plan for employees hired after June 30, 2004.
- Increase participation in the Wellness Program by targeting marketing efforts at employees who do not currently participate.
- Research and implement insurance coverage enhancements and/or changes while keeping premium increases to a minimum by working with the Insurance Advisory Committee.



**LAKE HAVASU CITY EMPLOYEE BENEFIT TRUST FUND**

LHC Employee Benefit Trust Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	<i>Estimated</i> FY 04-05	FY 05-06
Wellness Program participants*	187	1,836	1,546	1,850
Premium Rate Comparison (monthly):				
<i>Single Medical & Dental</i>	\$315.77	\$324.01	\$342.75	\$365.00
<i>Family Medical & Dental**</i>	\$820.98	\$841.65	\$893.29	\$975.00
Claim Dollars:				
<i>Medical/Rx</i>	\$2,442,197	\$2,442,197	\$2,852,424	\$3,955,255
<i>Dental</i>	\$316,113	\$316,113	\$303,811	\$409,964

NR=Not Recorded

**The Wellness Program participant method of calculation was changed in FY 03-04, showing the total number of participants that attended all events.*

***The Family Medical & Dental rate includes the single/employee rate. It represents the gross rate as opposed to the amount paid by Lake Havasu City toward the cost of employee only and/or family coverage.*

LHC Employee Benefit Trust Expenditures	Actual		Budget	
	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Employee Benefit Trust	\$3,330,177	\$3,598,143	\$4,545,594	\$5,306,558



General Government

City Attorney

City Clerk

City Council

City Manager

Human Resources

Debt Service

Employee Benefit Trust



Finance Department

Administration

Information Systems

General Services

Operating Budget



FINANCE DEPARTMENT

Mission Statement

Provide and maintain capital to facilitate the delivery of services and the building of Lake Havasu City.

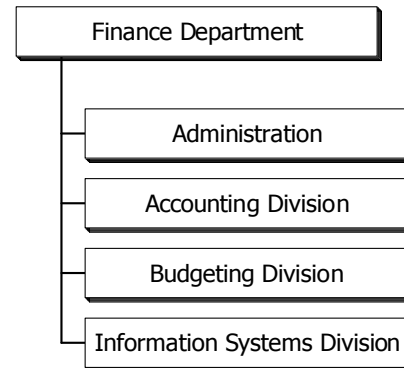
Description

The Finance Department provides financial information, analysis and reporting; manages the city's cash, debt, investment and banking services; prepares the Comprehensive Annual Financial Report (CAFR) and the Annual Budget Document; processes the city's accounts receivables and payables; provides utility billing and cash receipts processing services; administers the tax codes and the city's business license program; conducts audits; administers the city's risk management program; and manages the city's computer and communications network.

Accomplishments 2004-05

- Secured and administered financing for wastewater needs.
- Received the Certificate of Achievement for Excellence in Financial Reporting (CAFR) and the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada.
- Negotiated the Cable Television Franchise Agreement.
- Formed a Revenue Forecasting Committee.
- Conducted a simultaneous broker of record/insurance quote Request for Proposal for liability insurance which garnered three responses and resulted in obtaining liability coverages with enhanced coverage and a premium increase of only 9.3%.
- Implemented a designated workers' compensation medical facility in an effort to improve communication and reduce rising costs.

Organization Chart



FINANCE DEPARTMENT

Objectives 2005-06

- Maintain a fiscally healthy city.
- Develop operating and capital budgets that balance to available resources, comply with adopted financial policies, and promote immediate and long-term financial strength.
- Continue to diversify the city's investment portfolio, while ensuring the preservation of capital and maximizing the rate of return.
- Provide City Council with timely and accurate financial information.
- Continue to produce national award-winning Budget and Comprehensive Annual Financial Report (CAFR) documents.
- Continue to increase SurePay customers (water and sewer loan accounts) with flyer inserts and messages in monthly bills and presentation to new customers at sign-up.
- Implement a self-collection transaction privilege tax program for July 1, 2006.
- Initiate the process to receive voter approval to change the city's expenditure base from state-imposed expenditure limitation to a permanent base adjustment.
- Amend city sales tax code.
- Implement Positive Pay process for fraud protection.
- Develop policy guidelines and application procedures for the establishment of community facilities districts.
- Continue to provide other departments of the city with resources that enable them to better serve the community.
- Develop a citywide Safety Committee to assist in the overall improvement of employee safety in the workplace.
- Develop a safety and loss control manual to standardize and improve workplace safety.
- Research alternatives to conventional workers' compensation and liability insurance programs and implement any changes authorized by City Council.



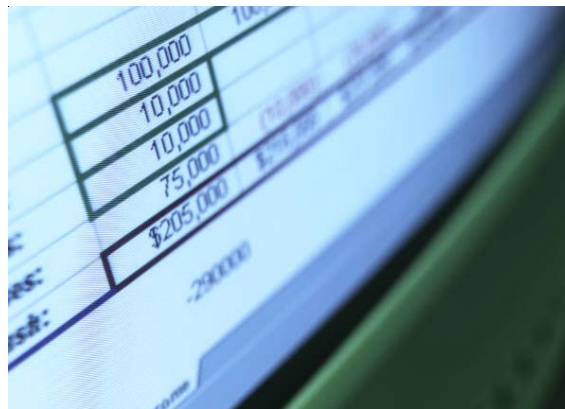


FINANCE DEPARTMENT

Finance Department Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Recipient of Government Finance Officers Association awards:				
<i>Certificate of Achievement in Financial Reporting</i>	15 years	16 years	17 years	18 years
<i>Distinguished Budget Presentation Award</i>	7 years	8 years	9 years	10 years
Return on investment (yield)	2.0%	2.7%	2.5%	4.0%
Increase Surepay customers	3.0%	8.0%	5.0%	3.0%
Worker's compensation claims:				
<i>Medical only</i>	39	45	25	20
<i>Time lost</i>	23	11	5	4
<i>Days missed</i>	1,159	259	112	100
<i>Light duty days</i>	691	405	69	65
Risk management:				
<i>Incident reports filed</i>	1,141	662	490	500
<i>Claims filed</i>	40	68	63	65
<i>Claims value*</i>	\$10,123,246	\$3,300,000	\$3,500,000	\$2,500,000

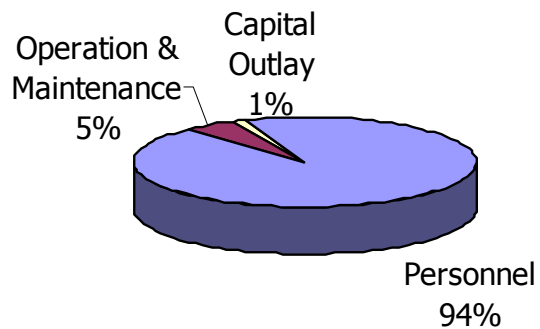
NR=Not Recorded

**Claim value is the dollar amount indicated by the claimant as a settlement value and includes only those for which claimants have stated such an amount; many claimants do not include this information when filing.*



**FINANCE DEPARTMENT**

Finance Department		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Department Director	E83	1.0	1.0	1.0	1.0
Division Manager	C52	1.0	1.0	1.0	3.0
Senior Accountant	C43	3.0	3.0	3.0	1.0
Management Specialist	C42			1.0	1.0
Accountant	C41	2.0	2.0	2.0	3.0
Administrative Supervisor	B32	1.0	1.0	1.0	2.0
Administrative Specialist	B22	7.0	6.0	7.0	5.0
Management Assistant	B22			1.0	1.0
Administrative Technician	A13	9.0	8.0	8.0	9.0
TOTAL POSITIONS		24.0	22.0	25.0	26.0

**Finance Administration
Subtotal Expenditures**



FINANCE DEPARTMENT

Finance Department		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	26.0	846,603	902,893	1,072,603	1,116,651
Salaries - Part Time	1.0	22,593	21,559	21,924	23,858
Other Pay		31,965	5,500	2,000	2,000
Benefits		321,443	351,740	401,938	448,142
Other:					
		\$1,222,604	\$1,281,692	\$1,498,465	\$1,590,651
Operation & Maintenance					
O&M Services		39,125	52,495	65,994	54,280
Outside Contracts					
Supplies		15,898	25,565	32,554	28,554
Utilities & Cleaning		1,507	1,850	3,550	620
Vehicle/Equipment Replacement Program					
Other:					
		\$56,530	\$79,910	\$102,098	\$83,454
Capital Outlay				15,000	25,000 *
Subtotal Expenditures		\$1,279,134	\$1,361,602	\$1,615,563	\$1,699,105
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(786,652)	(807,942)	(1,041,747)	(1,108,417)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$492,482	\$553,660	\$573,816	\$590,688

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
Check Endorser	1	15,000	<u>15,000</u>	15,000
New				
Check Endorser (increase in cost)	1	10,000	<u>10,000</u>	10,000
Replacement				
N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$25,000

FINANCE DEPARTMENT

Information Systems Division

Mission Statement

Further the development of integrated automated systems throughout the city departments in order to enhance the productivity and efficiency of staff. Promote technological understanding and provide innovative solutions in a fiscally responsible manner.

Description

The Information Systems Division provides infrastructure services and support related to information technology to all city departments. Services include procurement, deployment, and management of computer systems and applications, website development, geographical information services, telephone communications, programming, and training of systems to city staff. Support includes maintenance, repair, and disaster data recovery of automated systems; help desk.



Accomplishments 2004-05

- Upgraded user platform.
- Upgraded server platform.
- Deployed GIS mapping using GTG Looking Glass.
- Developed kiosk solution for City Hall lobby.
- Restructured electronic file management for departments.
- Instituted document management solutions for three departments.

Objectives 2005-06

- Upgrade and consolidate mainframes.
- Improve on data disaster recovery procedures.
- Migrate users to upgraded platform.
- Develop structured computer training programs.





FINANCE DEPARTMENT Information Systems Division

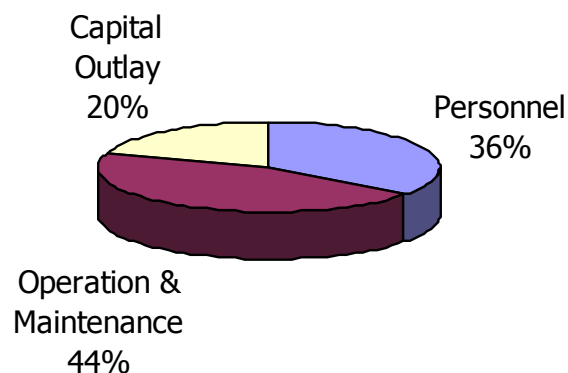
Information Systems Division Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Computer service requests	1,450	1,600	1,522	1,500
Network up-time	99.0%	99.5%	99.5%	98.5%
GIS / Mapping	80%	90%	95%	97%
System upgrades	50	50	145	105

NR=Not Recorded

Information Systems Division		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Division Manager	C52	1.0	1.0	1.0	1.0
Geographical Info. Syst. Coord.	C42	1.0	1.0	1.0	1.0
Network Administrator	C42	1.0	1.0	1.0	2.0
Computer Operations Spec.	B22	2.0	2.0	3.0	3.0
Network Specialist	B22				1.0
TOTAL POSITIONS		5.0	5.0	6.0	8.0



Information Systems Division Subtotal Expenditures





FINANCE DEPARTMENT Information Systems Division

Information Systems Division		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	8.0	225,158	247,599	293,741	346,768
Salaries - Part Time	0.0	3,805	4,550		
Other Pay		10,671	5,500	3,000	2,000
Benefits		56,351	70,506	83,575	123,436
Other:					
		\$295,985	\$328,155	\$380,316	\$472,204
Operation & Maintenance					
O&M Services		225,468	241,490	297,000	366,319
Outside Contracts					
Supplies		128,839	194,322	323,650	208,690
Utilities & Cleaning		949	900	1,200	1,200
Vehicle/Equipment Replacement Program				4,448	20,283
Other:					
		\$355,256	\$436,712	\$626,298	\$596,492
Capital Outlay		71,746	114,925	81,600	260,390 *
Subtotal Expenditures		\$722,987	\$879,792	\$1,088,214	\$1,329,086
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(374,899)	(338,776)	(446,367)	(496,471)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$348,088	\$541,016	\$641,847	\$832,615

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
Granicus Digital Media Software (Clerk)	1	7,000	7,000	
Selectron Plan Review (CDD)	1	15,000	15,000	
Sprint Service (Police)	1	62,620	<u>62,620</u>	84,620
Replacement				
AS400 (IS)	1	140,000	140,000	
Mobile Data Browser (Police)	1	35,770	<u>35,770</u>	175,770
*TOTAL CAPITAL OUTLAY				\$260,390



General Government

City Attorney

City Clerk

City Council

City Manager

Human Resources

Debt Service

Employee Benefit Trust

Finance Department

Administration

Information Systems



General Services

Operating Budget



GENERAL SERVICES

Description

This cost center is responsible for citywide functions not related to any specific department, such as maintenance and utilities for City Hall, general liability insurance, health and social services contracts, animal control contract, cultural programs, and the General Fund Contingency.

Outside Agency Contracts

- **Animal Control Contract, \$374,159.**
Provides for animal control within the city limits of Lake Havasu City through a contractual agreement with the Western Arizona Humane Society.
- **Mohave County Prisoner Housing Fees, \$250,000.**
Financial assistance to provide for the housing of Lake Havasu City prisoners in the county jail, through an intergovernmental agreement with Mohave County.



Grant Funding

- **Havasu for Youth, \$35,000.**
Funding to assist with programs for Lake Havasu City youths which promote positive values, self-development, and individual responsibility.
- **HAVEN Family Resource Center, \$44,000.**
Funding to assist in providing services to victims and potential/silent victims.
- **Keep Havasu Beautiful Committee, \$4,000.**
Financial assistance for the purchase of trash bags which will be distributed during the summer by volunteers to various public and business locations on and near Lake Havasu.
- **Lake Havasu Abuse Prevention, \$5,000.**
Funding in an effort to continue to provide a domestic violence safe house for victims of domestic violence in Lake Havasu City.
- **Lake Havasu Allied Arts Council, \$4,000.**
Funding to print "Spotlight on the Arts," an informational booklet listing community programs and performances; the booklet is compiled by volunteers.



GENERAL SERVICES

Grant Funding, continued

- **Lake Havasu City Special Olympics, \$7,000.**
Funding assistance to provide transportation for persons with developmental disabilities for Special Olympics events.
- **Lake Havasu Friends of the Library, \$8,000.**
Financial assistance to expand the local library collection and provide for special needs.
- **Lake Havasu Senior Center, Inc., \$7,000.**
Financial assistance for utility bills.
- **London Bridge Days Corporation, \$3,000.**
Financial assistance for the 34th Annual London Bridge Days in October 2005.
- **Mohave County Housing Authority, \$4,000.**
Funding contribution for the administration of Mohave County Housing Authority's HUD Section 8 Voucher Program and other rental assistance programs.
- **Performing Arts Series - Mohave Community College, \$1,500.**
Financial assistance which allows the college to continue to bring educational, cultural, and entertaining performances to the community.
- **Social Services Interagency Council of Lake Havasu City, Inc., \$135,000.**
Financial assistance for administrative operating expenses relating to domestic violence, respite/caregiver, youth services, and healthy families programs.
- **Transit Token Program, \$8,000.**





GENERAL SERVICES

General Services		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	0.0				
Salaries - Part Time	0.0				
Other Pay					
Benefits					
Other:					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
O&M Services		397,109	730,251	965,238	1,128,251
Outside Contracts		8,684	47,900	47,900	
Supplies		31,897	37,150	46,050	36,150
Utilities & Cleaning		81,696	120,500	122,000	116,000
Vehicle/Equipment Replacement Program				13,652	18,115
Other: Bad Debt		7,902	4,000	21,000	25,000
		\$527,288	\$939,801	\$1,215,840	\$1,323,516
Capital Outlay					
Subtotal Expenditures		\$527,288	\$939,801	\$1,215,840	\$1,323,516
Capital Improvement Program					
Contingency		181,464	500,000	514,339	1,600,000
Debt Service					
Depreciation					
Interfund Debits/(Credits)					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$708,752	\$1,439,801	\$1,730,179	\$2,923,516



GENERAL SERVICES Outside Contracts

Outside Contracts		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	0.0				
Salaries - Part Time	0.0				
Other Pay					
Benefits					
Other:					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
O&M Services		122,006	155,000	125,000	125,000
Outside Contracts*		502,860	500,000	579,400	624,159
Supplies		22,000	24,200	25,000	25,000
Utilities & Cleaning		366,170	460,000		
Vehicle/Equipment Replacement Program					
Other: Grant Funding*		206,876	212,625	212,750	305,500
		\$1,219,912	\$1,351,825	\$942,150	\$1,079,659
Capital Outlay					
Subtotal Expenditures		\$1,219,912	\$1,351,825	\$942,150	\$1,079,659
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,219,912	\$1,351,825	\$942,150	\$1,079,659

*Detail provided on next page



GENERAL SERVICES

Outside Agency Contracts & Grant Funding

Outside Agency Contracts	Actual		Budget	
Expenditures	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Animal Control Contract	280,373	300,000	329,400	374,159
Mohave County Jail Fees	222,487	200,000	250,000	250,000
TOTAL EXPENDITURES	\$502,860	\$500,000	\$579,400	\$624,159

Grant Funding	Actual		Budget	
Expenditures	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Friends of the Library	8,000	8,000	8,000	8,000
Havasu for Youth	35,000	35,000	35,000	35,000
HAVEN Family Resource Center				44,000
Interagency	135,000	135,000	135,000	135,000
Keep Havasu Beautiful	2,000	2,000	2,000	4,000
Lake Havasu Abuse Prevention				5,000
Lake Havasu Allied Arts Council	4,000	4,000	4,000	4,000
Lake Havasu City Town Hall, Inc.	5,000	5,000	5,000	
London Bridge Days	1,875	1,875	3,000	3,000
Mohave County Housing Authority	2,000	2,000	2,000	4,000
Mohave County Performing Arts	2,000	1,500	1,500	1,500
Mohave County Senior Center	3,000	2,250	2,250	7,000
Special Olympics	4,000	4,000	7,000	7,000
Transit Token Program	5,001	12,000	8,000	8,000
Non-Specific Agency Funding				40,000
TOTAL EXPENDITURES	\$206,876	\$212,625	\$212,750	\$305,500



GENERAL SERVICES

Special Events

Special Events		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	0.0	2,825			
Salaries - Part Time	0.0	2,529			
Other Pay		29,566			
Benefits					
Other:					
		\$34,920	\$0	\$0	\$0
Operation & Maintenance					
O&M Services		24,400	85,000	102,000	85,000
Outside Contracts					
Supplies					
Utilities & Cleaning					
Vehicle/Equipment Replacement Program					
Other:					
		\$24,400	\$85,000	\$102,000	\$85,000
Capital Outlay					
Subtotal Expenditures		\$59,320	\$85,000	\$102,000	\$85,000
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$59,320	\$85,000	\$102,000	\$85,000



Parks & Recreation



Administration

Parks Maintenance

Recreation

Recreation/Aquatic Center

Operating Budget



Photo by K. Kimball 2005

PARKS & RECREATION DEPARTMENT

Administration

Mission Statement

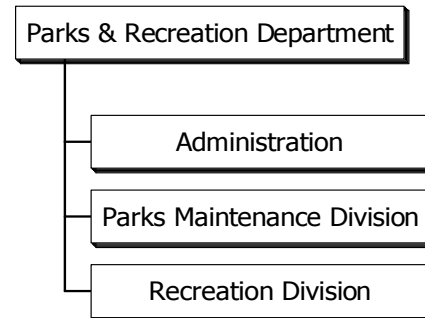
Provide Lake Havasu City residents and visitors with a variety of quality recreational, aquatic, leisure, and cultural programs. Provide and maintain city-owned parks and recreational facilities at a high standard level that is fiscally responsible, manpower efficient, and cost effective.

Description

The Parks and Recreation Department is comprised of three divisions: administration, parks maintenance, and recreation. The department offers a variety of diversified programs, activities and special events that focus on family fun, recreational needs and physical wellness of children, adults and seniors. Beautifully maintained parks and open spaces enhance the quality of life for Lake Havasu City residents, provide a place for families and friends to gather and add to the amenities offered to its many visitors. The department also serves as liaison between the school district and general public in the scheduling of school facilities for public use, adding to the inventory of available accommodations for citywide youth and adult activities.



Organization Chart



Accomplishments 2004-05

- Assisted and made recommendation to the Parks and Recreation Advisory Board resulting in the establishment of a foundation for the purpose of securing monetary donations for the future development of neighborhood parks.
- Completed the construction of Yonder Park with the assistance of the community and the efforts of the Neighborhood Park Foundation.
- Completed the installation of ballfield lighting at Daytona Middle School to assist in accommodating the field needs for youth and adult sports programs.
- Conducted public meetings seeking input on public needs for future development and improvements to SARA Park, Body Beach, North Park site (former landfill), and the Mohave Community College Site located at the upper north section of Lake Havasu City.
- Completed a trails master plan for submittal and approval by the City Council. Upon approval, the department can move forward with a grant application to assist with design and construction.



PARKS & RECREATION DEPARTMENT Administration

Objectives 2005-06

- Complete a parks needs assessment to identify the recreational needs of the community.
- Continue working with state and federal agencies and private developer to finalize plans for mainland launch ramp.
- Complete the master plan for the North Park site (former landfill).
- Complete improvements and installation of new courtesy dock at Site Six.
- Increase the number of special event equestrian activities held at SARA Park utilizing the new arena. Schedule a minimum of five events per year to increase revenues for SARA Park.

Parks & Rec. Administration Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Recreation Center in use	57%	57%	58%	60%
Aquatic Center group use (birthday parties, group parties, etc.)	38%	36%	36%*	38%
Public facility use (city/schools)	10%	9%	9%	9%
Time spent on customer service telephone assistance	51%	51%	51%	50%

NR=Not Recorded

The usage percentages for the Recreation and Aquatic Centers are based on hours of availability and actual hours of use. Public Facility Use is a percentage comparison based on increased uses per year.

**Estimated decline in birthday parties due mainly to closure of large slide and three week closure for maintenance.*



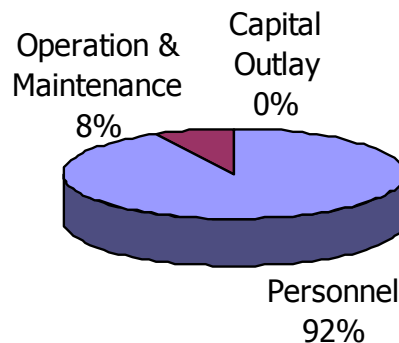
Parks & Rec. Admin.		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Department Director	E83	1.0	1.0	1.0	1.0
Administrative Supervisor	B32	1.0	1.0	1.0	1.0
Administrative Specialist	B22	2.0	2.0	2.0	2.0
TOTAL POSITIONS		4.0	4.0	4.0	4.0



PARKS & RECREATION DEPARTMENT Administration

Parks & Rec. Administration		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	4.0	192,127	215,401	223,621	231,192
Salaries - Part Time	1.0	11,483	17,550	18,720	22,277
Other Pay		7,448	500	500	500
Benefits		70,418	83,929	85,114	95,768
Other:					
		\$281,476	\$317,380	\$327,955	\$349,737
Operation & Maintenance					
O&M Services		8,550	21,150	19,125	18,329
Outside Contracts					
Supplies		13,573	5,350	5,350	5,300
Utilities & Cleaning		3,741	5,000	5,000	5,000
Vehicle/Equipment Replacement Program					
Other:					
		\$25,864	\$31,500	\$29,475	\$28,629
Capital Outlay					
Subtotal Expenditures		\$307,340	\$348,880	\$357,430	\$378,366
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		11,480	11,480	11,480	11,480
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$318,820	\$360,360	\$368,910	\$389,846

Parks & Recreation Administration Subtotal Expenditures





Parks & Recreation

Administration



Parks Maintenance

Recreation

Recreation/Aquatic Center

Operating Budget



Photo by K. Kimball 2005

PARKS & RECREATION DEPARTMENT

Parks Maintenance Division

Mission Statement

Make Lake Havasu City a great place to live, work, and play through the development and maintenance of open spaces and recreational facilities in a fiscally responsible, manpower efficient, and cost-effective manner.

Description

The Parks Maintenance Division develops and maintains city-owned parks, recreational facilities, landscapes, and streetscapes; assists the Recreation Division with special events and programs; maintains city-owned flags; provides equipment and operations for city-sponsored events; places and removes two event banners on McCulloch Boulevard; oversees the Memorial Tree/Bench Program and the Tree Relocation Program; and maintains athletic fields and school-related facilities as described in the intergovernmental agreement between the city and the Lake Havasu Unified School District.

Accomplishments 2004-05

- Completed ADA and safety renovations to the playgrounds located at Rotary Community Park.
- Completed Master Plans for Body Beach, SARA Park, North Park site (former landfill), and Mohave Community College site.
- Started plans for ADA renovations to Jack Hardie Park and Rotary Community Park.
- Completed construction of Yonder Park in cooperation with the Neighborhood Parks Foundation.
- Completed a trails plan for future trail needs and development.
- Partnered with various groups in cleaning the shoreline following major summer holidays.
- Completed irrigation upgrades to the Aquatic Center, Jack Hardie Park, and London Bridge Beach.
- Replaced the courtesy boat dock at Site Six utilizing monies obtained through a grant from Arizona Game & Fish.
- Added lights to Daytona Middle School baseball and football fields for extended usage to accommodate youth and adult sports programs.
- Replaced boundary fence between Rotary Community Park and Queen's Bay Golf Course.
- Worked in conjunction with the school district in the addition of a soccer field at the high school.
- Renovated the ballfield at Oro Grande Elementary School to accommodate Little League games due to the increasing growth of the program.

One of Many Neighborhood Parks



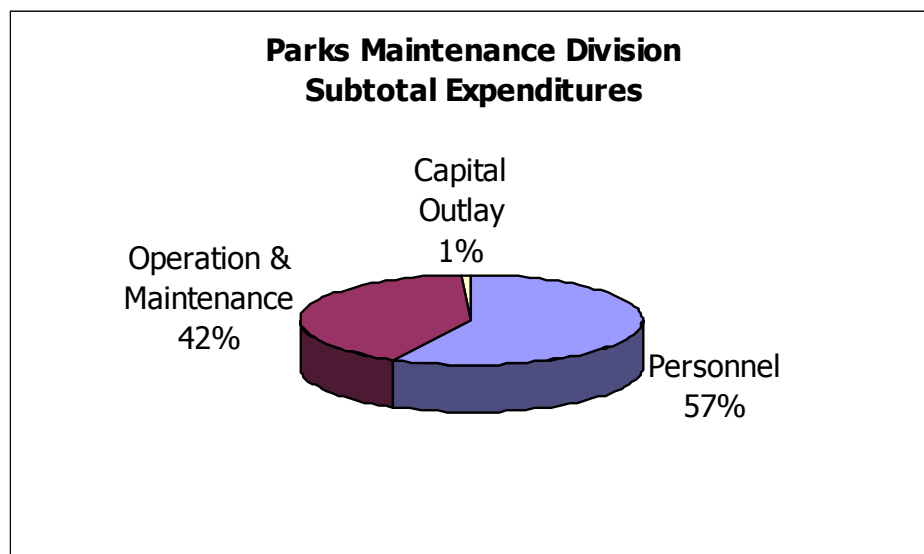


PARKS & RECREATION DEPARTMENT

Parks Maintenance Division

Objectives 2005-06

- Efficiently use water for the irrigation of turf and plants by upgrading irrigation components, utilizing irrigation audit information for the development of turf irrigation schedules, maintaining irrigation records, utilizing effluent water as it becomes available, and employing an irrigation specialist.
- Further develop parks staff by providing training opportunities for employees and conducting a six-month performance evaluation.
- Develop, maintain, and provide public access to the shoreline by working with the public in developing Body Beach; partner with other government agencies in the planning and development of a shoreline trail; work with public groups in keeping the shoreline attractive, clean and usable.
- Continue ADA improvements to London Bridge Beach, Rotary Community Park, and Jack Hardie Park.
- Increase recreational opportunities through the development of the North Park site, improvements to SARA Park, neighborhood parks, and open spaces in coordination with the Parks and Recreation Advisory Board and the park consultant/planner.
- Assist in keeping the air clean, reducing pollution and contributing to the aesthetic beauty of the community by adding trees in parks and open spaces through the Memorial Tree Program.
- Increase user awareness of park rules and regulations by installing standardized signs in all city parks.
- Bring existing playground equipment up to current ADA and safety standards by completing repairs and improvements to equipment components.





PARKS & RECREATION DEPARTMENT

Parks Maintenance Division

Parks Maintenance Division		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	28.0	790,720	921,059	1,012,848	1,057,887
Salaries - Part Time	6.0	109,527	118,663	138,553	144,533
Other Pay		66,967	33,500	34,000	35,300
Benefits		330,325	391,615	430,399	495,339
Other:					
		\$1,297,539	\$1,464,837	\$1,615,800	\$1,733,059
Operation & Maintenance					
O&M Services		103,447	109,200	130,800	109,400
Outside Contracts					
Supplies		243,039	275,325	279,375	273,725
Utilities & Cleaning		82,324	299,700	494,745	551,245
Vehicle/Equipment Replacement Program				64,597	325,506
Other:					
		\$428,810	\$684,225	\$969,517	\$1,259,876
Capital Outlay		19,476	80,000	7,000	27,000 *
Subtotal Expenditures		\$1,745,825	\$2,229,062	\$2,592,317	\$3,019,935
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(101,570)	(101,570)	(101,570)	(101,570)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,644,255	\$2,127,492	\$2,490,747	\$2,918,365

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			<u>0</u>	0
New				
Ballfield (Nautilus School)	1	10,000	10,000	
Cable Fence (SARA Park)	1	10,000	<u>10,000</u>	20,000
Replacement				
Backhoe Attachment	1	7,000	<u>7,000</u>	7,000
*TOTAL CAPITAL OUTLAY				\$27,000



PARKS & RECREATION DEPARTMENT

Parks Maintenance Division

Parks Maintenance Division Performance Measures		Actual			Projected
		FY 02-03	FY 03-04	<i>Estimated</i> FY 04-05	FY 05-06
Irrigation systems retrofitted for the Motorola water management system		3	3	2	4
Employees attending 2 or more training opportunities		0%	95%	100%	95%
Trees added to the city's tree inventory		106	141	127	300
Trees needing replacement due to tree failure		0%	2.6%	3.7%	3%

NR=Not Recorded

Parks Maintenance Division Authorized Positions		Actual			Budget
		FY 02-03	FY 03-04	FY 04-05	FY 05-06
Division Manager	C52	1.0	1.0	1.0	1.0
Maintenance Supervisor	C42	1.0	1.0	1.0	1.0
Maintenance Lead	B23	3.0	3.0	4.0	5.0
Administrative Specialist	B22	1.0	1.0	1.0	1.0
Maintenance Specialist	B22	8.0	8.0	8.0	8.0
Maintenance Technician	A13	13.0	13.0	13.0	12.0
TOTAL POSITIONS		27.0	27.0	28.0	28.0



Parks & Recreation

Administration

Parks Maintenance



Recreation

Recreation/Aquatic Center

Operating Budget



Photo by K. Kimball 2005

PARKS & RECREATION DEPARTMENT

Recreation Division

Mission Statement

Provide Lake Havasu City residents and visitors with a variety of quality educational/preventative recreational programs, leisure and cultural programs, and provide and maintain recreational facilities at a high standard level that is fiscally responsible, manpower efficient and cost effective.

Description

The Recreation Division provides quality programs for the entire community in a cost-effective manner. Sports, year-round after school programs, seasonal camps, special events and special interest classes are offered to individuals ranging in age from toddler to active adult. Many of the activities are offered through partnerships with outside organizations for the betterment of the community.

Accomplishments 2004-05

- Implemented the Teens Having Fun program at Daytona Middle School to provide educational and recreational opportunities for youth at risk after regular school hours. The pro-

gram became part of the school's extended school curriculum.

- Coordinated and developed a five-year calendar with the school district to begin long range planning for the use of facilities for recreation programs to include the After School Program, intersession programs, and summer camps.
- Added three new equestrian events to the list of family oriented programs offered for the enjoyment of local residents and visitors.
- Implemented a reservation system and an additional bocce ball court at Rotary Community Park in an effort to accommodate the increasing number of bocce ball enthusiasts that utilize the courts during the winter months.

Objectives 2005-06

- Expand on senior programs within our current budget.
- Accommodate kindergarten children within the After School Program, intersession programs, and camps. Create a more educational camp for these children.
- Work with outside agencies to create outdoor fitness opportunities for all ages.

The Multi Use Path on Highway 95





PARKS & RECREATION DEPARTMENT

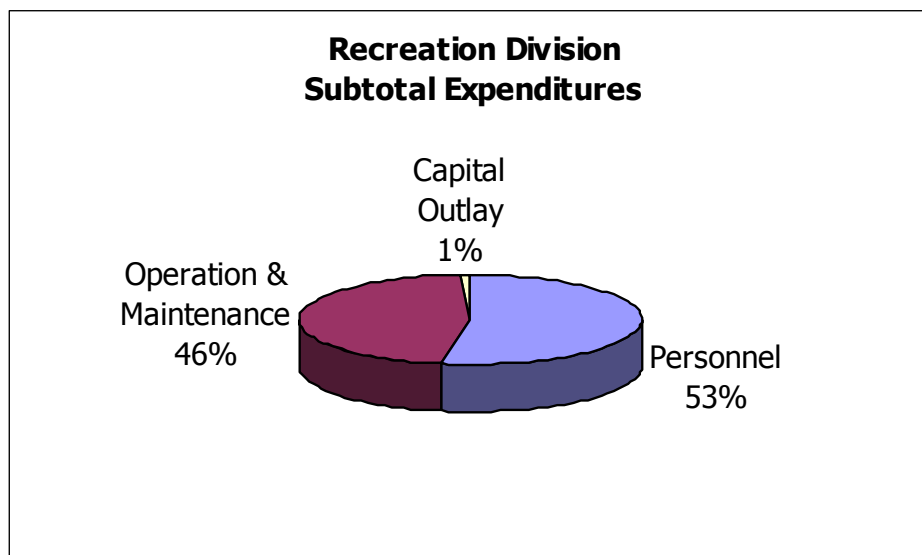
Recreation Division

Recreation Division Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Increase registration for recreation programs	31,476	30,396	30,600	31,000
Increase registration for After School Programs	5,948	5,394	5,700*	6,000
Increase total number of visits for recreation programs	199,817	181,800	184,600	189,500
Increase registration for Intersession Program	NR	1,017	1,100	1,150

NR=Not Recorded

**Pending the school district's favorable decision to reinstate all day Kindergarten, registration and attendance for the After School Program should show a substantial increase.*

Recreation Division		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Division Manager	C52	1.0	1.0	1.0	1.0
Management Specialist	C42	1.0	1.0	1.0	1.0
Administrative Supervisor	B32	1.0	1.0	1.0	1.0
Recreation Coordinator	B22	1.0	1.0	2.0	2.0
Administration Technician	A13	1.0	1.0	1.0	1.0
TOTAL POSITIONS		5.0	5.0	6.0	6.0





PARKS & RECREATION DEPARTMENT

Recreation Division

Recreation Division		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	6.0	199,340	219,684	268,718	290,597
Salaries - Part Time	30.0	481,774	558,682	577,414	500,000
Other Pay		13,071	9,000	9,000	9,000
Benefits		128,798	158,405	187,303	208,626
Other:					
		\$822,983	\$945,771	\$1,042,435	\$1,008,223
Operation & Maintenance					
O&M Services		18,558	28,310	24,680	30,540
Outside Contracts		115,472	121,360	135,000	141,800
Supplies		73,587	73,213	85,720	84,500
Utilities & Cleaning		4,400	2,400	592,400	598,000
Vehicle/Equipment Replacement Program				7,892	32,274
Other:					
		\$212,017	\$225,283	\$845,692	\$887,114
Capital Outlay					18,000 *
Subtotal Expenditures		\$1,035,000	\$1,171,054	\$1,888,127	\$1,913,337
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,035,000	\$1,171,054	\$1,888,127	\$1,913,337

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
Enclosed Trailer (20')	1	10,000	10,000	10,000
Replacement				
Inflatable Equipment	1	8,000	8,000	8,000
*TOTAL CAPITAL OUTLAY				\$18,000



Parks & Recreation

Administration

Parks Maintenance

Recreation



Recreation/Aquatic Center

Operating Budget



Photo by K. Kimball 2005

PARKS & RECREATION DEPARTMENT

Recreation/Aquatic Center

Mission Statement

Provide comprehensive year-round aquatic and recreational programs that are safe, well-supervised, educational, therapeutic, and competitive.

Description

The Recreation/Aquatic Center is a city-owned municipality operating as an enterprise fund. Built in 1994, the Recreation/Aquatic Center has been maintained and operated by the Parks and Recreation Department since its opening. It is a recreational service business providing recreational, aquatic and leisure activities for residents and visitors of Lake Havasu City. Services provided include: recreational swimming, swim lessons, exercise classes, lifeguard and junior lifeguard programs, birthday parties, private rentals, Special Olympics, special events, and swim teams. In addition, meeting rooms for various activities, a full size gymnasium, kitchen area and full service bar are also available for community use. The Recreation/Aquatic Center has limited growth opportunities due to its limited land resources. The Aquatic Center is open year-round, seven days a week except for Christmas and New Year's Day. This state of the art facility provides the most up-to-date leisure and recreational aquatic features.

Accomplishments 2004-05

- Implemented summer youth recreational swim team with \$2,500 donation from Blue Cross Blue Shield.
- Created and implemented new exercise classes.
- Implemented inner tube water polo as a part of the summer teen camp program.
- Implemented limited intersession swim lesson program and traveling Kinderswim spokesperson/teacher to provide service due to half-day kindergarten program.
- Donation for the "Swim Free on Sundays" youth program increased from \$2,500 to \$3,000 extending the program three additional Sundays.
- Completed in-house repairs and improvements to the small slide, palm trees, and raindrop resulting in an approximate savings of \$6,000.
- Increased usage and times for U.S.A. swim team by six hours per week (approximately 2%).

Objectives 2005-06

- Modify existing programs to close gap between revenues and expenses.
- Increase number of participants in summer swim team program.
- Implement a Senior Olympics program for adults 50 and over.
- Increase senior/adult usage of the pool during winter months through the implementation of new programs.
- Repair/replace stairs leading to large slide and complete renovation of the slide.
- Increase use of the Community Recreation Center through ongoing groups and special events involving liquor sales.
- Develop marketing plan in an effort to increase revenues for Aquatic Center.

The Water Slide





PARKS & RECREATION DEPARTMENT

Recreation/Aquatic Center

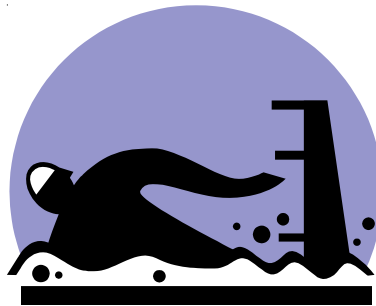
Recreation/Aquatic Center Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Increase swim lessons by 1% by adding lessons based on the modified school calendar	(0.6%)	12,821	7,800*	12,000
Increase special events by marketing to sports and commercial groups	(8.4%)	15,452	11,500**	15,000
Increase number of exercise participants by adding classes, reducing hours of open swim, and highly subsidized programs	2.1%	21,901	16,000***	20,000
Increase Spring Frenzy attendance and revenue through marketing and adding activities specifically designed for seniors	40.0%	549	1,020	1,200

NR=Not Recorded

*Decrease in number of swim lesson participants is contributed to the fact that Kinderswim was not offered due to the 1/2 day Kindergarten program. Figures are estimated to increase in FY 05-06 if full-day Kindergarten is resumed.

**Decrease in Special Events is a direct result of the large slide being closed.

***Decrease in number of participants is realized by a three-week shut-down for pool maintenance, lower water temperatures (in an attempt to conserve energy due to rate increase in fuel costs), and alternative exercise opportunities (opening of Havasu Fitness).



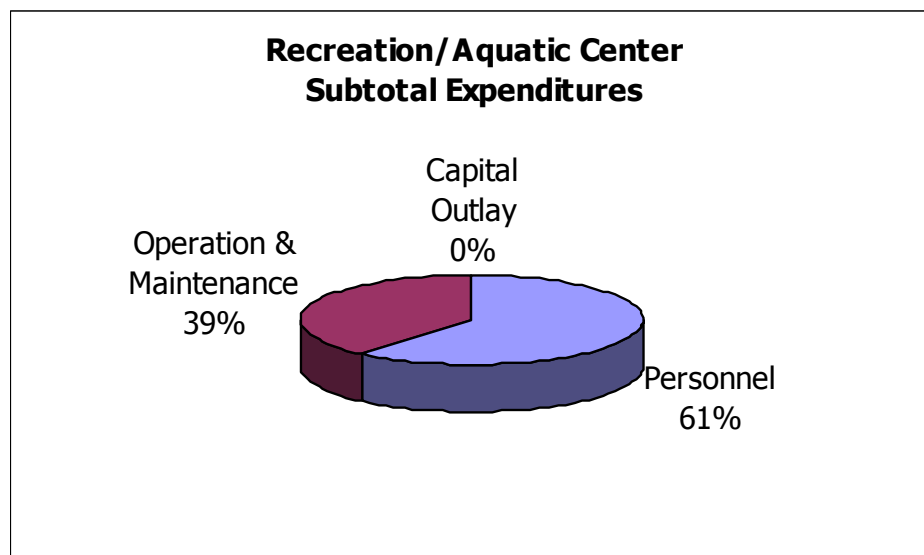
Recreation/Aquatic Center		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Management Specialist	C42	1.0	1.0	1.0	1.0
Aquatics Coordinator	B22	1.0	1.0	1.0	1.0
Maintenance Specialist	B22		1.0	1.0	1.0
Maintenance Mechanic	B21	1.0			
TOTAL POSITIONS		3.0	3.0	3.0	3.0



PARKS & RECREATION DEPARTMENT

Recreation/Aquatic Center

Recreation/Aquatic Center		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	3.0	113,565	127,878	134,950	142,106
Salaries - Part Time	21.0	364,424	398,076	422,001	375,000
Other Pay		10,458	7,000	7,000	7,000
Benefits		85,938	111,077	113,412	126,957
Other: Comp Absences		1,591	1,105		
		\$575,976	\$645,136	\$677,363	\$651,063
Operation & Maintenance					
O&M Services		69,630	101,838	100,910	103,285
Outside Contracts		1,955	3,000	3,000	3,000
Supplies		77,661	102,060	162,200	134,600
Utilities & Cleaning		133,098	154,950	171,400	171,400
Vehicle/Equipment Replacement Program					
Other:					
		\$282,344	\$361,848	\$437,510	\$412,285
Capital Outlay			10,800		
Subtotal Expenditures		\$858,320	\$1,017,784	\$1,114,873	\$1,063,348
Capital Improvement Program					
Contingency			10,000	10,000	10,000
Debt Service					
Depreciation		182,070	11,643	187,641	184,190
Interfund Debits/(Credits)		78,591	73,796	91,224	46,484
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,118,981	\$1,113,223	\$1,403,738	\$1,304,022





Public Safety



City Court

Fire Department

Paid-On-Call Firefighters Pension Trust

Police Department

Operating Budget



Photo by K. Kimball 2005

CITY COURT

Mission Statement

Guarantee the basic due process rights of all citizens appearing before the court, while assuring public safety through its dispositional powers.

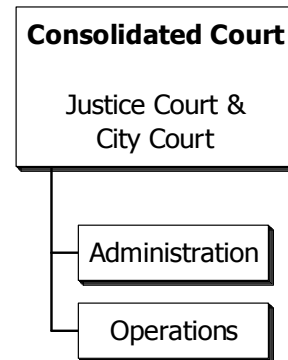
Description

The Magistrate Court is part of the Consolidated Justice and Municipal Courts whose venue is Lake Havasu City and the surrounding areas of Mohave County Precinct 3. The court operates as the independent judicial branch of government established by the Constitution of the State of Arizona and under the direct supervision of the Arizona Supreme Court. The court's jurisdiction includes all traffic matters, criminal misdemeanor cases, and felony cases through preliminary hearing. The Consolidated Court also adjudicates civil matters up to \$10,000 and issues protective orders against domestic violence and harassment.

Accomplishments 2004-05

- Continued to expand the Spanish interpreter program as a result of the increased Hispanic caseload in the Consolidated Court. An interpreter is scheduled in court one day each week to handle any court cases needing a Spanish interpreter. The interpreters have worked in the Consolidated and Superior Court in Lake Havasu City with very positive results. The court also has access to interpreters for other languages through a telephone program but has not had the need to use that program to date.
- Improved the management of customers requiring court services through the use of an electronic lobby management system (take a number), especially on heavy caseload days. This number system assists court staff by keeping track of customers assigned to the different courts. The system keeps the cases flowing in an orderly fashion and more cases can be handled.

Organization Chart



- Improved court efficiency by implementing a new technology using a CD recording system to replace cassette recordings. The CD recording system is much cheaper to operate because CD disks can be purchased in bulk much cheaper than cassette tapes, they are easier to store, and hold much more data permanently. The CD system allows staff to duplicate the recordings in half the time it used to take using cassette tapes.

Objectives 2005-06

- Continue working on the contract to set up an ATM machine in the lobby of the Police Department to facilitate operations and provide better customer service on holidays and weekends.
- Through court automation, set up a computer program to identify and collect old receivables.



**CITY COURT**

City Court Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Cases filed:				
<i>City</i>	13,028	14,272	14,300	14,300
<i>Justice of the Peace</i>	5,743	6,225	6,400	6,400
Orders of protection:				
<i>City</i>	726	734	750	750
<i>Justice of the Peace</i>	65	30	30	30
Community service:				
<i>Hours completed at Court*</i>	4,400	4411	4,400	4,400
<i>Value of community service (\$5.00/hr.)</i>	\$22,000	\$22,055	\$22,000	\$22,000
Debt Set-Off Program (city)**	\$15,000	\$31,351	\$32,000	\$32,000
Restitution collected	\$88,944	\$108,843	\$110,000	\$110,000

NR=Not Recorded

**The Court has developed a program to collect fines and restitution from people unemployed. The Court requires defendants who are unemployed to work a minimum of 24 hours a week doing community service at the Court. The community service crew clean vehicles, work in parks, paint curbs and fire hydrants, and general maintenance on city and county property. By working only 24 hours per week, the defendant has ample time to seek full time employment. When the defendant finds employment, the defendant brings a letter from the employer explaining the hours and wage information so a contract can be set up for the defendant to pay fines and/or restitution.*

***The Debt Set-Off Program allows the Court to file a claim through the Arizona Department of Revenue to seize any and all Arizona State Income Tax Return due to the defendant to pay any outstanding fines and/or restitution. Within the next three years, this program will expand to include the adjoining states of New Mexico, Colorado, and California. This program only affects state income tax returns.*

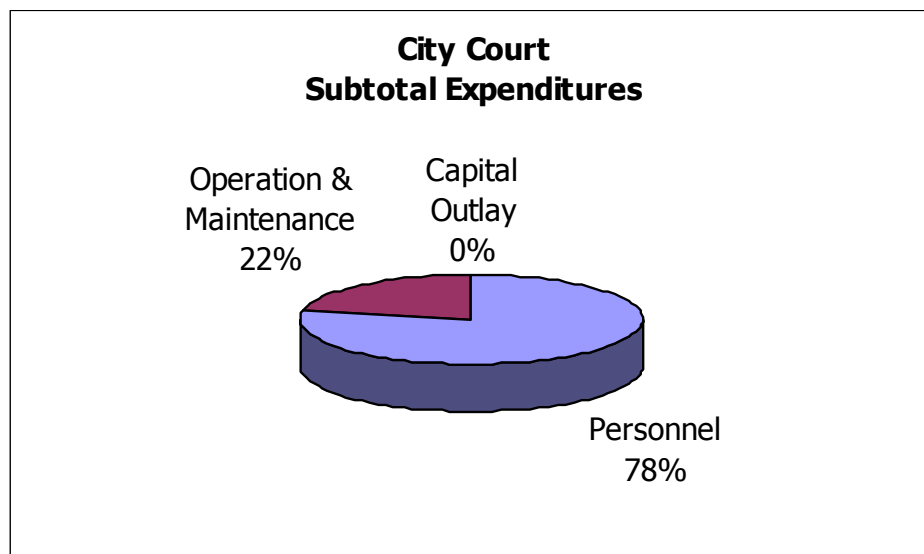


City Court		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Magistrate	-	1.0	1.0	1.0	1.0
Administrative Supervisor	B32	1.0	1.0	1.0	1.0
Administrative Specialist	B22	6.0	6.0	6.0	6.0
Administrative Technician	A13	5.0	5.0	8.0	8.0
TOTAL POSITIONS		13.0	13.0	16.0	16.0



CITY COURT

City Court		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	16.0	412,588	474,941	539,065	588,179
Salaries - Part Time	3.0	41,544	60,029	64,458	47,000
Other Pay		30,016	14,400	16,560	10,000
Benefits		161,648	201,619	219,791	251,935
Other:					
		\$645,796	\$750,989	\$839,874	\$897,114
Operation & Maintenance					
O&M Services		91,241	98,850	102,700	105,025
Outside Contracts		69,033	88,500	93,500	79,000
Supplies		12,859	15,050	12,540	14,800
Utilities & Cleaning		17,249	17,000	17,150	17,000
Vehicle/Equipment Replacement Program					4,316
Other: Court Automation		40,030	43,500	51,724	38,000
		\$230,412	\$262,900	\$277,614	\$258,141
Capital Outlay					
Subtotal Expenditures		\$876,208	\$1,013,889	\$1,117,488	\$1,155,255
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)			(40,000)	(40,000)	(40,000)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$876,208	\$973,889	\$1,077,488	\$1,115,255





Public Safety

City Court



Fire Department

Paid-On-Call Firefighters Pension Trust

Police Department

Operating Budget



FIRE DEPARTMENT

Mission Statement

Protect life, property, and the environment by providing professional, efficient, and cost-effective public education, fire prevention, and response to fire, medical, and other emergencies.

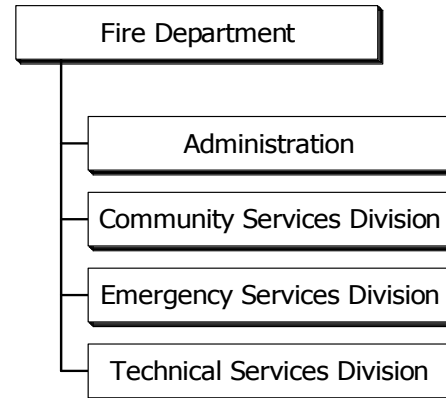
Description

The Fire Department provides a variety of emergency management services including fire suppression, emergency medical, hazardous materials, and technical rescue. Emergency responses for the calendar year 2004 were 5,719, an increase of 2% over the previous year, with simultaneous calls up 9% at 2,880. Medical calls account for the highest number of emergency responses, with 3,989 calls in 2004. Services are delivered from five fire stations. The department has four paramedic engine companies and one paramedic ladder truck in service.

The Fire Department places a great deal of emphasis on public safety through the Community Services Division by conducting fire inspections, standby at special events, fire and hazardous materials investigations, pre-fire planning, and aggressive enforcement of the Uniform Fire Code. The Public Education Section provides educational programs to all schools, businesses, and civic groups throughout the city.



Organization Chart



Accomplishments 2004-05

- In March of 2004, the Fire Department coordinated another successful Household Hazardous Waste Day. Approximately 600 vehicles were processed during the six-hour event. Due to the efforts of Fire Prevention and Administration, the department's new mascot, "SHADY RAY," was introduced to the community. SHADY RAY is a recycling mascot whose acronym stands for "Save Havasu and Do Your Recycling All Year."
- The Fire Department was awarded the Governor's Pride Award for our Household Hazardous Waste program mascot, "SHADY RAY."
- With assistance and donations from UniSource, the Fire Department introduced our first mini-muster, which took place at Rotary Community Park during the spring Teen Break activities. The muster included two events, the Barrel Squirt and the Bucket Brigade. All participants had a great time, and trophies were given to the first-place teams.
- Again, the annual Fourth of July fireworks display was organized by the Fire Prevention Bureau.
- Fire Station #5 was chosen by the Centers for Disease Control as a location for their Chem-Pak program. This is a National Home-



FIRE DEPARTMENT

Accomplishments 2004-05, continued

land Security Defense program, which provides drugs to emergency responders in the event of a chemical or biological attack. Our location is only one of two in Mohave County with a total of 35 locations throughout the State of Arizona.

- During the summer months, the department provided carbon monoxide (CO) monitoring over holiday and non-holiday weekends. As a result, city employees had limited exposure, and there were no civilian casualties from CO.
- Training records were converted to an electronic database.
- Twelve Airport Rescue Fire Fighting (ARFF) members received recertification in Salt Lake City, with two additional ARFF members newly certified. These certifications are in preparation for our FAA-required presence at the airport in June of 2005.
- The Fire Department sponsored a regional fire academy through Mohave Community College, which involved four Mohave County fire departments.
- A factory representative for E-One, the manufacturer of our new pumpers, was in town for a photo shoot of our E-One trucks with the London Bridge in the background. The picture will be part of their future world-wide fire truck calendar.
- The Fire Prevention Bureau received the Kiwanis Fire Crew of the Year Award.
- In November, the Department participated in a state-wide disaster table-top exercise involving the opening and linking of Emergency Operations Centers (EOCs) among various communities within our area. The exercise incorporated the operational level division managers of the city, civic groups, Red Cross, and the Fire Department Haz Mat Team. The exercise provided excellent train-

ing in communications between the field, the city, the county and state EOCs.

- A new pumper was ordered from Canyon State Fire Equipment on September 20, 2004. Delivery is expected by May 30, 2005.

Objectives 2005-06

- Preserve the city's ISO rating of three by maintaining average response times at five minutes or less, 95% of the time on emergency responses within the city limits.
- Provide advanced life support (paramedic) on 100% of emergency medical responses.
- Provide emergency services to the community in a manner that meets the department's customer service values resulting in a 95% or higher satisfaction rating through a customer feedback program.
- Ensure physical fitness of all emergency operations personnel through participation in mandatory physical fitness and wellness programs, and achieve 90% passing rate in annual physical abilities testing.
- Fire Department personnel will meet or exceed state certification requirements for positions requiring those standards to be met 100% of the time.
- Provide plan review response within 14 days of submittal at least 100% of the time on commercial projects.
- Provide fire safety public education programs to 100% of K-6th grade classes in the public school system.



FIRE DEPARTMENT

Fire Department Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Average response time (min:sec)	5:20	5:13	5:10	5:10
Responses with advanced life support available	99%	99%	99%	99%
Citizens satisfied with Fire Department service	100%	100%	100%	100%
Fire Department personnel completing physical abilities test	89%	85%	88%	90%
Participants passing physical abilities test	100%	96%	98%	100%
State certifications met	100%	100%	100%	100%
Plan review response within 14 days of submittal on commercial projects	89%	99%	100%	100%
K-6 grade classes in public school system receiving fire safety classes	95%	100%	100%	100%

NR=Not Recorded

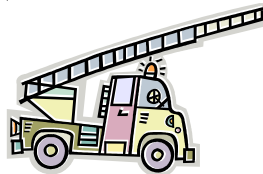
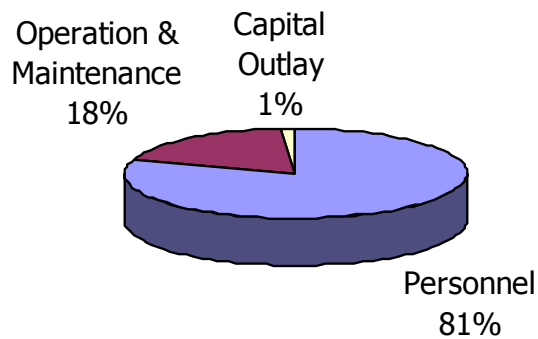
Statistics are tracked on a calendar year, so actual numbers for FY 02-03 and FY 03-04 reflect actual statistics for 2003 and 2004, respectively.

Fire Station No. 1



**FIRE DEPARTMENT**

Fire Department		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Fire Chief	E83	1.0	1.0	1.0	1.0
Fire Division Chief	D62	2.0	3.0	3.0	3.0
Battalion Commander	C42	4.0	4.0	4.0	4.0
Administrative Supervisor	B32	1.0	1.0	1.0	1.0
Fire Captain	B32	15.0	15.0	15.0	15.0
Fire Engineer	B23	15.0	15.0	15.0	21.0
Fire Inspector	B23	5.0	5.0	5.0	5.0
Administrative Specialist	B22	2.0	2.0	2.0	2.0
Firefighter	B22	22.0	22.0	26.0	22.0
Firefighter (Grant Funded)	B22				3.0
Management Assistant	B22	1.0	1.0	1.0	1.0
Public Education Specialist	B22	2.0	2.0	2.0	2.0
TOTAL POSITIONS		70.0	71.0	75.0	80.0

**Fire Department
Subtotal Expenditures**



FIRE DEPARTMENT

Fire Department		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	80.0	3,396,564	3,672,205	3,978,450	4,651,905
Salaries - Part Time	11.0	192,129	221,900	237,051	274,097
Other Pay		377,291	401,650	389,521	518,382
Benefits		924,132	1,118,162	1,179,824	1,721,910
Other:					
		\$4,890,116	\$5,413,917	\$5,784,846	\$7,166,294
Operation & Maintenance					
O&M Services		237,428	398,073	438,797	445,764
Outside Contracts					
Supplies		246,765	297,397	393,911	459,442
Utilities & Cleaning		78,736	113,860	120,310	133,360
Vehicle/Equipment Replacement Program				92,230	591,684
Other:					
		\$562,929	\$809,330	\$1,045,248	\$1,630,250
Capital Outlay		53,549	33,326	123,500	120,200 *
Subtotal Expenditures		\$5,506,594	\$6,256,573	\$6,953,594	\$8,916,744
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					(163,173)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$5,506,594	\$6,256,573	\$6,953,594	\$8,753,571

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
Breathing Air Compressor	1	50,000	<u>50,000</u>	50,000
New				
Thermal Imaging Camera	2	7,600	<u>15,200</u>	15,200
Replacement				
Holmatro CI1 Extraction/Rescue System	1	10,000	10,000	
LifePak Cardiac Monitor	2	15,000	30,000	
Retrofit CI A&B Foam on Pumpers	1	15,000	<u>15,000</u>	55,000
*TOTAL CAPITAL OUTLAY				\$120,200



Public Safety

City Court

Fire Department



Paid-On-Call Firefighters Pension Trust

Police Department

Operating Budget





PAID-ON-CALL FIREFIGHTERS PENSION TRUST FUND

Description

The Paid-On-Call Firefighters Pension Trust Fund is administered by an advisory committee appointed by the employer. The advisory committee has hired an investment manager to oversee the investing activities of the fund. Expenses incidental to the operation of the fund may be paid by the fund or directly by the employer.

For each participant, accounts are maintained to record all allocations made for the employee's contribution, the employer's contribution, and any forfeited employer contributions. The benefit to which a participant is entitled is the total benefit which can be provided from the combined amount of these participant accounts. Employee contri-

butions to the plan are 100% vested and nonforfeitable at all times. Distribution of fund assets occurs upon participant termination from the employer, disablement, retirement, or death.

Fund participants include nine nonvested employees, four partially vested employees, and five fully vested employees.

Objectives 2005-06

- Preserve capital while maximizing returns on investment.
- Continue an aggressive investment program using the expertise of the plan administrator.

Firefighters Pension Trust Fund	Actual		Budget	
	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures				
POC Firefighters Pension Trust	\$133,749	\$182,316	\$184,327	\$201,541





Public Safety

City Court

Fire Department

Paid-On-Call Firefighters Pension Trust



Police Department

Operating Budget



POLICE DEPARTMENT

Mission Statement

Maintain and enhance community peace and order through a process of problem solving alliances, teamwork, and faithful adherence to legal and ethical principles. Of critical importance is the reduction of crime and the fear of crime through the delivery of quality police services to all citizens.

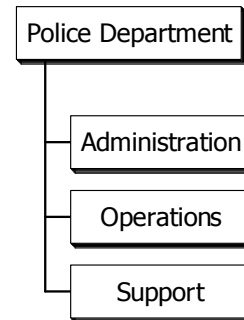
Description

The Police Department provides a wide range of public safety services to the community. Services include the preservation of public order, emergency police services, and a prompt response to citizen calls for service. Members of the department are focused on the delivery of high quality police service while maintaining concern for the quality of life for those who reside in our community. Police employees work to suppress criminal activity and the fear of crime through proactive crime prevention programs and the relentless pursuit of the criminal element.

Accomplishments 2004-05

- **Community Oriented Policing.** The Police Department regularly reviews crime trends and seeks methods to remain proactive in the prevention of crime. In the past year, the Police Department recognized that crimes against the elderly, identify theft (fraud), and property crimes such as burglary/theft were likely to have the greatest impact on the community. Officers conducted community programs (such as Neighborhood Watch and forums) to educate local residents of the prevention techniques. Investigators were provided with specialized training in these areas to enhance investigations.
- **Homeland Security Issues.** Homeland Security continues to remain a critical component of law enforcement. The Police Department conducts an annual risk assessment and has directed its resources to ensure the safety

Organization Chart



of the community. Officers will continue to work closely with community/city resources as well as state/federal agencies to glean intelligence and address security concerns. Training will continue for all police employees in the recognition and appropriate response to terrorism indicators.

- **Narcotic Investigations.** Narcotic related investigations/arrests have been emphasized using multi-jurisdictional participation and street interdiction by patrol investigators. The multi-agency emphasis has supplemented the Police Department Special Investigations Bureau in narcotic related investigations.
- **Grant Funding.** The Police Department has been active in seeking state, local and federal grant funds for projects that otherwise would have significantly impacted the city budget. The Police Department received grant funding for polygraph training (\$10,647), Emergency Operations Center (EOC) upgrades (\$8,000), replacement of livescan/fingerprint equipment (\$46,311), bullet proof vest replacements (\$3,438) and highway safety programs to include equipment, training, and overtime for specific programs (\$40,525). Pending grant applications include funding for a police boat (\$76,000), a firearms simulator replacement (\$55,000), a Police/Fire Unified Incident Command Trailer (\$75,000), and interview room upgrades (\$7,539).



POLICE DEPARTMENT

Objectives 2005-06

- **Staffing Levels.** As the community grows, crime and calls for service grow proportionally. Although solving crimes and arresting the perpetrator remains critical, a significant responsibility of the organization is ensuring a feeling of security within the community and battling the "fear of crime." The ratio of police officers to population and response time to emergencies is being impacted by the city's change in demographics and rapid growth. An objective of the Police Department is to fill current vacancies and increase staffing levels to ensure calls for service are answered in a timely manner.
- **Mobile Data Computers.** Mobile Data Computers (MDCs) are installed in each patrol vehicle and provide critical information to the officers in the field. The MDC system backbone is radio frequency (UHF) 19.2 kbps technology and will not support technological advances such as GIS (Geographical Information Systems), AVL (Automatic Vehicle Locator), or allow for drivers license or booking photographs to be transmitted to the officer. The current system does not meet the Arizona Department of Public Safety security compliance requirements for 2005, thus necessitating a change. The Police Department plans to move to new wireless technology to facilitate the MDC upgrade and provide patrol officers with new/better tools to detect and apprehend criminals.
- **Zero Tolerance/Carbon Monoxide Issues in the Bridgewater Channel.** Public safety personnel continue to address the issues of zero tolerance for criminal conduct and carbon monoxide in the Bridgewater Channel during the boating season. Additional manpower from the patrol division has been assigned to the Bridgewater Channel and steps have been taken to identify the carbon monoxide problem; however, of concern to the organization is the impact of the carbon monoxide on the operational aspects of enforcement in the channel. Education, careful monitoring of employees and the atmosphere, and other steps to reduce the effects of carbon monoxide have impacted the ability of the organization to enforce crime and maintain the "zero tolerance" policy of criminal behavior. The Police Department will continue to address carbon monoxide issues in the Bridgewater Channel while ensuring adherence to the zero tolerance policy.
- **911 Equipment.** The Police Department's 9-1-1 equipment in the dispatch center is no longer "state of the art" and does not have the capabilities of newer systems. New equipment is being purchased through funding from the State of Arizona 9-1-1 Systems and will not significantly impact the city's budget.
- **Paperless Storage.** The storage of reports and police documents increases annually and is beginning to outgrow existing storage capabilities. The State Records and Archives Department has recently approved the storage of documents digitally, eliminating the need for paper copies. Moving to a paperless storage process would be more efficient and maintain state mandated records retention.
- **Policy Manual Review/Update.** The Police Department, using the command staff and subject matter experts, is reviewing the policy manual to include General and Operations Orders.

**POLICE DEPARTMENT**

Police Department Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	<i>Estimated</i> FY 04-05	FY 05-06
NCIC inquiries completed by field officer rather than queries through communication center	87,532	88,983	136,000	150,000
Community programs related to the Police/Elder Assistance Program, Community Oriented Policing, and other programs of this nature	200	207	225	250
Average response time to emergency calls for service (min:sec)	6:17	6:04	6:10	6:15
Average response time to urgent calls for service (min:sec)	9:22	9:38	9:50	10:00
Average response time for non-emergency calls for service (min:sec)	18:23	20:17	20:30	21:00

NR=Not Recorded



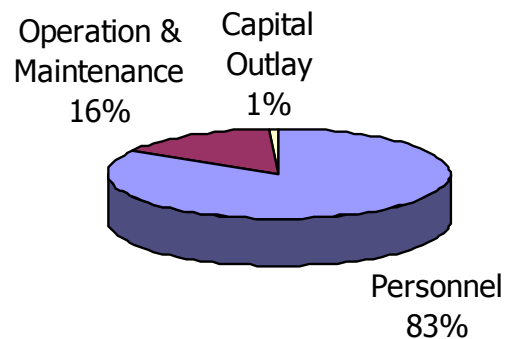


POLICE DEPARTMENT

Police Department		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Police Chief	E83	1.0	1.0	1.0	1.0
Assistant Police Chief	D71	1.0	1.0	1.0	1.0
Police Captain	D62	1.0	1.0	1.0	1.0
Management Specialist	C42	1.0	1.0	1.0	1.0
Network Administrator	C42	1.0	1.0	1.0	1.0
Police Lieutenant	C42	6.0	6.0	6.0	6.0
Detention Supervisor	B32			1.0	1.0
Police Sergeant	B32	10.0	10.0	10.0	10.0
Public Safety Dispatcher Suprv.	B32	1.0	1.0	1.0	1.0
Police Officer, Senior	B24	39.0	43.0	47.0	49.0
Police Officer	B23	17.0	13.0	13.0	18.0
Public Safety Dispatcher Lead	B23			1.0	1.0
Administrative Specialist	B22	5.0	5.0	5.0	5.0
Public Safety Dispatcher	B22	10.0	10.0	9.0	9.0
Detention Officer Lead	B21	1.0	1.0	1.0	1.0
Administrative Technician	A13	3.0	3.0	3.0	3.0
Detention Officer	A13	4.0	4.0	3.0	3.0
TOTAL POSITIONS		101.0	101.0	105.0	111.0



Police Department Subtotal Expenditures





POLICE DEPARTMENT

Police Department		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	111.0	2,684,438	4,651,853	5,000,480	5,624,376
Salaries - Part Time	10.0	188,696	266,586	229,109	287,837
Other Pay		494,810	494,036	517,899	543,374
Benefits		2,950,871	1,726,247	1,875,011	2,439,121
Other:					
		\$6,318,815	\$7,138,722	\$7,622,499	\$8,894,708
Operation & Maintenance					
O&M Services		298,051	306,410	399,310	434,272
Outside Contracts					
Supplies		269,614	298,146	378,371	439,171
Utilities & Cleaning		177,744	271,500	288,600	297,500
Vehicle/Equipment Replacement Program				115,866	488,968
Other:		(77,641)			
		\$667,768	\$876,056	\$1,182,147	\$1,659,911
Capital Outlay		184,283	176,195	40,000	79,300 *
Subtotal Expenditures		\$7,170,866	\$8,190,973	\$8,844,646	\$10,633,919
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(117,221)		(18,000)	(18,000)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$7,053,645	\$8,190,973	\$8,826,646	\$10,615,919

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
Canine	1	12,000	12,000	
Forensic Light Source	1	7,000	7,000	
Patrol Vehicles (fully equipped)	2	30,150	60,300	79,300
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$79,300

Public Works



Administration/Engineering

Airport

City Transit Services

Refuse

Transportation

Street

Vehicle Maintenance

Wastewater

Water

Operating Budget





PUBLIC WORKS DEPARTMENT

Administration/Engineering Division

Mission Statement

Preserve the health, safety, and welfare of the citizens of Lake Havasu City by providing and regulating essential services such as potable drinking water, sanitary sewers, flood control, and street, highway and airport transportation systems.

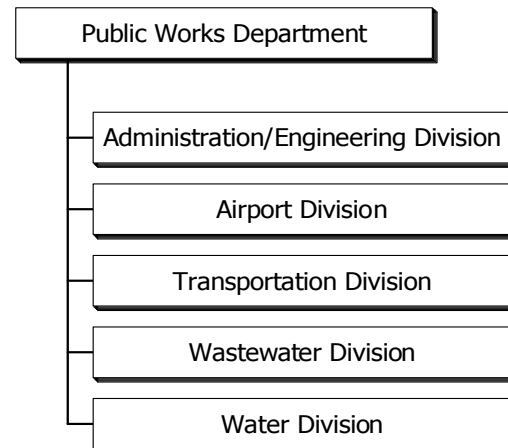
Description

The Administration/Engineering Division provides technical and professional services and support to Lake Havasu City's citizens and government. Primary duties include the administration of the majority of the city's extensive Community Investment Program, regulating and permitting of all activities in the public right-of-way, and maintenance and improvement of city facilities. Responsibilities also include the administration and implementation of the policies and procedures of the department through the direction of the Public Works Director.

Accomplishments 2004-05

- Continuation of wastewater system expansion program.
- Completed design of the new North Regional Wastewater Treatment Plant utilizing the Construction Manager At Risk delivery method.
- Coordinated development of computerized tracking system for new development in conjunction with sewer expansion program.
- Replaced existing plastic water service lines with copper in conjunction with the neighborhood sewer expansion program.
- Developed computerized inspection reporting system utilizing laptop computers.
- Continuation of the water booster station and reservoir rehabilitation and upgrade program.
- Continued with design and acquired right-of-way for construction of improvements to the flood control diversion dikes.
- Continued implementation of the Stormwater Management Program for the community.
- Completed investigation to determine new riding surface on London Bridge.
- Completed design of London Bridge Road Widening Project, Phase 2.
- Continued with second phase of building improvements to Police Facility.
- Continued to assist the Information Systems Division to obtain aerial mapping of the community.
- Placed new Water Treatment Plant into operation.
- Assisted the Partnership for Economic Development with design and construction of the first phase of infrastructure for the Air Industrial Park.
- Completed additional space needs analysis at City Hall and oversee modifications to create additional office space within the existing building envelope.

Organization Chart



PUBLIC WORKS DEPARTMENT

Administration/Engineering Division

Accomplishments 2004-05, continued

- Constructed restroom at Sweetwater Avenue Maintenance Yard.
- Completed structural repairs to Island Treatment Plant administration building.
- Proceeded with development of impact fees for the second bridge to the Island.
- Began implementation of north-south corridor improvements as identified in the Small Area Transportation Study.
- Coordinated with ADOT to construct the first phase of the State Route 95 landscaping program.
- Continuation of the water booster station and reservoir rehabilitation and upgrade program.
- Continue implementation of the Stormwater Management Program for the community.
- Assist the Information Systems Division to obtain aerial mapping of the community.
- Assist the Partnership for Economic Development with design and construction of the first phase of infrastructure for the Air Industrial Park.
- Continuation of wastewater system expansion program.
- Complete design of the new North Regional Wastewater Treatment Plant utilizing the Construction Manager At Risk delivery method.
- Continue with design and acquire right-of-way for construction of improvements to the flood control diversion dikes.
- Complete Water Source Development Project.
- Begin Water Master Plan Update.
- Begin Drainage Master Plan.

Objectives 2005-06

- Design and construct public parking lot in conjunction with the Villages at the Island project.
- Replace existing plastic water service lines with copper in conjunction with the neighborhood sewer expansion program.
- Implement computerized inspection reporting system utilizing laptop computers.

Wastewater Treatment Plant



PUBLIC WORKS DEPARTMENT

Administration/Engineering Division

Administration/Engineering Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	<i>Estimated</i> FY 04-05	FY 05-06
Driveway permits issued	1,755	1,294	1,553	1,400
Right-of-way permits issued	224	170	203	210
Utility permits issued	610	358	430	375
Consultant projects handled	20	15	18	25
Construction projects handled	22	27	31	20
Building maintenance requests completed	550	500	500	500
Building preventative maintenance program	95%	95%	95%	95%

NR=Not Recorded

Water Treatment Plant

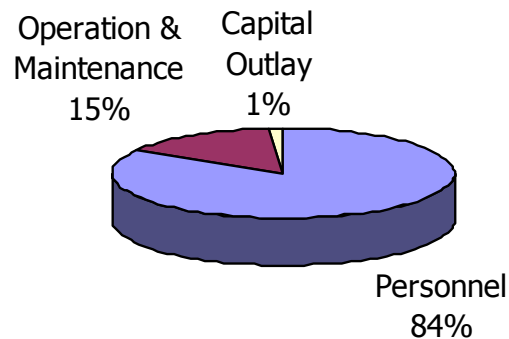




PUBLIC WORKS DEPARTMENT Administration/Engineering Division

Administration/Engineering		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Department Director	E83	1.0	1.0	1.0	1.0
Deputy Public Works Director	D71				1.0
Assistant Public Works Director	D62	1.0	1.0	1.0	1.0
City Engineer	D62	1.0	1.0	1.0	
Assistant City Engineer	C52	1.0	1.0	1.0	1.0
Water Resources Coordinator	C52			1.0	1.0
Project Manager	C51	1.0	1.0	1.0	2.0
Engineer-in-Training	C42	1.0	1.0	1.0	
Engineering Tech./Coord.	C41	4.0	5.0	6.0	6.0
Facilities Coordinator	C41	1.0	1.0	1.0	1.0
Administrative Supervisor	B32	1.0	1.0	1.0	1.0
Contract Administrator	B23	1.0	1.0	1.0	1.0
Administrative Specialist	B22	1.0	1.0	2.0	2.0
Maintenance Specialist	B22			1.0	1.0
Engineering Technician	B21	1.0		1.0	1.0
Administrative Technician	A13	2.0	2.0	1.0	2.0
Maintenance Technician	A13	1.0	1.0		
Administrative Assistant	A11	1.0	1.0	1.0	
TOTAL POSITIONS		19.0	19.0	22.0	22.0

Public Works Administration/Engineering Subtotal Expenditures





PUBLIC WORKS DEPARTMENT Administration/Engineering Division

Administration/Engineering Division		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	22.0	829,857	965,851	1,087,943	1,227,824
Salaries - Part Time	1.0	11,534	28,777	19,700	20,862
Other Pay		38,845	15,000	15,000	15,000
Benefits		261,033	325,693	364,897	447,156
Other:					
		\$1,141,269	\$1,335,321	\$1,487,540	\$1,710,842
Operation & Maintenance					
O&M Services		69,676	111,315	109,515	84,350
Outside Contracts					
Supplies		50,378	51,800	68,600	60,800
Utilities & Cleaning		58,691	95,100	89,550	90,500
Vehicle/Equipment Replacement Program				9,756	67,596
Other:					
		\$178,745	\$258,215	\$277,421	\$303,246
Capital Outlay					30,000 *
Subtotal Expenditures		\$1,320,014	\$1,593,536	\$1,764,961	\$2,044,088
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(1,258,604)	(1,561,886)	(1,318,455)	(1,505,660)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$61,410	\$31,650	\$446,506	\$538,428

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
Pickup (full size extended cab)	2	15,000	30,000	30,000
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$30,000

Public Works

Administration/Engineering



Airport

City Transit Services

Refuse

Transportation

Street

Vehicle Maintenance

Wastewater

Water

Operating Budget



PUBLIC WORKS DEPARTMENT

Airport Division

Mission Statement

Efficiently and effectively maintain safe, attractive, and functional airport facilities and structures for use by the general public, air carriers, air cargo carriers, passengers, aircraft owners, and various concessionaires.

Description

The Airport Division is responsible for the administration, maintenance, and development of the Municipal Airport. Facilities include the commercial passenger terminal, airport rescue and fire facility, aircraft hangars, aircraft tie-down ramps, fuel storage site, runways, taxiways, parking apron, lighting systems, non-federal navigation aids, drainage control areas, and all landscaping.

Accomplishments 2004-05

- Completed construction of Security Access Upgrade Project.
- Completed Apron "C" Phase II utilities grant funding.
- Established Second Bridge Fixed Base Operator on field.
- Completed six new hangars.

Objectives 2005-06

- Construct maintenance/administration/operations building for airport personnel and equipment.
- Construct 25 to 40 hangars to enhance revenue.
- Complete airport rates and fees study.

Lake Havasu City Municipal Airport





PUBLIC WORKS DEPARTMENT Airport Division

Airport Division Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Complete Security Access Upgrade	20%	80%	100%	N/A
Complete acquisition of Apron "C" Phase II utilities grant funding	20%	20%	100%	N/A
Hangars (40)	N/A	90%	100%	100%
Twenty Year Airport Master Plan	N/A	N/A	100%	50%
Terminal/Apron "C" Phase II Utilities Constructions	N/A	N/A	N/A	100%
Maintenance/Administration Facility	N/A	N/A	N/A	100%
AirEvac Crew Quarters	N/A	N/A	N/A	100%

NR=Not Recorded

Lake Havasu City Municipal Airport

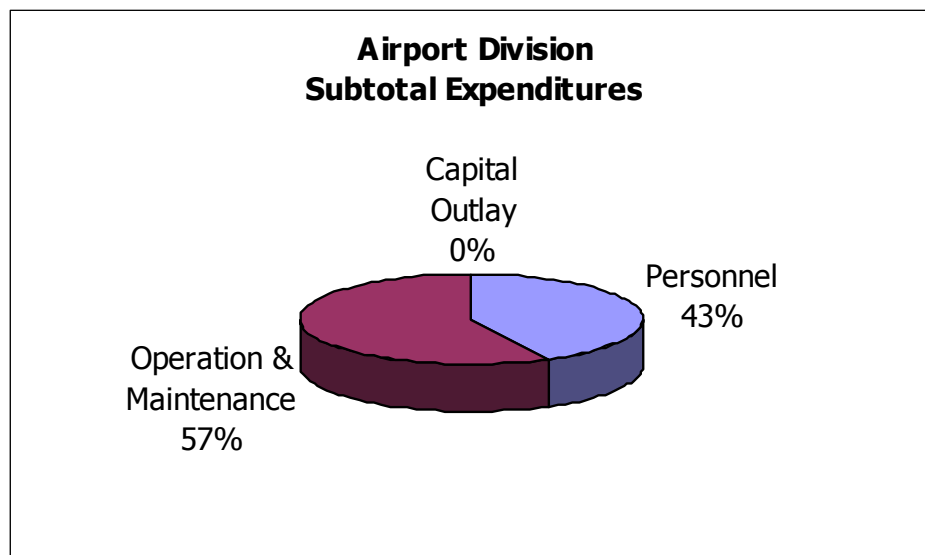


Airport Division		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Division Manager	C52	1.0	1.0	1.0	1.0
Maintenance Supervisor	C42	1.0	1.0		
Maintenance Lead	B23			1.0	1.0
Administrative Specialist	B22	1.0	1.0	1.0	1.0
Maintenance Specialist	B22		1.0	1.0	1.0
Maintenance Technician	A13	1.0	1.0	1.0	1.0
TOTAL POSITIONS		4.0	5.0	5.0	5.0



PUBLIC WORKS DEPARTMENT Airport Division

Airport Division		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	5.0	163,238	205,915	221,770	235,081
Salaries - Part Time	1.5	81,512	70,915	75,270	66,281
Other Pay		7,369	3,700	2,000	2,000
Benefits		65,227	89,376	86,781	93,668
Other: Comp. Absences		(3,059)	1,700		
		\$314,287	\$371,606	\$385,821	\$397,030
Operation & Maintenance					
O&M Services		117,236	799,914	453,029	329,235
Outside Contracts					
Supplies		57,091	72,650	75,450	62,550
Utilities & Cleaning		46,402	99,480	84,000	81,500
Vehicle/Equipment Replacement Program				5,450	63,620
Other:		77,641			
		\$298,370	\$972,044	\$617,929	\$536,905
Capital Outlay		358,773	15,000		
Subtotal Expenditures		\$971,430	\$1,358,650	\$1,003,750	\$933,935
Capital Improvement Program		797,004	4,947,501	5,114,000	3,752,527
Contingency		19,872	20,000	20,000	20,000
Debt Service					
Depreciation		689,456	157,408	849,307	859,821
Interfund Debits/(Credits)		328,759	361,252	186,206	225,875
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$2,806,521	\$6,844,811	\$7,173,263	\$5,792,158



PUBLIC WORKS DEPARTMENT

Airport Division - City Transit Services Section

Mission Statement

Enhance quality of life and access to opportunities by providing quality public transportation to the community in a timely, cost-effective, efficient, and professional manner.

Description

City Transit Services (CTS) provides public transit to the community by maintaining an efficient and effective system to enhance the quality of life and ensure the mobility and independence of citizens. CTS contributes to sound economic development through access to opportunities such as education, job training, and employment retention. CTS maintains a well-equipped operational fleet and dispatch center and highly trained and dedicated staff to address the needs of citizens. The level of service is enhanced by an emphasis on safety and passenger assistance training, preventative daily safety inspections, mitigation of hazardous situations, cost containment, and effective dispatcher skills and procedures making efficient use of existing resources.

Accomplishments 2004-05

- Maintained a 94% on-time record while providing nearly 140,000 rides.
- Decreased "no show riders" from approximately 4.3% to 3.95% in 2004.

Objectives 2005-06

- Maintain an annual ridership of 140,000.
- Provide 96% "on time" service.
- Ensure that systems' operating costs per mile compare favorably to that of other demand response public transit systems in Arizona.
- Continue to broaden financial support to meet public demand for service
- Maintain high level of staff training in all aspects of transit operations.

City Transit Services





PUBLIC WORKS DEPARTMENT

Airport Division - City Transit Services Section

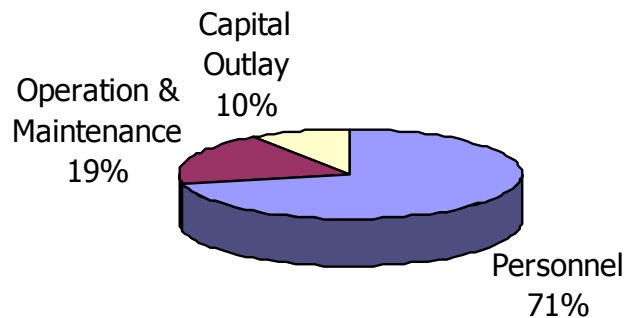
City Transit Services Section Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Total labor hours per ride	2.30	2.40	2.50	2.60
Actual rides provided	129,476	130,000	150,000	140,000
On-time service	95%	98%	98%	96%
Operating cost per mile	\$1.80	\$1.90	\$3.00	\$4.10

NR=Not Recorded

City Transit Services Section		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Transit Services Coordinator	C41	1.0	1.0	1.0	1.0
Transit Supervisor	B32	1.0	1.0	1.0	1.0
Transit Lead	B22		1.0	1.0	1.0
Transit Operator/Dispatcher	A13	17.0	16.0	16.0	16.0
TOTAL POSITIONS		19.0	19.0	19.0	19.0



City Transit Services Section Subtotal Expenditures





PUBLIC WORKS DEPARTMENT

Airport Division - City Transit Services Section

City Transit Services Section		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	19.0	492,715	566,201	597,213	626,538
Salaries - Part Time	9.5	242,945	300,382	380,567	248,005
Other Pay		21,229	7,900	5,280	5,180
Benefits		237,417	278,434	317,429	374,094
Other:					
		\$994,306	\$1,152,917	\$1,300,489	\$1,253,817
Operation & Maintenance					
O&M Services		106,227	125,273	152,918	151,904
Outside Contracts					
Supplies		82,080	87,393	138,500	162,650
Utilities & Cleaning		9,086	9,350	9,350	9,270
Vehicle/Equipment Replacement Program					
Other:					
		\$197,393	\$222,016	\$300,768	\$323,824
Capital Outlay			419,188	125,000	171,000 *
Subtotal Expenditures		\$1,191,699	\$1,794,121	\$1,726,257	\$1,748,641
Capital Improvement Program					
Contingency			8,500	8,500	8,500
Debt Service					
Depreciation					
Interfund Debits/(Credits)		175,791	204,330	206,817	226,926
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,367,490	\$2,006,951	\$1,941,574	\$1,984,067

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
Computer Aided Dispatch System	1	125,000	<u>125,000</u>	125,000
New				
15-Passenger Cutaway Transit Bus	1	46,000	<u>46,000</u>	46,000
Replacement				
N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$171,000



Operating Budget

Public Works

Administration/Engineering

Airport

City Transit Services



Refuse

Transportation

Street

Vehicle Maintenance

Wastewater

Water



PUBLIC WORKS DEPARTMENT

Refuse Enterprise Fund

Mission Statement

Provide the most economical, safe, efficient and satisfactory refuse service and landfill operation possible.

Description

Lake Havasu City has contracted with Allied Waste Services through June 30, 2007, to provide the citizens with refuse collection service and landfill disposal operations.



Accomplishments 2004-05

- Performed the billing and collection of all single family residential accounts while Allied Waste Services billed and collected directly from the commercial and multifamily residential units.
- Provided weekly curbside refuse and recycling collection.
- Provided an annual household hazardous waste day and spring clean up.

Objectives 2005-06

- Continue to monitor landfill contract, landfill development, and waste compaction to provide maximum landfill capacity and life.
- Continue to take appropriate action to comply with all federal regulations relating to landfill operations.

Lake Havasu City's Landfill





PUBLIC WORKS DEPARTMENT

Refuse Enterprise Fund

Refuse Enterprise Fund		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	0.0				
Salaries - Part Time	0.0				
Other Pay					
Benefits					
Other:					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
O&M Services		77,315	83,666	124,395	247,884
Outside Contracts					
Supplies			1,000	23,065	23,065
Utilities & Cleaning		44,215	65,000	65,000	65,000
Vehicle/Equipment Replacement Program					
Other: Bad Debt		(425)	50	275	1,500
		\$121,105	\$149,716	\$212,735	\$337,449
Capital Outlay					
Subtotal Expenditures		\$121,105	\$149,716	\$212,735	\$337,449
Capital Improvement Program					
Contingency			30,000	30,000	30,000
Debt Service					
Depreciation		1,175	1,175	47,719	47,719
Interfund Debits/(Credits)		171,815	166,931	190,122	204,284
Landfill Closure Reserve		89,918	94,500	91,802	94,748
TOTAL EXPENDITURES		\$384,013	\$442,322	\$572,378	\$714,200



Operating Budget

Public Works

Administration/Engineering

Airport

City Transit Services

Refuse



Transportation

Street

Vehicle Maintenance

Wastewater

Water



PUBLIC WORKS DEPARTMENT

Transportation Division - Street Section

Mission Statement

Maintain, construct, and administer Lake Havasu City's roadways and drainage facilities in a safe, professional, and efficient manner, using state of the profession standards, while managing the available resources to maximize customer service and productivity.

Description

The Street Section is responsible for the administration, maintenance, and minor construction of all the related activities involving the city's roadways and drainage facilities. Lake Havasu City has over 425 miles of roadways and 71 miles of major washes and drains. This includes street signs, drainage pipes, culverts, traffic signals, right-of-ways, washes, and traffic studies and striping. This group also handles the signage and traffic control for special events including the London Bridge Days Parade.

Accomplishments 2004-05

- Completed the Small Area Transportation Study Update.
- Completed sidewalk improvements at State Route 95 and on London Bridge Road.
- Continued the At-Grade Crossing Structure Program with 14 of the original 18 completed to-date. The remaining four will be constructed in concurrence with the sewer projects.
- An additional 15 at-grade crossings were constructed to raise the total of improved grade crossings to 37.
- Maintained Lake Havasu City's roadways and wash crossings under very heavy storm runoff conditions for the year. The rainfall totals for 2004 exceeded 7 inches with additional rainfall occurring in early 2005.

Objectives 2005-06

- Continue to implement management plans for emergency procedures, signing/striping, and maintenance activities.
- Continue work on the GIS plan for streets.
- Continue the At-Grade Crossing Construction.
- Continue the work on the updated Pavement Maintenance Plan, including major reconstruction of the downtown roadways.

Street Maintenance





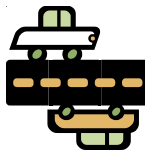
PUBLIC WORKS DEPARTMENT

Transportation Division - Street Section

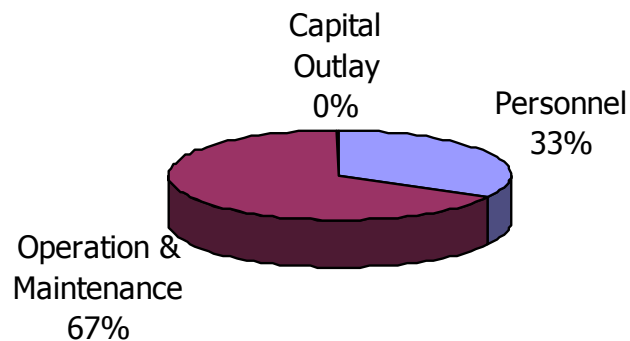
Street Section Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Respond to sweeping/pothole patching and sign repair requests from the public within 2 working days	95%	96%	87%	90%
Install sidewalks around schools and heavy pedestrian use areas	4.0 mi.	1.1 mi.	.65 mi.	.50 mi.

NR=Not Recorded

Street Section		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Division Manager	C52	1.0	1.0	1.0	1.0
Maintenance Supervisor	C42	1.0	1.0	1.0	1.0
Engineering Tech./Coord.	C41	1.0	1.0	1.0	1.0
Maintenance Lead	B23	4.0	4.0	4.0	7.0
Administrative Specialist	B22	1.0	1.0	1.0	1.0
Maintenance Specialist	B22	12.0	12.0	12.0	14.0
Engineering Technician	B21	1.0	1.0	1.0	1.0
Maintenance Technician	A13	11.0	11.0	11.0	6.0
TOTAL POSITIONS		31.0	32.0	32.0	32.0



Street Section Subtotal Expenditures





PUBLIC WORKS DEPARTMENT

Transportation Division - Street Section

Street Section		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	32.0	931,008	1,127,844	1,195,400	1,272,918
Salaries - Part Time	4.5	117,515	148,680	183,205	117,432
Other Pay		91,353	55,000	60,000	67,000
Benefits		480,355	547,493	553,816	648,614
Other:					
		\$1,620,231	\$1,879,017	\$1,992,421	\$2,105,964
Operation & Maintenance					
O&M Services		747,207	699,874	742,804	989,349
Outside Contracts		906,038	860,000	960,000	1,117,969
Supplies		610,204	977,500	1,028,000	1,118,000
Utilities & Cleaning		64,535	77,825	84,500	84,500
Vehicle/Equipment Replacement Program				203,536	867,537
Other:		551	6,000	1,000	6,000
		\$2,328,535	\$2,621,199	\$3,019,840	\$4,183,355
Capital Outlay		55,297	230,000	25,000	15,000 *
Subtotal Expenditures		\$4,004,063	\$4,730,216	\$5,037,261	\$6,304,319
Capital Improvement Program					
Contingency			100,000	100,000	295,000
Debt Service			407,019		
Depreciation					
Interfund Debits/(Credits)		640,076	695,763	561,298	381,547
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$4,644,139	\$5,932,998	\$5,698,559	\$6,980,866

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			<u>0</u>	0
New				
Rough-O-Meter II (pavement smoother)	1	15,000	<u>15,000</u>	15,000
Replacement				
N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$15,000

PUBLIC WORKS DEPARTMENT

Transportation Division - Vehicle Maintenance Section

Mission Statement

Maintain the city's fleet of vehicles and equipment as efficiently as possible with safety as number one priority.

Description

The Vehicle Maintenance Section is responsible for providing preventative maintenance, repair, and administrative services (including fleet management) for all the city's vehicles and equipment. The fleet has grown to include over 500 units ranging from fire truck and heavy equipment to police cars, boats, quads, mowers, and meter reading vehicles.

Accomplishments 2004-05

- Completed 3,257 vehicle work orders in calendar year 2004, an increase from 3,132 completed the prior calendar year.
- Implemented a Vehicle Replacement Policy for the city's fleet, in cooperation with the Finance Department. This included coordinating a bulk purchase off of state bid and developing an Access Database to track replacement costs and forecast fiscal needs.

Objectives 2005-06

- Continue to improve tracking reporting for efficiency and effectiveness measures for Vehicle Maintenance.
- Continue to streamline the Vehicle Replacement Policy for the city's fleet, including developing a standard policy and replacement funding mechanism.

The Vehicle Maintenance Shop





PUBLIC WORKS DEPARTMENT

Transportation Division - Vehicle Maintenance Section

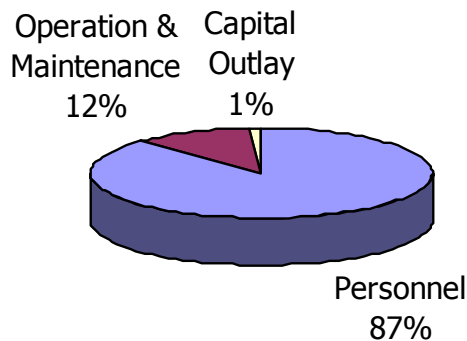
Vehicle Maintenance Section Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	<i>Estimated</i> FY 04-05	FY 05-06
Repair vehicles within 5 days of request	94%	94%	92%	92%
Service routine maintenance within 5 days of due date	96%	93%	92%	92%
Vehicle and equipment availability for use	98%	96%	94%	95%

NR=Not Recorded

Vehicle Maintenance Section		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Fleet Supervisor	C42	1.0	1.0	1.0	1.0
Maintenance Lead	B23	1.0	1.0	1.0	1.0
Administrative Specialist	B22	1.0	1.0	1.0	1.0
Equipment Mechanic	B22	6.0	7.0	7.0	7.0
Storekeeper	A12	1.0	1.0	1.0	1.0
Mechanic Aide	A11				1.0
TOTAL POSITIONS		10.0	11.0	11.0	12.0



Vehicle Maintenance Section Subtotal Expenditures





PUBLIC WORKS DEPARTMENT

Transportation Division - Vehicle Maintenance Section

Vehicle Maintenance Section		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	12.0	350,724	421,886	460,138	495,286
Salaries - Part Time	2.0	52,945	48,981	44,484	58,144
Other Pay		30,333	25,650	29,000	29,000
Benefits		136,154	175,483	182,736	229,483
Other:					
		\$570,156	\$672,000	\$716,358	\$811,913
Operation & Maintenance					
O&M Services		21,106	24,200	23,500	29,000
Outside Contracts					
Supplies		28,534	56,200	45,200	41,750
Utilities & Cleaning		14,557	15,950	19,150	19,250
Vehicle/Equipment Replacement Program					16,814
Other:					
		\$64,197	\$96,350	\$87,850	\$106,814
Capital Outlay		22,877	11,000	13,000	10,000 *
Subtotal Expenditures		\$657,230	\$779,350	\$817,208	\$928,727
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(273,116)	(355,698)	(336,948)	(390,861)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$384,114	\$423,652	\$480,260	\$537,866

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			<u>0</u>	0
New				
Waste Oil Recycler	1	10,000	<u>10,000</u>	10,000
Replacement				
N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$10,000



Operating Budget

Public Works

Administration/Engineering

Airport

City Transit Services

Refuse

Transportation

Street

Vehicle Maintenance



Wastewater

Water



PUBLIC WORKS DEPARTMENT

Wastewater Division

Mission Statement

Provide Lake Havasu City with the highest degree of collection and treatment of all generated flows and apply the best available treatment technology to ensure the development of high quality reusable irrigation water.

Description

The Wastewater Division collects and treats all wastewater generated in the current service area. In addition to the residential areas, wastewater is collected from all of the commercial and industrial areas. Waste sludge is also accepted from septic systems that will remain operational until the wastewater system is expanded. All of the effluent generated from these sources will continue to be used for irrigation of select landscape areas.

Accomplishments 2004-05

- Kiowa Ponds: Closure request was submitted December of 2004. Monitoring of the groundwater is currently not required.
- Facilities improvements are on schedule for both the Mulberry and the Island Wastewater Treatment Plants. Construction of phase

1 was completed and phase 2 is scheduled to begin in Fiscal Year 2005-06.

- Design is nearing completion and construction is scheduled to begin no later than November 2005 for the North Regional Wastewater Treatment Plant.
- Implemented a cleaning schedule for the gravity sewer lines; they will be cleaned every two years. We are now in compliance with the new Sanitary Sewer Overflow (SSO) rules for sewer collection line maintenance.

Objectives 2005-06

- Bring the new Supervisory Control and Data Acquisition (SCADA) system into the current operation. The old SCADA system will be phased out over a three-year period.
- Successfully integrate the Wastewater Plant improvements at both the Mulberry and Island facilities to accommodate the increased flows from the new sewered areas.
- Deliver high quality effluent to the Refuge Golf Course. Water conveyance lines are designed and will be constructed and operational in Fiscal Year 2005-06.

Mulberry Wastewater Treatment Plant





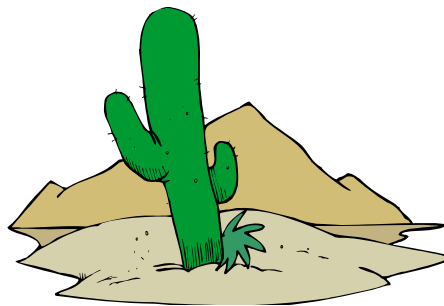
PUBLIC WORKS DEPARTMENT Wastewater Division

Wastewater Division Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Effluent reuse, Island Plant (million gallons)*	227	230	200	250
Total treated sewage for reuse	47%	50%	56%	60%
Septage treated (million gallons)**	1.9	1.5	1.0	2.0
New service connections	683	1,500	2,000	3,000
Sewer line cleaning	21,850	40,000	400,000	400,000

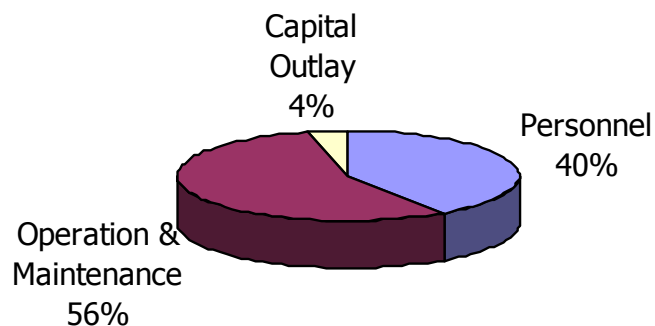
NR=Not Recorded

**Reuse goals were not realized because we could not consistently maintain A+ reuse water at the Island Plant. We could not pump water to the commingling pond until we received an amended Aquifer Protection Permit from ADEQ.*

***Septage from new construction activities continues to be hauled out of the city to reserve treatment capacity at the Mulberry Plant.*



Wastewater Division Subtotal Expenditures





PUBLIC WORKS DEPARTMENT Wastewater Division

Wastewater Division		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	21.5	698,961	755,016	874,022	954,750
Salaries - Part Time	1.0	16,329	27,352	29,484	30,337
Other Pay		59,380	54,495	54,495	61,744
Benefits		271,124	300,818	338,211	432,347
Other: Comp Absences		10,695	3,933		
		\$1,056,489	\$1,141,614	\$1,296,212	\$1,479,178
Operation & Maintenance					
O&M Services		278,581	364,960	479,568	517,470
Outside Contracts					
Supplies		398,998	525,060	551,295	612,225
Utilities & Cleaning		317,844	537,795	584,650	584,010
Vehicle/Equipment Replacement Program				38,796	287,687
Other: Bad Debt		5,806	7,000	30,000	30,000
		\$1,001,229	\$1,434,815	\$1,684,309	\$2,031,392
Capital Outlay			260,000	78,000	144,300 *
Subtotal Expenditures		\$2,057,718	\$2,836,429	\$3,058,521	\$3,654,870
Capital Improvement Program		9,813,033	25,454,668	63,731,346	75,085,705
Contingency		23,261	155,000	155,000	200,000
Debt Service		313,568	590,081	2,104,316	6,250,148
Depreciation		980,139	1,673,164	3,191,622	3,756,088
Interfund Debits/(Credits)		1,170,554	1,907,601	1,760,377	1,662,116
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$14,358,273	\$32,616,943	\$74,001,182	\$90,608,927

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
Spare Pump (Cabana Dr. Pump Station)	1	6,300	6,300	
Spare Pump (N. Palo Verde Pump Station)	1	28,000	<u>28,000</u>	34,300
Replacement				
Autoclave (lab)	1	10,000	10,000	
Fine Screens 72" (Island Plant)	4	15,000	60,000	
Fine Screens 120" (Island Plant)	1	20,000	20,000	
Submersible Pump (Port Dr. Pump Station)	1	20,000	<u>20,000</u>	110,000
*TOTAL CAPITAL OUTLAY				\$144,300



PUBLIC WORKS DEPARTMENT

Wastewater Division

Wastewater Division		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Division Manager	C52	1.0	1.0	1.0	1.0
Chemist	C42	1.0	1.0	1.0	1.0
Maintenance Supervisor	C42	1.0	1.0	1.0	1.0
Comms Spec/Sys Integrator	C42				0.5
Engineering Tech./Coord.	C41	2.0	1.0	1.0	1.0
Laboratory Technician	B23	1.0	1.0	1.0	1.0
Maintenance Lead	B23	3.0	3.0	3.0	4.0
Administrative Specialist	B22	1.0	1.0	1.0	1.0
Maintenance Specialist	B22	7.0	7.0	9.0	9.0
Maintenance Mechanic	B21	1.0	1.0	1.0	1.0
Maintenance Technician	A13	1.0	1.0	1.0	1.0
TOTAL POSITIONS		19.0	18.0	20.0	21.5



Operating Budget

Public Works

Administration/Engineering

Airport

City Transit Services

Refuse

Transportation

Street
Vehicle Maintenance

Wastewater



Water



PUBLIC WORKS DEPARTMENT

Water Division

Mission Statement

Provide the citizens with clean, healthy, and aesthetically pleasing potable water in ample supplies, while complying with federal and state standards.

Description

The Water Division provides potable water to the city's citizens, develops water sources, operates and maintains the water treatment plant as well as all existing wells, pump stations, storage reservoirs, transmission and distribution lines, and provides and installs service connections and meters to every residence and business in Lake Havasu City.

Accomplishments 2004-05

- Continued hydrant and main line flushing of Pressure Zone 1 and 2 (or 50% of the distribution system) and all major transmission lines following the treatment plant going online.
- Continued to drain, clean, and inspect water storage tanks to maintain good water quality. To date 22 of the 26 tanks have been cleaned.
- Continued to work with Engineering to rehabilitate 15 storage tanks with structural repairs, sandblasting, and painting.
- Continued to address the increased workload for all tasks. Installed an average of 111 meters per month. Repaired an average of 61 leaks per month. Located an average of 926 blue stake requests per month.
- Continued turning and exercising valves. During the first 8 months of the fiscal year, crews replaced 46 main line valves, turned or exercised approximately 500 valves in the purple sewer area, and performed maintenance, repaired, or replaced fire hydrants. Many other

monthly tasks were completed such as meter readings and weekly/monthly/annual water sampling.

- Successfully brought the new water treatment plant online in October and have newly trained plant personnel operating all systems on a daily basis.

Objectives 2005-06

- Operate and maintain water treatment facility to meet the growing demands of the system with the highest quality of potable water.
- Make repairs at all well/booster stations to ensure adequate and dependable supply.
- Continue exercising distribution system valves until all 6,000 valves in the system are operational.
- Continue replacing all broken main line valves throughout the distribution system.
- Continue with water tank cleaning and rehabilitation.
- Continue flushing of the distribution system, specifically Pressure Zones 3, 4, 5 and 6 (or 50% of the distribution system).





PUBLIC WORKS DEPARTMENT

Water Division

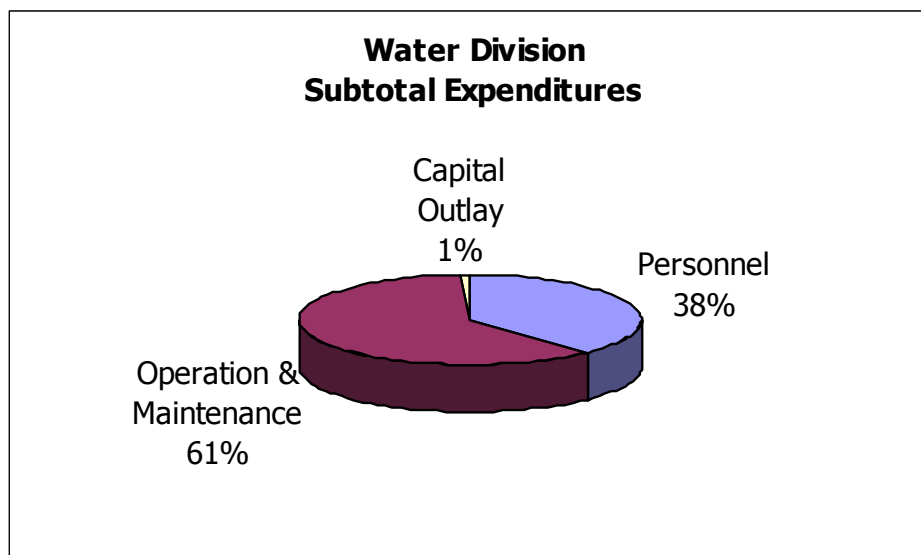
Water Division Performance Measures	Actual			Projected
	FY 02-03	FY 03-04	Estimated FY 04-05	FY 05-06
Exercising of valves*	5%	20%	75%	35%
Hydrant/line flushing**	5%	50%	50%	50%
Tank inspections/repairs***	20%	5%	25%	20%

NR=Not Recorded

*Exercising of valves FY 05-06 Projected - 35%. The project consists of one full-time and one part-time employee whose primary duty will be to turn or exercise all 6,000 main line water valves within the water distribution system and continue until all valves have been located, documented, exercised, and replaced if inoperable. The implementation and completion of this project is of high importance and has numerous benefits to the Water Division/Engineering Division, as well as to the citizens of Lake Havasu City. One of the major benefits in accomplishing this project is the verification that all valves are open and are in good working condition, maximizing flow and pressure throughout the distribution system. Once the project is completed, a new, accurate, updated Water Master Plan scheduled for FY 05-06 and FY 06-07 can be achieved and will replace the 1991 Comprehensive Water Master Plan by HDR Engineering. Conducting a new Master Plan has been suggested due to changing conditions and numerous improvements made throughout the water system over the past 13 years along with the increased and continuing population growth.

**Hydrant/line flushing FY 05-06 Projected - 50%. The ongoing task of hydrant flushing plays a very important part in sustaining good water quality throughout the water system. Hydrant flushing or main line flushing over the next year will continue to enhance water quality in the distribution system.

***Tank Inspections/Repairs FY 05-06 - 20%. As noted in the FY 04-05 accomplishments, 15 water storage tanks have been drained, cleaned, inspected, and/or rehabilitated. The division is committed to a yearly ongoing program of cleaning 3-5 storage tanks yearly insuring healthy, clean quality water. Throughout FY 05-06 the three lower older booster stations and water storage tanks are scheduled to be decommissioned and removed, bringing the total number of storage tanks in the distribution system down to 26. Of the 26 tanks remaining in the system, 15 tanks have been rehabilitated; 2 tanks are newly constructed; leaving 8 tanks for rehabilitation over the next three to four years.





PUBLIC WORKS DEPARTMENT

Water Division

Water Division		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	41.5	1,032,321	1,421,752	1,534,275	1,586,217
Salaries - Part Time	8.0	96,224	165,291	184,725	196,565
Other Pay		205,618	157,000	182,000	217,900
Benefits		452,698	657,701	679,076	795,303
Other: Comp Absences		(679)	6,085		
		\$1,786,182	\$2,407,829	\$2,580,076	\$2,795,985
Operation & Maintenance					
O&M Services		636,129	961,256	896,638	836,024
Outside Contracts		5,604			
Supplies		711,753	789,100	1,145,100	1,003,100
Utilities & Cleaning		1,414,980	2,135,650	2,257,150	2,221,000
Vehicle/Equipment Replacement Program				73,167	389,077
Other: Bad Debt		23,145	25,000	25,000	35,000
		\$2,791,611	\$3,911,006	\$4,397,055	\$4,484,201
Capital Outlay		22,574	199,000	74,000	55,000 *
Subtotal Expenditures		\$4,600,367	\$6,517,835	\$7,051,131	\$7,335,186
Capital Improvement Program		20,253,333	9,963,400	4,825,101	6,857,258
Contingency		42,265	400,000	400,000	550,000
Debt Service		24,241	150,100	33,800	32,500
Depreciation		937,136	1,367,817	1,883,054	2,156,967
Interfund Debits/(Credits)		1,385,926	972,614	1,485,076	1,843,066
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$27,243,268	\$19,371,766	\$15,678,162	\$18,774,977

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
Auto Lift Crane	1	11,000	11,000	
Utility Trailer	1	10,000	10,000	
				21,000
Replacement				
Booster Station Motor Replacement	2	12,000	24,000	
Booster Station Pump Replacement	1	10,000	10,000	
				34,000
*TOTAL CAPITAL OUTLAY				\$55,000



PUBLIC WORKS DEPARTMENT

Water Division

Water Division		Actual			Budget
Authorized Positions	Pay Range	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Division Manager	C52	1.0	1.0	1.0	1.0
Maintenance Supervisor	C42	1.0	2.0	2.0	2.0
Comms Spec/Sys Integrator	C42				0.5
Maintenance Lead	B23	6.0	7.0	7.0	7.0
Administrative Specialist	B22	1.0	1.0	1.0	1.0
Maintenance Specialist	B22	7.0	12.0	12.0	14.0
Water Conservation Officer	B22			1.0	1.0
Maintenance Mechanic	B21	2.0	3.0	3.0	2.0
Administrative Technician	A13	1.0	1.0	1.0	1.0
Maintenance Technician	A13	14.0	13.0	13.0	12.0
TOTAL POSITIONS		33.0	40.0	41.0	41.5

Other Operating Budgets



Grants

Improvement Districts

Local Transportation Assistance Fund

Operating Budget





GRANTS

Office of the City Attorney

- **Victims of Crime Act (VOCA), \$21,851.**
Provide criminal justice support and court advocacy to include prosecution investigation support, explanation of criminal justice procedures, court related support (i.e., court orientation, court escort, filing orders of protection, case status and disposition information), assistance with restitution and filing compensation claims, follow-up contact, and agency referrals.

Community Development Department

- **Community Development Block Grant (CDBG), \$1,166,733.**
Lake Havasu City has been successful in obtaining a block grant from the Governor's Office on Housing to conduct a citywide owner-occupied housing rehabilitation program to provide housing rehabilitation grants of up to \$20,000 for qualified households. An additional grant application has been submitted for funds to expand the program. Funding is also reserved to aid income-qualified households in sewer connection costs (treatment capacity fee) for the first phase of the sewer project. Also included is \$300,000 to be used for housing rehabilitation which is funded by the State's Special Project Funds.
- **Governor's Office on Housing Development, State Home Funds, \$550,000.**
Rehabilitate single family residences with emergency repairs.

Fire Department

- **Fire Prevention Grant, \$70,000**
Purchase a trailer.
- **Local Emergency Planning Committee (LEPC), \$150,000.**
The Fire Department anticipates that the Department of Justice may distribute grant monies to our LEPC, who will distribute it to the various departments within the LEPC. We may receive grant money to augment our hazmat response team as well as our emergency management program.
- **National Fire Act Grant, \$55,000.**
Purchase a fire safety trailer for the public education division. The trailer will be taken to various elementary schools and is a very valuable tool in teaching fire safety to children.
- **Staffing for Adequate Fire & Emergency Response (SAFER) Grant, \$163,173.**
Funds will be used for additional firefighter personnel.
- **State Lake Improvement Fund (SLIF) Grant, \$258,195.**
Funds will be used to purchase a new fire boat with storage lift.
- **Western Arizona Council of Emergency Medical Services (WACEMS), \$30,000.**
Purchase and/or enhance needed medical equipment.



GRANTS

Police Department

- **Criminal Justice Enhancement Fund, \$75,000.**
Purchase safety equipment related to suspect identification (fingerprint to state).
- **Governor's Office of Community & Highway Safety, \$159,000.**
Purchase equipment and provide training related to traffic monitoring and accident reconstruction.
- **Local Law Enforcement Block Grant, \$40,000.**
Purchase equipment related to the investigation and prevention of criminal activity.
- **State Lake Improvement Fund (SLIF), \$90,000.**
Purchase a new patrol watercraft.
- **U. S. Department of Justice, Homeland Security, \$325,000**
Purchase equipment and provide training related to domestic preparedness.

Public Works Department

- **Arizona Department of Economic Security, \$5,000.**
The state grant for the Jobs Program through the Arizona Department of Economic Security (DES) is available to provide funding for job-related trips for individuals qualified by DES under their Temporary Assistance for Needy Families Program. The Jobs Program is a part of the Welfare-to-Work Program at the state level. City Transit was a recipient under this program for the last three fiscal years, funding one new vehicle purchase along with personnel, supplies and services associated with that vehicle. It is anticipated that this funding will continue in the new fiscal year.
- **Economic Strength Project (ESP), \$476,100.**
Lowe's project.

Other Operating Budgets

Grants



Improvement Districts

Local Transportation Assistance Fund

Operating Budget



Photo by K. Kimball 2005



LAKE HAVASU CITY IMPROVEMENT DISTRICTS

Mission Statement

Oversee the operation, maintenance, repair, and improvements within the boundaries of the districts.

Description

#1 Golf Course. Operate approximately 315 gas lights in the golf course area tracts.

#2 London Bridge Plaza. Maintain and operate the parking lot, electric lights, water service, and landscaping at the plaza; construct capital improvements for betterment and beautification of the plaza.

#3 Lakeview Mobile Home Park. Maintain and operate approximately 64 gas lights; provide water service in the park.

#4 McCulloch Median. Maintain Wheeler Park and the median landscaping on McCulloch Boulevard from Smoketree to Lake Havasu Avenues, together with the gas lights on Civic Center Boulevard; provide water and electric service.

Accomplishments 2004-05

- Monitored monthly water consumption for London Bridge Plaza and Lakeview Mobile Home Park. Notified both districts when water consumption was above normal usage. Water leaks were detected and repaired.
- Resolved problem with Unisource Gas and property owners on Jones Drive in getting gas lights repaired and in proper operating condition.

Objectives 2005-06

- Continue to monitor the operations of each district.
- Continue to perform annual inventory of gas lights in applicable districts.
- Continue to act as liaison between the districts and the electric company to resolve disputes.

LHC Improvement Districts	Actual		Budget	
	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures				
#1 Golf Course	62,885	73,000	96,300	102,850
#2 London Bridge Plaza	18,445	40,500	23,975	38,000
#3 Lakeview Mobile Home Park	12,690	16,850	22,900	23,900
#4 McCulloch Median	56,600	60,151	60,561	60,711
#5 McCulloch Business District	3,734			
TOTAL EXPENDITURES	\$154,354	\$190,501	\$203,736	\$225,461

Other Operating Budgets

Grants

Improvement Districts



Local Transportation Assistance Fund

Operating Budget



LOCAL TRANSPORTATION ASSISTANCE FUND (LTAF or Lottery)

Description

LTAF specifically accounts for state-shared revenues generated by the state lottery. Distribution of the fund from the state to the cities is based on population. A minimum total distribution is guaranteed to cities and towns in the amount of \$20.5 million each year. This minimum was established as a guaranteed appropriation from the state general fund. Eligible expenditures of these funds include street and highway projects and transit programs.

A maximum distribution of \$23 million will be distributed to cities and towns if this amount is generated by the lottery. If the fund does reach the \$23 million amount, then 10% of the lottery

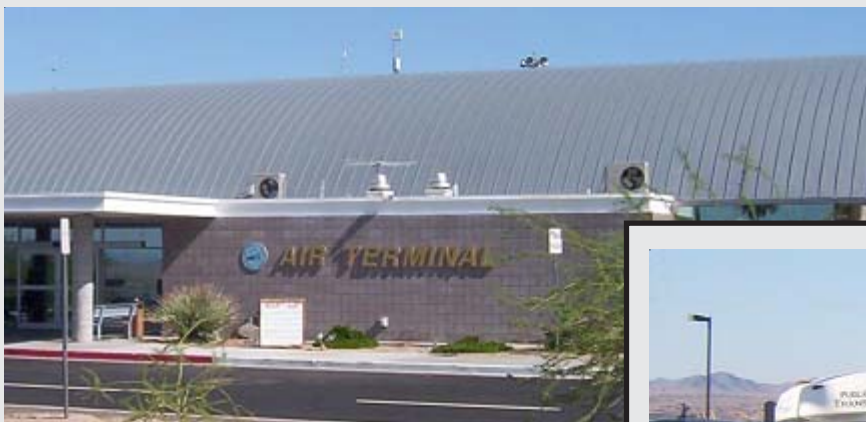
monies received by each community may be used for cultural, educational, historical, recreational, or scientific facilities or programs. However, before this percentage may be spent, an equal match must be obtained from non-public monies in cash.

Of the total funds anticipated for the current fiscal year, 22% is allocated to streets, 54% to transit operations, and 19% to airport operations.

Objectives 2005-06

- Continue to support the city's airport and transit programs, maximizing the use of the lottery funds.

Airport Terminal



Transit Vans



LOCAL TRANSPORTATION ASSISTANCE FUND (LTAF or Lottery)

LTAF (Lottery)		Actual		Budget	
Expenditures	# of FTEs	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Personnel					
Salaries - Full Time	0.0				
Salaries - Part Time	0.0				
Other Pay					
Benefits					
Other:					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
O&M Services		315	446	374	408
Outside Contracts					
Supplies					
Utilities & Cleaning			200		
Vehicle/Equipment Replacement Program					
Other:					
		\$315	\$646	\$374	\$408
Capital Outlay					
Subtotal Expenditures		\$315	\$646	\$374	\$408
Capital Improvement Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		57,042	56,919	57,306	57,500
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$57,357	\$57,565	\$57,680	\$57,908



The Capital Budget

Total Capital Budget

Capital Outlay Summary

Community Investment Program

Five Year CIP - Project Detail Sheets

Community Development

Parks & Recreation

Public Safety

Public Works

Capital Budget



THE CAPITAL BUDGET

The capital budget for Lake Havasu City for Fiscal Year 2006 totals \$103,157,330. This total represents \$100,684,305 for the Community Investment Program and \$2,473,025 for Capital Outlay (items that have a value greater than \$5,000 and a useful life of more than one year).

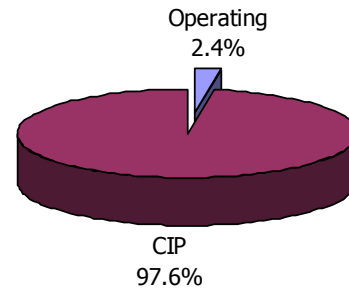
The Relationship Between Operating and Capital Budgets

The Community Investment Program (CIP) is a five year plan identifying capital projects to be funded during the planning period. The CIP identifies each proposed capital project to be undertaken, the year in which it will be started or acquired, the amount expected to be expended on the project each year, and the proposed method of financing these expenditures. The Fiscal Year 2006 CIP Budget represents the first year of the Five Year Community Investment Program.

Lake Havasu City prepares a Capital Budget separate from the Operating Budget, however, the two budgets have a direct relationship. The operating and maintenance costs of a CIP project approved for the ensuing fiscal year must be absorbed in the Operating Budget. Operating costs include personnel services, professional services, maintenance costs, supplies, and operating capital items. These on-going costs are adjusted annually to cover inflation or improving services or cutbacks when necessary. Revenues for the operating budget are generally derived from recurring taxes, intergovernmental sources, and fees.

The Community Investment Program Budget, as distinguished from the Operating Budget, is a fi-

The Capital Budget



nancial plan for the expenditure of monies which add to, support, or improve the physical infrastructure, capital assets, or productive capacity of city services. These programs are generally long-term in nature (over one year) and are often financed on a long-term basis. The CIP Budget can experience major fluctuations from year to year due to the timing of completion of the various projects. Revenues for capital improvements are generally derived from bonds, grants, and some current revenues.

Future Community Investment Projects

In January 1997, the citizens of Lake Havasu City passed Proposition 200: Lake Havasu City Tax Limitation Initiative. This proposition states that no new tax or increase in existing property, sales, or any other tax can be imposed, and no sale of or commitment of revenue to repay Municipal Property Corporation bonds can occur without approval by more than a two-thirds vote at a special election called for that purpose.





THE CAPITAL BUDGET

The Capital Budget Process

The CIP process begins with a review of the previous Five Year CIP. Estimates for the current year's projects are updated by department directors. CIP Request Sheets for all future projects are submitted by each department director. A draft CIP is prepared based on the departments' submissions. The draft plan is reviewed by the City Manager and changes are made based on discussions with the Finance Director and department directors. After revising the Five Year CIP, City Council Work Sessions are held. By City Code, the City Council must adopt the Five Year CIP prior to the adoption of the final budget.

Each CIP request addresses City Council goals and includes a project description and justification, cost estimates and funding sources, a priority rating, and time frames for project completion. Projects are categorized by program and sub-program.

Categories of Projects

Program	Sub-Program
Administration	N/A
Community Development	Community Development Economic Development Improvement Districts
Community Services	Airport Parks & Recreation Social Services Transit
Public Safety	City Court Fire Police
Public Works	Public Works Administration Maintenance Shop Refuse/Landfill Streets & Drainage Wastewater Water

City Council Goals

- #1 Financially Sound City Government
- #2 Strong, Diversified Local Economy
- #3 Safe and Clean Community
- #4 Effective Utility System
- #5 Enhanced Quality of Life
- #6 Blue Lake, Beautiful Mountains
- #7 First Class Resort Development

Priority Ratings of Projects

- | | | |
|-----------------|--------------------------------------|---|
| Rating 1 | <u>Essential or Highest Priority</u> | Required to complete or make fully usable a major public improvement; Remedy a condition dangerous to health, welfare, and public safety; Vital to the immediate development or redevelopment of a desirable industrial, commercial, or residential district. |
| Rating 2 | <u>Desirable or Second Priority</u> | Projects that would benefit the community; Considered proper for a progressive community competing with other cities. |
| Rating 3 | <u>Lowest Priority</u> | Desired but not absolutely required by the community. |



TOTAL CAPITAL BUDGET

Capital Budget by Program	Capital Budgets		Total FY 2005-06
	Operating	CIP	
Administration			
City Council	10,000		
Community Development	18,540		
Community Development CIP (3 projects)		4,971,940	
Finance Department	25,000		
Information Systems - Citywide Needs	260,390		
Non-Departmental (EPS Grant - Lowe's)	476,100		
			\$5,761,970
Parks & Recreation			
Parks & Recreation CIP (7 projects)		1,633,196	
Parks Maintenance Division	27,000		
Recreation Division	18,000		
			1,678,196
Public Safety			
Fire	120,200		
Fire (grant funded)	383,195		
Police	79,300		
Police (grant funded)	630,000		
Public Safety CIP (1 project)		714,806	
			1,927,501
Public Works			
Airport Division: City Transit Services	171,000		
Airport Division CIP (2 projects)		3,752,527	
Public Works Administration/Engineering	30,000		
Public Works Administration CIP (6 projects)		1,693,733	
Transportation Division: Streets	15,000		
Transportation Division: Vehicle Maintenance	10,000		
Transportation Division CIP (8 projects)		6,398,163	
Wastewater Division	144,300		
Wastewater Division CIP (2 projects)		74,662,682	
Water Division	55,000		
Water Division CIP (11 projects)		6,857,258	
			93,789,663
Contingency			
TOTAL FISCAL YEAR 2005-06 CAPITAL PROGRAM	\$2,473,025	\$100,684,305	\$103,157,330



CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund				Budget	
				FY 05-06	
GENERAL FUND					
City Council					
Council Chambers Acoustic Enhancements	New	1	10,000	10,000	
Community Development					
Pickup (4x4) (for new code enforce position)	New	1	18,540	18,540	
Finance Department					
Check Endorser	Carryforward	1	25,000	25,000	
Fire Department					
Breathing Air Compressor	Carryforward	1	50,000	50,000	
Holmatro CI1 Extrication/Rescue System	Replace	1	10,000	10,000	
LifePak Cardiac Monitor	Replace	2	15,000	30,000	
Retrofit CI A&B Foam on Pumpers	Replace	4	15,000	15,000	
Thermal Imaging Camera	New	2	7,600	<u>15,200</u>	
				120,200	
Information Systems - Citywide Needs					
AS400 (IS)	Replace	1	140,000	140,000	
Granicus Digital Media Software (Clerk)	New	1	7,000	7,000	
Mobile Data Browser (Police)	Replace	1	35,770	35,770	
Selectron Plan Review (CDD)	New	1	15,000	15,000	
Sprint Service (Police)	New	1	62,620	<u>62,620</u>	
				260,390	
Parks & Recreation - Parks Maintenance					
Backhoe Attachment	Replace	1	7,000	7,000	
Ballfield (Nautilus School)	New	1	18,000	10,000	
Cable Fence (SARA Park)	New	1	15,000	<u>10,000</u>	
				27,000	
Parks & Recreation - Recreation					
Enclosed Trailer (20')	New	1	10,000	10,000	
Inflatable Equipment	Replace	1	8,000	<u>8,000</u>	
				18,000	
Police Department					
Canine	New	1	12,000	12,000	
Forensic Light Source	New	1	7,000	7,000	
Patrol Vehicles (fully equipped)	New	2	30,150	<u>60,300</u>	
				79,300	
Public Works Administration					
Pickup (full size extended cab)	New	2	15,000	30,000	
Public Works - Transportation: Vehicle Maintenance					
Waste Oil Recycler	New	1	10,000	10,000	
TOTAL GENERAL FUND				\$598,430	



CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund				Budget
Status				FY 05-06
Qty				Unit Cost
OTHER FUNDS				
Highway User Revenue Fund (Street Section)				
Rough-O-Meter II (pavement smoother)	New	1	15,000	15,000
Irrigation & Drainage District Fund (Water Division)				
Auto Lift Crane	New	1	11,000	11,000
Booster Station Motor Replacement	Replace	2	12,000	24,000
Booster Station Pump Replacement	Replace	1	10,000	10,000
Utility Trailer	New	1	10,000	<u>10,000</u>
				55,000
Transit Grant Fund (City Transit Services Section)				
Computer Aided Dispatch System	Carryforward	1	125,000	125,000
15-Passenger Cutaway Transit Bus	New	1	46,000	<u>46,000</u>
				171,000
Wastewater Utility Fund (Wastewater Division)				
Autoclave (lab)	Replace	1	10,000	10,000
Fine Screens 72" (Island Plant)	Replace	4	15,000	60,000
Fine Screens 120" (Island Plant)	Replace	1	20,000	20,000
Spare Pump (Cabana Dr. Pump Station)	New	1	6,300	6,300
Spare Pump (N. Palo Verde Pump Station)	New	1	28,000	28,000
Submersible Pump (Port Dr. Pump Station)	Replace	1	20,000	<u>20,000</u>
				144,300
TOTAL OTHER FUNDS				\$385,300



CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund				Budget	
				FY 05-06	
GRANT FUNDS					
Criminal Justice Enhancement Fund					
Police - Fingerprint to State	Replace	1	75,000	75,000	
Economic Strength Project (ESP)					
Lowe's Project	New	1	476,100	476,100	
Fire Prevention Grant					
Fire - Trailer	New	1	70,000	70,000	
Governor's Office of Community & Highway Safety					
Police - DUI Abatement Program	New	1	75,000	75,000	
Police - Mobile/Computer/Training	Replace	1	8,000	8,000	
Police - Occupant Protection	New	1	17,000	17,000	
Police - Radar/PBT/Monitor	Replace	1	20,000	<u>20,000</u>	
				120,000	
Law Enforcement Block Grant (BJS)					
Police - Misc. Equipment	Replace	1	20,000	20,000	
National Fire Act Grant					
Fire - Safety Trailer	Replace	1	55,000	55,000	
State Lake Improvement Fund (SLIF)					
Fire - Fire Boat with Storage Lift	Replace	1	258,195	258,195	
Police - Patrol Watercraft	New	1	90,000	<u>90,000</u>	
				348,195	
U. S. Department of Justice, Homeland Security					
Police - Misc. Equipment	New	1	150,000	150,000	
Police - Trailer	New	1	175,000	<u>175,000</u>	
				325,000	
TOTAL GRANT FUNDING				\$1,489,295	
TOTAL FISCAL YEAR 2005-06 CAPITAL OUTLAY PROGRAM				\$2,473,025	



COMMUNITY INVESTMENT PROGRAM

Five Year Plan

Projects

Recap by Department	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Community Development	\$4,971,940	\$0	\$2,370,000	\$0	\$0	\$7,341,940
Parks & Recreation	1,633,196	1,341,366	2,564,573	1,270,000	80,000	6,889,135
Public Safety	714,806	230,700	1,613,000	1,806,500	3,225,000	7,590,006
Public Works:						
Public Works Administration	1,693,733	2,200,000	200,000	200,000	200,000	4,493,733
Airport	3,752,527	435,000	665,000	515,000	-	5,367,527
Streets & Drainage	6,398,163	2,629,300	3,314,500	11,214,450	1,814,450	25,370,863
Wastewater	74,662,682	67,200,798	68,451,231	41,747,710	64,571,236	316,633,657
Water	6,857,258	4,627,288	7,235,275	6,931,452	4,814,072	30,465,345
TOTAL PROJECT COSTS	\$100,684,305	\$78,664,452	\$86,413,579	\$63,685,112	\$74,704,758	\$404,152,206

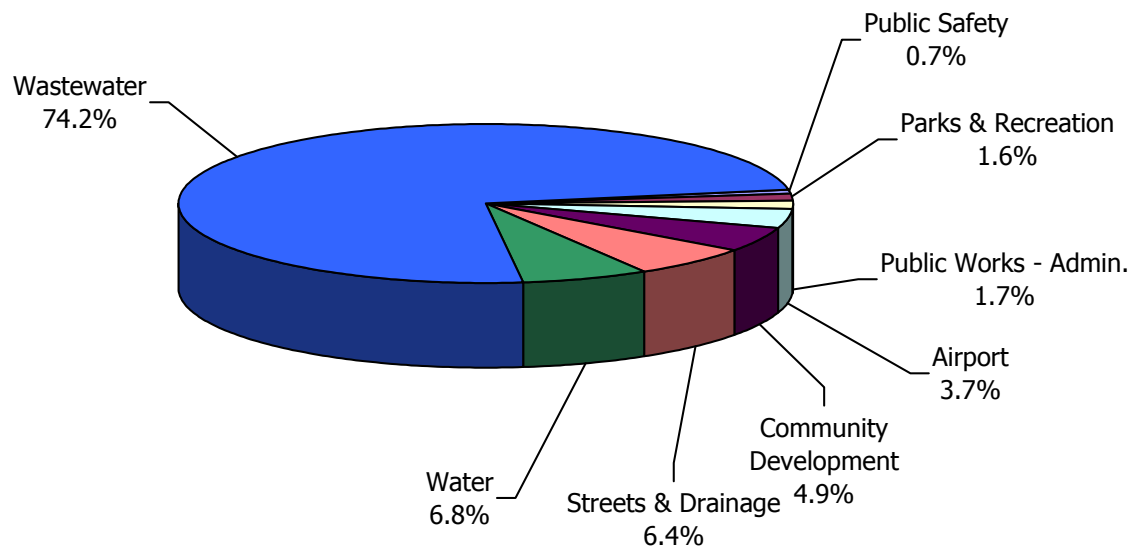
Funding Sources

Recap of Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Building Improvement Fund	\$937,933	\$200,000	\$280,000	\$1,245,000	\$200,000	\$2,862,933
Debt Service	69,662,682	62,200,798	63,451,231	36,747,710	59,571,236	291,633,657
Flood Control Funding	2,507,825	1,128,900	814,500	814,450	814,450	6,080,125
General Fund	5,153,893	3,800,700	6,418,125	4,937,875	4,845,000	25,155,593
Grants	5,923,460	910,000	2,305,275	1,502,125	725,000	11,365,860
Highway User Revenue Fund	2,233,538	950,400	349,600	50,000	-	3,583,538
Impact Fees			1,070,000	9,306,500	1,735,000	12,111,500
Irrigation & Drainage District Fund	7,967,793	6,627,288	9,235,275	8,931,452	6,814,072	39,575,880
Park Improvement Fund	964,875	495,000	2,439,573	100,000	-	3,999,448
Property Acquisition Fund	4,577,940	2,000,000	-	-	-	6,577,940
Refuse Enterprise Fund	301,366	301,366				602,732
Traffic Impact Fees	100,000	50,000	50,000	50,000	-	250,000
Wastewater Utility Fund	353,000					353,000
TOTAL FUNDING SOURCES	\$100,684,305	\$78,664,452	\$86,413,579	\$63,685,112	\$74,704,758	\$404,152,206

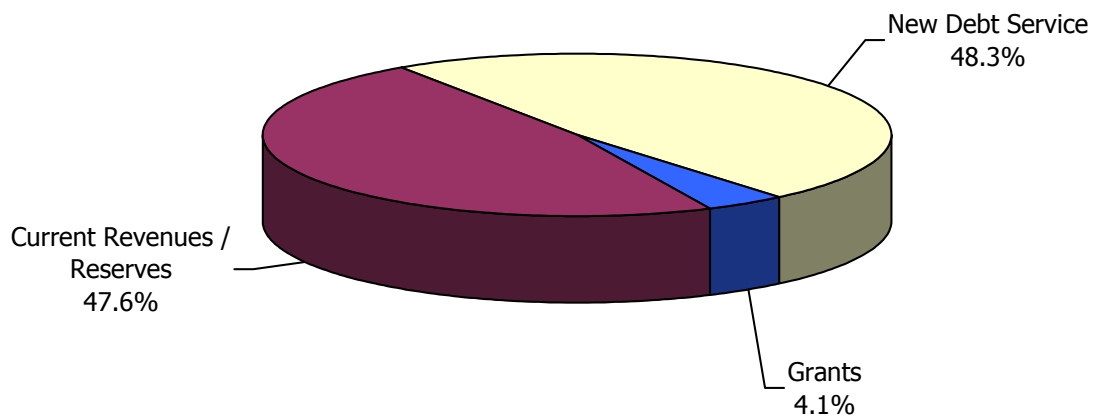


COMMUNITY INVESTMENT PROGRAM

Total Program
\$100,684,305



Source of Funds





COMMUNITY INVESTMENT PROGRAM By Department

Community Development

Projects & Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Body Beach	2,871,940		1,300,000			4,171,940
General Fund			200,000			
Grant: Heritage Fund			200,000			
Grant: State Lake Improvement Fund	294,000		900,000			
Property Acquisition Fund	2,577,940					
Campbell Cove	2,000,000					2,000,000
Property Acquisition Fund	2,000,000					
Land Acquisition - Second Bridge to Island	100,000		1,070,000			1,170,000
General Fund	100,000					
Impact Fees			1,070,000			
TOTAL PROJECT COSTS	\$4,971,940	\$0	\$2,370,000	\$0	\$0	\$7,341,940

Recap of Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
General Fund	100,000		200,000			300,000
Grant: Heritage Fund			200,000			200,000
Grant: State Lake Improvement Fund	294,000		900,000			1,194,000
Impact Fees			1,070,000			1,070,000
Property Acquisition Fund	4,577,940					4,577,940
TOTAL FUNDING SOURCES	\$4,971,940	\$0	\$2,370,000	\$0	\$0	\$7,341,940





COMMUNITY INVESTMENT PROGRAM By Department

Parks & Recreation Projects & Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Aquatic Center Stair Replacement	150,000					150,000
General Fund	150,000					
Avalon Park	146,775					146,775
Park Improvement Fund	146,775					
Ballfield Lighting	257,100					257,100
Park Improvement Fund	257,100					
Cabana Park	30,000		400,000			430,000
Park Improvement Fund	30,000		400,000			
Citywide Trail System	30,000	200,000		200,000		430,000
Grant: Heritage Fund		100,000		100,000		
Park Improvement Fund	30,000	100,000		100,000		
Community-Wide Recr. Needs Assessment	75,000					75,000
Park Improvement Fund	75,000					
Former North Landfill Site Restoration	301,366	301,366				602,732
Refuse Enterprise Fund	301,366	301,366				
General Fund						
Irrigation System Upgrade	45,000	45,000	45,000			135,000
General Fund	45,000	45,000	45,000			
MCC Site				350,000		350,000
General Fund				175,000		
Grant: Heritage Fund				175,000		
Multipurpose Sports Complex	106,000	400,000	1,339,573			1,845,573
Grant: Heritage Fund		400,000				
Park Improvement Fund	106,000		1,339,573			
Recreation Center Addition			80,000	720,000		800,000
Building Improvement Fund			80,000	720,000		
Recreation/Aquatic Center Improvements					80,000	80,000
General Fund					80,000	
SARA Park	320,000	395,000	700,000			1,415,000
Park Improvement Fund	320,000	395,000	700,000			
Site Six Renovation	171,955					171,955
Building Improvement Fund	85,000					
Grant: Arizona Boating Access Program	86,955					
TOTAL PROJECT COSTS	\$1,633,196	\$1,341,366	\$2,564,573	\$1,270,000	\$80,000	6,889,135

Recap of Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Building Improvement Fund	85,000		80,000	720,000		885,000
General Fund	195,000	45,000	45,000	175,000	80,000	540,000
Grant: Arizona Boating Access Program	86,955					86,955
Grant: Heritage Fund		500,000		275,000		775,000
Park Improvement Fund	964,875	495,000	2,439,573	100,000		3,999,448
Refuse Enterprise Fund	301,366	301,366				602,732
TOTAL FUNDING SOURCES	\$1,633,196	\$1,341,366	\$2,564,573	\$1,270,000	\$80,000	\$6,889,135



COMMUNITY INVESTMENT PROGRAM By Department

Public Safety	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Projects & Funding Sources						
Airport Fire/Rescue - North Corridor Fire Sta.			1,500,000			1,500,000
General Fund			1,500,000			
Emergency Generator for City Hall				325,000		325,000
Building Improvement Fund				325,000		
Exterior Classroom/Restroom Facilities		205,700				205,700
General Fund		205,700				
Fire Admin./Storage/Emergency Ops. Ctr.			113,000	1,450,000	1,450,000	3,013,000
General Fund			56,500	725,000	725,000	
Grant: Homeland Security			56,500	725,000	725,000	
Fire Sta. No. 1 Security Fencing		25,000				25,000
General Fund		25,000				
Fire Sta. No. 3 Security Fencing				25,000		25,000
General Fund				25,000		
Fire Sta. No. 4 Security Fencing					40,000	40,000
General Fund					40,000	
Fire Sta. No. 7 - Sloop & McCulloch				6,500	1,735,000	1,741,500
Impact Fees				6,500	1,735,000	
Remodel of Fire Sta. No. 3 and 5	392,200					392,200
Building Improvement Fund	392,200					
Training Tower - Burn Room	322,606					322,606
General Fund	322,606					
TOTAL PROJECT COSTS	\$714,806	\$230,700	\$1,613,000	\$1,806,500	\$3,225,000	\$7,590,006

Recap of Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Building Improvement Fund	392,200			325,000		717,200
General Fund	322,606	230,700	1,556,500	750,000	765,000	3,624,806
Grant: Homeland Security			56,500	725,000	725,000	1,506,500
Impact Fees				6,500	1,735,000	1,741,500
TOTAL FUNDING SOURCES	\$714,806	\$230,700	\$1,613,000	\$1,806,500	\$3,225,000	\$7,590,006

Fire Station No. 3



COMMUNITY INVESTMENT PROGRAM By Department

Public Works Administration

Projects & Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
ADA Compliance	280,733	200,000	200,000	200,000	200,000	1,080,733
Building Improvement Fund	280,733	200,000	200,000	200,000	200,000	
Aerial Mapping	400,000					400,000
Flood Control Funding	200,000					
Wastewater Utility Fund	200,000					
Air Industrial Park - Phase I	650,000	2,000,000				2,650,000
General Fund	650,000					
Property Acquisition Fund		2,000,000				
Shop Bay Expansion - Oil Change Pit	180,000					180,000
Building Improvement Fund	180,000					
State Route 95 Landscaping - Phase I	153,000					153,000
Wastewater Utility Fund	153,000					
The Villages at the Island Parking Lot	30,000					30,000
General Fund	30,000					
TOTAL PROJECT COSTS	\$1,693,733	\$2,200,000	\$200,000	\$200,000	\$200,000	\$4,493,733

Recap of Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Building Improvement Fund	460,733	200,000	200,000	200,000	200,000	1,260,733
Flood Control Funding	200,000					200,000
General Fund	680,000					680,000
Property Acquisition Fund		2,000,000				2,000,000
Wastewater Utility Fund	353,000					353,000
TOTAL FUNDING SOURCES	\$1,693,733	\$2,200,000	\$200,000	\$200,000	\$200,000	\$4,493,733

Shop Bay





COMMUNITY INVESTMENT PROGRAM By Department

Airport

Projects & Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Airport Master Plan & Environ. Assess.	315,000	200,000	-	-	-	515,000
General Fund: 2.5%	7,875	5,000				
Grant: ADOT 2.5%	7,875	5,000				
Grant: FAA 95%	299,250	190,000				
Airport Taxiway C/Apron Constr - Phase II	3,062,527	-	-	-	-	3,062,527
General Fund	71,447					
Grant: ADOT	79,652					
Grant: FAA	2,911,428					
New Terminal Design/Construct - Ph III & IV	375,000	200,000	-	-	-	575,000
General Fund	37,500	20,000				
Grant: ADOT/FAA	337,500	180,000				
Pavement Preservation (Airport)	-	-	200,000	515,000	-	715,000
General Fund: 2.5%			5,000	12,875		
Grant: ADOT 2.5%			5,000	12,875		
Grant: FAA 95%			190,000	489,250		
Taxiway "C" Construction	-	35,000	465,000	-	-	500,000
General Fund: 2.5%			11,625			
Grant: ADOT 2.5%		31,500	11,625			
Grant: FAA 95%		3,500	441,750			
TOTAL PROJECT COSTS	\$3,752,527	\$435,000	\$665,000	\$515,000	\$0	\$5,367,527

Recap of Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
General Fund	116,822	25,000	16,625	12,875		171,322
Grant: ADOT	87,527	36,500	16,625	12,875		153,527
Grant: ADOT/FAA	337,500	180,000				517,500
Grant: FAA	3,210,678	193,500	631,750	489,250		4,525,178
TOTAL FUNDING SOURCES	\$3,752,527	\$435,000	\$665,000	\$515,000	\$0	\$5,367,527

The London Bridge





COMMUNITY INVESTMENT PROGRAM By Department

Streets & Drainage Projects & Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Drainage Improvements	1,068,945	628,900	814,500	814,450	814,450	4,141,245
Flood Control Funding	1,068,945	628,900	814,500	814,450	814,450	
Drainage Master Plan	500,000	500,000	-	-	-	1,000,000
Flood Control Funding	500,000	500,000				
London Bridge Maintenance	989,000					989,000
Highway User Revenue Fund	989,000					
London Bridge Rd. ROW Acquisition	-	200,000	-	-	-	200,000
Highway User Revenue Fund		200,000				
Pima Wash Improve./Multi-Use Path	997,000					997,000
Flood Control Funding	597,000					
Grant: TEA-21	400,000					
Residential Roadway Widening	500,000	500,000	1,000,000	1,000,000	1,000,000	4,000,000
General Fund	500,000	500,000	1,000,000	1,000,000	1,000,000	
Second Bridge to Island	-		600,000	9,300,000	-	9,900,000
General Fund			600,000			
Impact Fees				9,300,000		
Traffic Capacity Improve. - N/S Corridor	250,000					250,000
Highway User Revenue Fund	250,000					
Traffic Signals	400,000	200,000	100,000	100,000	-	800,000
Highway User Revenue Fund	300,000	150,000	50,000	50,000		
Traffic Impact Fees	100,000	50,000	50,000	50,000		
WACOG Eligible Roadway Projects	1,693,218	600,400	800,000	-	-	3,093,618
Flood Control Funding	141,880					
Grant: WACOG	856,800		500,400			
Highway User Revenue Fund	694,538	600,400	299,600			
TOTAL PROJECT COSTS	\$6,398,163	\$2,629,300	\$3,314,500	\$11,214,450	\$1,814,450	\$25,370,863

Recap of Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Flood Control Funding	2,307,825	1,128,900	814,500	814,450	814,450	5,880,125
General Fund	500,000	500,000	1,600,000	1,000,000	1,000,000	4,600,000
Grant: TEA-21	400,000					400,000
Grant: WACOG	856,800		500,400			1,357,200
Highway User Revenue Fund	2,233,538	950,400	349,600	50,000		3,583,538
Impact Fees				9,300,000		9,300,000
Traffic Impact Fees	100,000	50,000	50,000	50,000		250,000
TOTAL FUNDING SOURCES	\$6,398,163	\$2,629,300	\$3,314,500	\$11,214,450	\$1,814,450	\$25,370,863



COMMUNITY INVESTMENT PROGRAM By Department

Wastewater

Projects & Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Wastewater Sys. Expansion - Program Yr. 3	14,231,037					14,231,037
Debt Service	14,231,037					
Wastewater Sys. Expansion - Prog. Yrs. 4-8	60,431,645	67,200,798	68,451,231	41,747,710	64,571,236	302,402,620
Debt Service	55,431,645	62,200,798	63,451,231	36,747,710	59,571,236	
General Fund	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	
Irrigation & Drainage District Fund	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	
TOTAL PROJECT COSTS	\$74,662,682	\$67,200,798	\$68,451,231	\$41,747,710	\$64,571,236	\$316,633,657

Recap of Funding Sources	Five Year Projections					Total FY 2006-10
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
Debt Service	69,662,682	62,200,798	63,451,231	36,747,710	59,571,236	291,633,657
General Fund	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Irrigation & Drainage District Fund	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
TOTAL FUNDING SOURCES	\$74,662,682	\$67,200,798	\$68,451,231	\$41,747,710	\$64,571,236	\$316,633,657

The London Bridge





COMMUNITY INVESTMENT PROGRAM By Department

Water

Projects & Funding Sources	Five Year Projections					Total
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 2006-10
Booster Pump Stations & Addtl. Storage		520,773	934,355	563,712	622,836	2,641,676
Irrigation & Drainage District Fund		520,773	934,355	563,712	622,836	
Chlortainer	170,000					170,000
Irrigation & Drainage District Fund	170,000					
Firming Agreement for Future Water	450,378	450,378	450,378	450,378	450,378	2,251,890
Irrigation & Drainage District Fund	450,378	450,378	450,378	450,378	450,378	
Pump Station at Sta. 5A			350,000	750,000		1,100,000
Irrigation & Drainage District Fund			350,000	750,000		
Transmission & Distribution Sys. Improve.	25,625		1,881,288	1,793,397		3,700,310
Irrigation & Drainage District Fund	25,625		1,881,288	1,793,397		
Water Master Plan Update	75,000	225,000				300,000
Irrigation & Drainage District Fund	75,000	225,000				
Water Security/SCADA Sys. Upgrade	280,000					280,000
Irrigation & Drainage District Fund	280,000					
Water Service Line Replacement	3,420,472	2,300,000	2,300,000	2,300,000	2,300,000	12,620,472
Irrigation & Drainage District Fund	3,420,472	2,300,000	2,300,000	2,300,000	2,300,000	
Water Source Development	478,930					478,930
General Fund	239,465					
Irrigation & Drainage District Fund	239,465					
Water Tank Rehabilitation	696,069	534,617	550,655	125,375	515,000	2,421,716
Irrigation & Drainage District Fund	696,069	534,617	550,655	125,375	515,000	
Water Treatment Plant Security	350,000					350,000
Grant: Arizona Emergency Management	350,000					
Water Treatment Plant Wall Construction	300,000					300,000
Grant: Arizona Emergency Management	300,000					
Waterline Replacement Improvements	460,784	596,520	768,599	948,590	925,858	3,700,351
Irrigation & Drainage District Fund	460,784	596,520	768,599	948,590	925,858	
Well Abandonment & Rehabilitation	150,000					150,000
Irrigation & Drainage District Fund	150,000					
TOTAL PROJECT COSTS	\$6,857,258	\$4,627,288	\$7,235,275	\$6,931,452	\$4,814,072	\$30,465,345

Recap of Funding Sources	Five Year Projections					Total
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 2006-10
General Fund	239,465					239,465
Grant: Arizona Emergency Management	650,000					650,000
Irrigation & Drainage District Fund	5,967,793	4,627,288	7,235,275	6,931,452	4,814,072	29,575,880
TOTAL FUNDING SOURCES	6,857,258	4,627,288	7,235,275	6,931,452	4,814,072	\$30,465,345



The Capital Budget

Total Capital Budget

Capital Outlay Summary

Community Investment Program



Five Year CIP - Project Detail Sheets



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2006-10 COMMUNITY INVESTMENT PROJECT

Community Development

Program	Community Development	Project Title	Body Beach		
Sub-Program	Community Development	Project Cost	\$30,560 Prior Years	\$4,171,940 Five Year	\$4,202,500 Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way	2,871,940				
Engineering: Design					
Engineering: Construction Admin.					
Construction			1,300,000		
Other: Appraisal					
Other:					
Total	\$2,871,940	\$0	\$1,300,000	\$0	\$0
FUNDING SOURCES					
General Fund			200,000		
Grant: Heritage Fund			200,000		
Grant: State Lake Improve. Fund	294,000		900,000		
Property Acquisition Fund	2,577,940				
Total	\$2,871,940	\$0	\$1,300,000	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs				65,000	65,000
Total	\$0	\$0	\$0	(\$65,000)	(\$65,000)
COMMENTS					
The maximum SLIF grant funds that may be available are \$294,000.					

CITY COUNCIL GOAL

#6 Blue Lake, Beautiful Mountains ~ Shoreline Acquisition

PROJECT DESCRIPTION

Acquire 17.6 acres adjacent to the southern-most portion of Rotary Community Park. The development of Body Beach would include a fishing pier, restroom facility, parking lot, ramadas, picnic tables, benches, a trail system, and the extension of Rotary Park to the south, as well as running sewer and water to the site.

JUSTIFICATION

Ensure public shoreline access to residents and visitors and serve as an extension of Rotary Community Park to the south. Amenities would enhance the area, extend the walking path at Rotary Park, and provide additional picnic facilities.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Community Development

Program	Community Development	Project Title	Campbell Cove		
Sub-Program	Community Development	Project Cost	\$0	\$2,000,000	\$2,000,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way	1,993,000				
Engineering: Design					
Engineering: Construction Admin.					
Construction					
Other: Appraisal	7,000				
Other:					
Total	\$2,000,000	\$0	\$0	\$0	\$0
FUNDING SOURCES					
Property Acquisition Fund	2,000,000				
Total	\$2,000,000	\$0	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					
The city has applied to the Arizona State Land Department to be placed on the bidder's list for purchasing the property.					

CITY COUNCIL GOAL

#6 Blue Lake, Beautiful Mountains ~ Shoreline Acquisition

PROJECT DESCRIPTION

Acquire 26.6 acres of shoreline for free access and future public use.

JUSTIFICATION

Fulfills City Council goal.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER

The Arizona State Land Department appraised London Bridge Beach (similar property) at \$195,000 per acre. Montandon-Farley appraised London Bridge Beach in 2002 at \$373,000 per acre.



2006-10 COMMUNITY INVESTMENT PROJECT

Community Development

Program	Community Development	Project Title	Land Acquisition - Second Bridge to Island		
Sub-Program	Community Development	Project Cost	\$0	\$1,170,000	\$1,170,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way			1,070,000		
Engineering: Design	93,000				
Engineering: Construction Admin.					
Construction					
Other: Appraisal	7,000				
Other:					
Total	\$100,000	\$0	\$1,070,000	\$0	\$0
FUNDING SOURCES					
General Fund	100,000				
Impact Fees			1,070,000		
Total	\$100,000	\$0	\$1,070,000	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS	Costs are estimates. The Second Bridge Study will provide a detailed cost analysis for planning purposes.				

CITY COUNCIL GOAL

#7 First Class Resort Development ~ Second Bridge Project

PROJECT DESCRIPTION

Construct a second bridge to the Island to provide four additional traffic lanes, bike lanes, and pedestrian access. Roadway will tie into the Beachcomber/McCulloch intersection and to London Bridge Road. The right-of-way is approximately six acres on the Island.

JUSTIFICATION

A second bridge will allow for the optimization of the Island transportation network. Transportation needs (vehicular and pedestrian) have been evaluated. The traffic counts for the London Bridge show that the 2004 level of service was "D" (10,000 ADT) and will reach the levels of service "E" in 2006 and "F" in 2008.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002; Small Area Transportation Study (SATS) 1997.
Information will be updated as part of the 2004 SATS.

OTHER



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Five Year CIP - Project Detail Sheets

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2006-10 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Program	Community Services	Project Title	Aquatic Center Stair Replacement		
Sub-Program	Parks & Recreation	Project Cost	\$0	\$150,000	\$150,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design	10,000				
Engineering: Construction Admin.					
Construction	140,000				
Other: Repairs					
Other:					
Total	\$150,000	\$0	\$0	\$0	\$0
FUNDING SOURCES					
General Fund	150,000				
Total	\$150,000	\$0	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ Park Development

PROJECT DESCRIPTION

Replace the stairs which lead to the large waterslide, a main feature of the Aquatic Center.

JUSTIFICATION

The Mohave County Health Department has deemed the existing stairs unsafe for public use due to deterioration and the exposure of rusted rebar. Water has corroded the rebar used in formation of the stairs, causing the concrete to crack and break away.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Program	Community Services	Project Title	Avalon Park			
Sub-Program	Parks & Recreation	Project Cost	\$5,000	\$146,775	\$151,775	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design		10,000				
Engineering: Construction Admin.						
Construction		136,775				
Other:						
Other:						
Total		\$146,775	\$0	\$0	\$0	\$0
FUNDING SOURCES						
Park Improvement Fund		146,775				
Total		\$146,775	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs			9,000	9,000	9,000	9,000
Total		\$0	(\$9,000)	(\$9,000)	(\$9,000)	(\$9,000)
COMMENTS						
Application for grant funding was denied.						

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ Park Development

PROJECT DESCRIPTION

Avalon Park is currently used as a practice area for youth sports programs. Improvements would include improving the existing sports fields, the addition of walking paths, picnic ramadas, planted areas, and possibly barbecues.

JUSTIFICATION

Improvements would provide additional practice and playing areas for youth sports and would provide a quality neighborhood park to the surrounding residents.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Program	<u>Community Services</u>	Project Title	<u>Ballfield Lighting</u>				
Sub-Program	<u>Parks & Recreation</u>	Project Cost	<u>\$2,900</u>	<table border="1"><tr><td>\$257,100</td></tr><tr><td>Five Year</td></tr></table>	\$257,100	Five Year	<u>\$260,000</u>
\$257,100							
Five Year							
			Prior Years	Five Year	Total Cost		

Priority Rating 1

Priority Rating	1		Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10		
COSTS							
Land & Right-of-Way	257,100						
Engineering: Design							
Engineering: Construction Admin.							
Construction							
Other: Repairs							
Other:							
Total	\$257,100	\$0	\$0	\$0	\$0		
FUNDING SOURCES							
Park Improvement Fund	257,100						
Total	\$257,100	\$0	\$0	\$0	\$0		
FISCAL IMPACT							
Fund: <u>General Fund</u>							
Operating Revenues							
Operating Savings							
Operating Costs							
Total	\$0	\$0	\$0	\$0	\$0		
COMMENTS							
The Parks & Recreation Department is applying for a matching grant from Arizona Diamonback Charities.							

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ Park Development

PROJECT DESCRIPTION

Install lights at the Daytona Middle School field. Add one light tower to the Lake Havasu High School field.

JUSTIFICATION

Lighting at the Daytona School field will provide additional practice and playing fields for youth sports programs (baseball, football, soccer) to accommodate the growth of youth leagues and recreational activities. The addition of one light tower at the High School will bring night time playing conditions to a regulation field lighting standard.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Program	Community Services	Project Title	Cabana Park		
Sub-Program	Parks & Recreation	Project Cost	\$0	\$430,000	\$430,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design	30,000				
Engineering: Construction Admin.					
Construction			400,000		
Other:					
Other:					
Total	\$30,000	\$0	\$400,000	\$0	\$0
FUNDING SOURCES					
Park Improvement Fund	30,000		400,000		
Total	\$30,000	\$0	\$400,000	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs			15,000	15,000	15,000
Total	\$0	\$0	(\$15,000)	(\$15,000)	(\$15,000)
COMMENTS					
Grant applications will be submitted for Heritage Funds and, if approved, will be used to reimburse the General Fund.					

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ Park Development

PROJECT DESCRIPTION

Utilize available drill sites that have been earmarked for neighborhood parks.

JUSTIFICATION

Development of parks would be utilized by population growth in surrounding area.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Program	Community Services	Project Title	Citywide Trail System		
Sub-Program	Parks & Recreation	Project Cost	\$30,000 Prior Years	\$430,000 Five Year	\$460,000 Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction	30,000	200,000		200,000	
Other:					
Other:					
Total	\$30,000	\$200,000	\$0	\$200,000	\$0
FUNDING SOURCES					
Grant: Heritage Fund		100,000		100,000	
Park Improvement Fund	30,000	100,000		100,000	
Total	\$30,000	\$200,000	\$0	\$200,000	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs			3,000	3,000	3,000
Total	\$0	\$0	(\$3,000)	(\$3,000)	(\$3,000)
COMMENTS	Application for Heritage Grant funds will be submitted to Arizona State Parks on an annual basis. Upon approval of application, matching funds would supplement General Fund subsidy.				

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ Park Development

PROJECT DESCRIPTION

Implement a trail system along the shoreline extending from the Havasu Refuge (north of Windsor Beach) to SARA Park (south).

JUSTIFICATION

Provide shoreline access for commercial, residential, and recreational activities along the shoreline of Lake Havasu.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Program	Community Services	Project Title	Community-Wide Recreational Needs Assessment		
Sub-Program	Parks & Recreation	Project Cost	\$0	\$75,000	\$75,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction					
Other: Assessment	75,000				
Other:					
Total	\$75,000	\$0	\$0	\$0	\$0
FUNDING SOURCES					
Park Improvement Fund	75,000				
Total	\$75,000	\$0	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL #5 Enhanced Quality of Life ~ Recreational Programming Needs Assessment & Plan

PROJECT DESCRIPTION

A recreational needs assessment would help determine future programming, scheduling, and the facility needs of the community.

JUSTIFICATION

Fulfills City Council goal.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Program	Community Services	Project Title	Former North Landfill Site Restoration		
Sub-Program	Parks & Recreation	Project Cost	\$102,935 Prior Years	\$602,732 Five Year	\$705,667 Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design	170,231				
Engineering: Construction Admin.		301,366			
Construction	131,135				
Other:					
Other:					
Total	\$301,366	\$301,366	\$0	\$0	\$0
FUNDING SOURCES					
Refuse Enterprise Fund	301,366	301,366			
General Fund					
Total	\$301,366	\$301,366	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs		84,000	84,000	84,000	84,000
Total	\$0	(\$84,000)	(\$84,000)	(\$84,000)	(\$84,000)
COMMENTS	Costs include conceptual grading plans, phased construction drawings, and public meetings.				

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ Park Development

PROJECT DESCRIPTION

The project includes perimeter fencing, grading and gunite covering for the drainage channels, removing existing waste from the surface, general fill, and grading. Fiscal Year 2005-06 expenses include improvements such as an area for dogs, some fencing, walking paths with exercise stations, picnic ramadas with tables, minimal lighting, benches and barbecues, and some landscaping.

JUSTIFICATION

Begin process of minimum mitigation of the north landfill site for park use options, leaving most of the area in its natural state.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Program	Community Services	Project Title	Irrigation System Upgrade		
Sub-Program	Parks & Recreation	Project Cost	\$0	\$135,000	\$135,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction					
Other: Installation	45,000	45,000	45,000		
Other:					
Total	\$45,000	\$45,000	\$45,000	\$0	\$0
FUNDING SOURCES					
General Fund	45,000	45,000	45,000		
Total	\$45,000	\$45,000	\$45,000	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					
Installation will be performed by Parks Maintenance Division staff.					

CITY COUNCIL GOAL

#4 Effective Utility System ~ Effluent Reuse Plan

PROJECT DESCRIPTION

Upgrade to computerized irrigation system including modifications necessary to accommodate effluent water.

JUSTIFICATION

The present system is 10 years old. An upgrade would modernize the irrigation system and assist in water conservation and use of effluent water.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Program	Community Services	Project Title	MCC Site		
Sub-Program	Parks & Recreation	Project Cost	\$0	\$350,000	\$350,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design				20,000	
Engineering: Construction Admin.					
Construction				330,000	
Other:					
Other:					
Total	\$0	\$0	\$0	\$350,000	\$0
FUNDING SOURCES					
General Fund				175,000	
Grant: Heritage Fund				175,000	
Total	\$0	\$0	\$0	\$350,000	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					
Grant funding will be sought to subsidize expenses prior to the start of the project.					

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ Park Development

PROJECT DESCRIPTION

Improve existing trail system for multiuse by pedestrians and equestrians, provide a parking area, construct a picnic ramada, and add signage to the area. Surrounding residents have requested the acreage be left in its natural state to facilitate equestrian activities.

JUSTIFICATION

Improvements to trails, parking area, and other amenities would enhance the area for use.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Program	Community Services	Project Title	Multipurpose Sports Complex		
Sub-Program	Parks & Recreation	Project Cost	\$212,413 Prior Years	\$1,845,573 Five Year	\$2,057,986 Total Cost
Priority Rating	1	Five Year Projections			
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction	106,000	400,000	1,339,573		
Other: Master Plan					
Other:					
Total	\$106,000	\$400,000	\$1,339,573	\$0	\$0
FUNDING SOURCES					
Grant: Heritage Fund		400,000			
Park Improvement Fund	106,000		1,339,573		
Total	\$106,000	\$400,000	\$1,339,573	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ Sports Complex Development

PROJECT DESCRIPTION

Construct a multiuse sports facility complex, restroom, and concession/announcement building in phases on city-owned property (location to be determined).

JUSTIFICATION

Participation community-wide in youth and adult sports programs has increased and has created the need for additional practice and playing fields (baseball, softball, football, soccer).

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER

A Master Plan will be developed.



2006-10 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Program	Community Services	Project Title	Recreation Center Addition			
Sub-Program	Parks & Recreation	Project Cost	\$0	\$800,000	\$800,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way				80,000		
Engineering: Design					720,000	
Engineering: Construction Admin.						
Construction						
Other:						
Other:						
Total		\$0	\$0	\$80,000	\$720,000	\$0
FUNDING SOURCES						
Building Improvement Fund				80,000	720,000	
Total		\$0	\$0	\$80,000	\$720,000	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ Sports Complex Development

PROJECT DESCRIPTION

Additional building to accommodate private group rentals (50 to 200 people), special events, and recreation programs (basketball, land exercise).

JUSTIFICATION

Utilization of Relics and Rods Hall is at a maximum. An additional building would allow the Relics and Rods Hall to be utilized by the public and allow the city to generate additional revenue.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Program	Community Services	Project Title	Recreation/Aquatic Center Improvements		
Sub-Program	Parks & Recreation	Project Cost	\$0	\$80,000	\$80,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction					
Other: Replacement					80,000
Other:					
Total	\$0	\$0	\$0	\$0	\$80,000
FUNDING SOURCES					
General Fund					80,000
Total	\$0	\$0	\$0	\$0	\$80,000
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					
Improvements and/or replacement of equipment would continue to occur through Fiscal Year 2014-15.					

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ Sports Complex Development

PROJECT DESCRIPTION

Replacement of the large slide would occur in Fiscal Year 2009-10.

JUSTIFICATION

Replacement of the large slide is imperative due to deterioration from use and sun exposure.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Program	<u>Community Services</u>	Project Title	SARA Park			
Sub-Program	<u>Parks & Recreation</u>	Project Cost	\$285,000 Prior Years	\$1,415,000 Five Year	\$1,700,000 Total Cost	
Priority Rating	<u>1</u>	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design			395,000			
Engineering: Construction Admin.		320,000		700,000		
Construction						
Other:						
Other:						
Total		\$320,000	\$395,000	\$700,000	\$0	\$0
FUNDING SOURCES						
Park Improvement Fund		320,000	395,000	700,000		
Total		\$320,000	\$395,000	\$700,000	\$0	\$0
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs					140,000	140,000
Total		\$0	\$0	\$0	(\$140,000)	(\$140,000)
COMMENTS						
According to the Parks & Recreation Advisory Board, in order to secure a Bureau of Land Management lease/patent for SARA Park, a Master Plan for multi-recreational use is required for the entire 1,100 acre site.						

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ SARA Park Development

PROJECT DESCRIPTION

Improvements and new construction will be completed in phases with anticipated completion in Fiscal Year 2007-08. The first phase would include the replacement of existing ballfield lights on Fields #1 and #2.

JUSTIFICATION

Improvements would provide residents with additional recreational opportunities and bring existing substandard equipment up to standards set for youth sports activities. Substandard lighting is currently a safety concern for youth baseball and softball.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Program	Community Services	Project Title	Site Six Renovation			
Sub-Program	Parks & Recreation	Project Cost	\$45 Prior Years	\$171,955 Five Year	\$172,000 Total Cost	
Priority Rating	1					

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design	8,500				
Engineering: Construction Admin.					
Construction	163,455				
Other:					
Other:					
Total	\$171,955	\$0	\$0	\$0	\$0
FUNDING SOURCES					
Building Improvement Fund	85,000				
Grant: Arizona Boating Access Program	86,955				
Total	\$171,955	\$0	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#5 Enhanced Quality of Life ~ Park Development

PROJECT DESCRIPTION

Repair existing building at Site Six (new roofing, plumbing, electrical). Tear down and renovate with store and fuel station lease from city.

JUSTIFICATION

Repairs are needed to the existing building in order to continue using the building for storage and as a holiday weekend emergency station.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



The Capital Budget

Total Capital Budget

Capital Outlay Summary

Community Investment Program



Five Year CIP - Project Detail Sheets

Community Development

Parks & Recreation



Public Safety

Public Works

Capital Budget



Photo by K. Klineball 2005



2006-10 COMMUNITY INVESTMENT PROJECT

Public Safety

Program	Public Safety	Project Title	Airport Fire/Rescue - North Corridor Fire Station			
Sub-Program	Fire	Project Cost	\$0	\$1,500,000	\$1,500,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design				70,950		
Engineering: Construction Admin.				31,950		
Construction				1,300,000		
Other: Furniture & Equipment				28,550		
Other: Site Work				68,550		
Total		\$0	\$0	\$1,500,000	\$0	\$0
FUNDING SOURCES						
General Fund				1,500,000		
Total		\$0	\$0	\$1,500,000	\$0	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs				1,538,623	738,723	760,885
Total		\$0	\$0	(\$1,538,623)	(\$738,723)	(\$760,885)
COMMENTS						
A substantial savings in time and money will be realized by utilizing the existing basic blueprint design of Fire Station No. 1.						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ North Fire Station

PROJECT DESCRIPTION

Construct a new fire station/police substation on existing airport property.

JUSTIFICATION

Provide FAA-required aircraft firefighting and rescue response to the airport. Provide fire protection and medical response to the North Corridor, which is currently below the standard of service provided to the remainder of the community.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Safety

Program	Public Safety	Project Title	Emergency Generator for City Hall		
Sub-Program	N/A	Project Cost	\$0	\$325,000	\$325,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction					
Other: Purchase & Installation				325,000	
Other:					
Total	\$0	\$0	\$0	\$325,000	\$0
FUNDING SOURCES					
Building Improvement Fund				325,000	
Total	\$0	\$0	\$0	\$325,000	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs				1,000	1,030
Total	\$0	\$0	\$0	(\$1,000)	(\$1,030)
COMMENTS					

CITY COUNCIL GOAL #1 Financially Sound City Government ~ Emergency Planning

PROJECT DESCRIPTION

Installation of an emergency generator at City Hall.

JUSTIFICATION

Provide continuity of government operations (city computer system, minimal lighting, minimal HVAC system requirements). City Hall must have the capability to remain open during disaster situations and major power outages.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Safety

Program	Public Safety	Project Title	Exterior Classroom/Restroom Facilities			
Sub-Program	Fire	Project Cost	\$0 Prior Years	\$205,700 Five Year	\$205,700 Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design			18,700			
Engineering: Construction Admin.			187,000			
Construction						
Other:						
Other:						
Total		\$0	\$205,700	\$0	\$0	\$0
FUNDING SOURCES						
General Fund			205,700			
Total		\$0	\$205,700	\$0	\$0	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs			80,000	3,500	3,605	3,713
Total		\$0	(\$80,000)	(\$3,500)	(\$3,605)	(\$3,713)
COMMENTS						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Public Safety Needs

PROJECT DESCRIPTION

Construct exterior classroom area, rehabilitation station, and restroom/shower/locker facilities at the rear of existing Fire Station No. 2.

JUSTIFICATION

Provide complete facilities for training programs and large-scale academies for recruit firefighters and firefighters visiting from other jurisdictions.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Safety

Program	Public Safety	Project Title	Fire Administration/Storage/Emergency Ops. Center		
Sub-Program	Fire	Project Cost	\$0	\$3,013,000	\$3,013,000
		Prior Years		Five Year	Total Cost
Priority Rating	1	Five Year Projections			
		FY 05-06	FY 06-07	FY 07-08	FY 08-09
COSTS					
Land & Right-of-Way					
Engineering: Design			75,000		
Engineering: Construction Admin.			38,000		
Construction				700,000	700,000
Other: Infrastructure				690,000	750,000
Other: Site Work				60,000	
Total		\$0	\$0	\$113,000	\$1,450,000
FUNDING SOURCES					
General Fund			56,500	725,000	725,000
Grant: Homeland Security			56,500	725,000	725,000
Total		\$0	\$0	\$113,000	\$1,450,000
FISCAL IMPACT					
Fund: General Fund					
Operating Revenues					
Operating Savings					
Operating Costs			1,034,600	27,600	28,428
Total		\$0	\$0	(\$1,034,600)	(\$28,428)
COMMENTS	The costs associated with the building infrastructure include computer hardware, radios, and security items in the Emergency Operations Center.				

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Public Safety Needs

PROJECT DESCRIPTION

The proposed 8,000 square foot building would provide adequate space for Fire Administration, Fire Prevention, an Emergency Operations Center (2,500 sq. ft.), and storage facility (1,500 sq. ft.). The facility would be located on the same property as existing Fire Station No. 1, which is within walking distance to City Hall.

JUSTIFICATION

Current space allocations at City Hall are inadequate for the Fire Department staff and their daily operations. Constructing a new building within the city compound would maintain current service levels for the public and city officials.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Safety

Program	Public Safety	Project Title	Fire Station No. 1 Security Fencing			
Sub-Program	Fire	Project Cost	\$0	\$25,000	\$25,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction			25,000			
Other:						
Other:						
Total		\$0	\$25,000	\$0	\$0	\$0
FUNDING SOURCES						
General Fund			25,000			
Total		\$0	\$25,000	\$0	\$0	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Public Safety Needs

PROJECT DESCRIPTION

Install wrought iron fencing on top of the existing pony wall which surrounds the station property.

JUSTIFICATION

Homeland Security requires security fencing around public safety buildings. Fencing will also reduce the chance of theft of equipment and/or vandalism to city vehicles.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Safety

Program	Public Safety	Project Title	Fire Station No. 3 Security Fencing		
Sub-Program	Fire	Project Cost	\$0	\$25,000	\$25,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction				25,000	
Other:					
Other:					
Total	\$0	\$0	\$0	\$25,000	\$0
FUNDING SOURCES					
General Fund				25,000	
Total	\$0	\$0	\$0	\$25,000	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL #3 Safe and Clean Community ~ Public Safety Needs

PROJECT DESCRIPTION

Construct a block wall to surround the station property.

JUSTIFICATION

Homeland Security requires security fencing around public safety buildings. Fencing will also reduce the chance of theft of equipment and/or vandalism to city vehicles.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Safety

Program	Public Safety	Project Title	Fire Station No. 4 Security Fencing		
Sub-Program	Fire	Project Cost	\$0	\$40,000	\$40,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction					40,000
Other:					
Other:					
Total	\$0	\$0	\$0	\$0	\$40,000
FUNDING SOURCES					
General Fund					40,000
Total	\$0	\$0	\$0	\$0	\$40,000
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Public Safety Needs

PROJECT DESCRIPTION

Construct a block wall to surround the station property.

JUSTIFICATION

Homeland Security requires security fencing around public safety buildings. Fencing will also reduce the chance of theft of equipment and/or vandalism to city vehicles.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Safety

Program	Public Safety	Project Title	Fire Station No. 7 - Sloop & McCulloch			
Sub-Program	Fire	Project Cost	\$0	\$1,800,000	\$1,800,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design					65,000	
Engineering: Construction Admin.						30,000
Construction						1,655,000
Other: Furniture & Equipment						30,000
Other: Site Work						20,000
Total		\$0	\$0	\$0	\$65,000	\$1,735,000
FUNDING SOURCES						
Impact Fees					6,500	1,735,000
Total		\$0	\$0	\$0	\$6,500	\$1,735,000
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs					1,635,882	738,722
Total		\$0	\$0	\$0	(\$1,635,882)	(\$738,722)
COMMENTS						
This station will be built on city-owned land.						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Public Safety Needs

PROJECT DESCRIPTION

Construct a new fire station in the southeast section of the city ("Sloop/Cherrytree" section).

JUSTIFICATION

There are parts of the southeast section of the city that have a response time greater than six minutes. A new development (Havasut Foothills Estates) will be covered by this station. This station will aid in maintaining the city's ISO rating of 3.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Safety

Program	Public Safety	Project Title	Remodel of Fire Stations No. 3 and 5			
Sub-Program	Fire	Project Cost	\$0	\$392,200	\$392,200	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design	30,800					
Engineering: Construction Admin.	23,400					
Construction	298,000					
Other: Site Work	40,000					
Other:						
Total		\$392,200	\$0	\$0	\$0	\$0
FUNDING SOURCES						
Building Improvement Fund	392,200					
Total		\$392,200	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Public Safety Needs

PROJECT DESCRIPTION

Remodel existing Fire Stations No. 3 and 5.

JUSTIFICATION

Remodeling these fire stations will bring them up to National Fire Protection Association (NFPA) Standards for sleeping and living areas and provide adequate space for projected future staffing and improvement of apparatus parking and workout room areas.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER

Fire Station No. 5 (old Fire Station No. 1) was originally abandoned when the new Fire Station No. 1 on Bootleg and Acoma was opened. Since that time, Fire Station No. 5 had to be reoccupied to provide appropriate service to the increased call load in that area.



2006-10 COMMUNITY INVESTMENT PROJECT

Public Safety

Program	Public Safety	Project Title	Training Tower - Burn Room		
Sub-Program	Fire	Project Cost	\$272,617 Prior Years	\$322,606 Five Year	\$595,223 Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction	322,606				
Other:					
Other:					
Total	\$322,606	\$0	\$0	\$0	\$0
FUNDING SOURCES					
General Fund	322,606				
Total	\$322,606	\$0	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Public Safety Needs

PROJECT DESCRIPTION

Four story (minimum) training tower with a burn room.

JUSTIFICATION

Deficiencies have been identified by the Insurance Service Organization (ISO). The Fire Department plays a key role in regional activities and is in serious need of adequate training for employees and new recruits. The Fire and Police Departments will both be able to use this facility for training purposes.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Fire Station No. 2 Training Center Development Plan.

OTHER



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Community Investment Program



Five Year CIP - Project Detail Sheets

Community Development

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Public Safety



Public Works ~ Administration

Capital Budget





2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Administration

Program	Public Works	Project Title	ADA Compliance			
Sub-Program	Public Works Administration	Project Cost	\$197,225 Prior Years	\$1,080,733 Five Year	\$1,277,958 Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.		280,733	200,000	200,000	200,000	200,000
Construction						
Other:						
Other:						
Total		\$280,733	\$200,000	\$200,000	\$200,000	\$200,000
FUNDING SOURCES						
Building Improvement Fund		280,733	200,000	200,000	200,000	200,000
General Fund						
Total		\$280,733	\$200,000	\$200,000	\$200,000	\$200,000
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Federal ADA Compliance

PROJECT DESCRIPTION

Reconstruct bathrooms, sidewalks, improve right-of-ways, and other projects at Rotary Community Park, Jack Hardie Park, and Site Six.

JUSTIFICATION

The city must meet the federal requirements of the Americans With Disabilities Act relating to public buildings, parks, parking lots, and publicly-owned restrooms.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER

The city's ADA Compliance Officer will identify the work to be performed.



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Administration

Program	Public Works	Project Title	Aerial Mapping			
Sub-Program	Public Works Administration	Project Cost	\$0	\$400,000	\$400,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction						
Other: Aerial Mapping		400,000				
Other:						
Total		\$400,000	\$0	\$0	\$0	\$0
FUNDING SOURCES						
Flood Control Funding		200,000				
Wastewater Utility Fund		200,000				
Total		\$400,000	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Allocation Plan

PROJECT DESCRIPTION

Obtain current aerial mapping and contour data for the expanded water service area and drainage basin.

JUSTIFICATION

Aerial maps will be utilized for sewer expansion design, drainage master plan, water master plan, GIS, and by all city departments.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Updated Water Master Plan, Wastewater Master Plan.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Administration

Program	Public Works	Project Title	Air Industrial Park - Phase I		
Sub-Program	Public Works Administration	Project Cost	\$0	\$2,650,000	\$2,650,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design	650,000				
Engineering: Construction Admin.		2,000,000			
Construction					
Other:					
Other:					
Total	\$650,000	\$2,000,000	\$0	\$0	\$0
FUNDING SOURCES					
General Fund	650,000				
Property Acquisition Fund		2,000,000			
Total	\$650,000	\$2,000,000	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#2 Strong, Diversified Local Economy ~ Airport Business Park Development

PROJECT DESCRIPTION

Construct infrastructure improvements (water, sewer, streets and drainage) for the first phase of development of the city's air industrial park.

JUSTIFICATION

Fulfills City Council goal.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Administration

Program	Public Works	Project Title	Shop Bay Expansion - Oil Change Pit			
Sub-Program	Public Works Administration	Project Cost	\$0	\$180,000	\$180,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction		180,000				
Other:						
Other:						
Total		\$180,000	\$0	\$0	\$0	\$0
FUNDING SOURCES						
Building Improvement Fund		180,000				
Total		\$180,000	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL # Financially Sound City Government ~ Cost of Service Analysis

PROJECT DESCRIPTION

Creation of oil and lube activity bays and additional work space for quick oil changes and safety checks.

JUSTIFICATION

The Public Works Maintenance Facility was constructed with minimal room for growth. Increased vehicle maintenance activities, which includes servicing the school district's fleet, have caused all bays to be utilized.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Administration

Program	Public Works	Project Title	State Route 95 Landscaping - Phase I			
Sub-Program	Public Works Administration	Project Cost	\$0	\$153,000	\$153,000	
		Prior Years	Five Year	Total Cost		
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction		153,000				
Other:						
Other:						
Total		\$153,000	\$0	\$0	\$0	\$0
FUNDING SOURCES						
Wastewater Utility Fund		153,000				
Total		\$153,000	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ State Route 95 Beautification

PROJECT DESCRIPTION

Provide an irrigation system for the landscaping along State Route 95, using effluent as irrigation.

JUSTIFICATION

Assist in the disposal of effluent water, provide irrigation for landscaping, and enhance the aesthetics of the city.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Wastewater Master Plan, State Route 95 Landscape Master Plan.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Administration

Program	Public Works	Project Title	The Villages at the Island Public Parking Lot			
Sub-Program	Public Works Administration	Project Cost	\$0	\$30,000	\$30,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction						
Other:						
Other:						
Total		\$30,000	\$0	\$0	\$0	\$0
FUNDING SOURCES						
General Fund		30,000				
Total		\$30,000	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL #2 Strong, Diversified Local Economy ~ Economic Development

PROJECT DESCRIPTION

Install a 25-stall public parking lot and associated driveways and maneuvering area on one half acre on the Island.

JUSTIFICATION

Requirement per development agreement with The Villages at the Island.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



The Capital Budget

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Capital Outlay Summary

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Five Year CIP - Project Detail Sheets

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Public Works ~ Airport

Capital Budget





2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Airport

Program	Community Services	Project Title	Airport Master Plan & Environmental Assessment			
Sub-Program	Airport	Project Cost	\$0	\$515,000	\$515,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction						
Other: Planning	315,000					
Other: Environmental Assessment		200,000				
Total	\$315,000	\$200,000	\$0	\$0	\$0	
FUNDING SOURCES						
General Fund: 2.5%	7,875	5,000				
Grant: ADOT 2.5%	7,875	5,000				
Grant: FAA 95%	299,250	190,000				
Total	\$315,000	\$200,000	\$0	\$0	\$0	
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total	\$0	\$0	\$0	\$0	\$0	
COMMENTS						
Start date contingent upon grant offers.						

CITY COUNCIL GOAL

#2 Strong, Diversified Local Economy ~ Airport Development

PROJECT DESCRIPTION

Complete Twenty (20) Year Airport Master Plan and associated Environmental Assessment.

JUSTIFICATION

The Federal Aviation Administration and the Arizona Department of Transportation have requested the completion of this project during Fiscal Year 2006-07. The last complete master plan was performed in 1994 with a limited update in 1998.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, ADOT/FAA requirements for airport planning.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Airport

Program	Community Services	Project Title	Airport Taxiway "C" / Apron Construction - Phase II			
Sub-Program	Airport	Project Cost	\$30,673	\$3,062,527	\$3,093,200	
			Prior Years	Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
COSTS						
Land & Right-of-Way						
Engineering: Design	28,422					
Engineering: Construction Admin.	599,965					
Construction	2,434,140					
Other:						
Other:						
Total	\$3,062,527	\$0	\$0	\$0	\$0	
FUNDING SOURCES						
General Fund*	71,447					
Grant: ADOT*	79,652					
Grant: FAA*	2,911,428					
Total	\$3,062,527	\$0	\$0	\$0	\$0	
FISCAL IMPACT						
Fund: <u>Airport Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs	300	300	350	350		
Total	(\$300)	(\$300)	(\$350)	(\$350)	\$0	
COMMENTS						
Start date contingent upon grant offers.						

CITY COUNCIL GOAL #2 Strong, Diversified Local Economy ~ Airport Development

PROJECT DESCRIPTION

Construct/install utilities (sewer, water, electrical) to new terminal, relocate 175,000 gallon water tank, remove overhead electrical lines and place underground, extend Taxiway "B," and add soil stabilization on infield areas next to Taxiway "B."

JUSTIFICATION

Install sewer in conjunction with the citywide sewer project. Provide utilities in preparation for the new passenger terminal. Relocate the water tank to provide a backup for a larger two million gallon tank. Place the electrical lines underground to enhance safety in accordance with Federal Aviation Administration (FAA) mandates. Taxiway "B" extension will connect the tie-down ramp with the north ramp.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Airport Master Plan.

OTHER

*Grant funding from ADOT and the FAA include a change in the funding formula mid-project/mid-fiscal year as follows:

General Fund 4.47%, ADOT 4.47%, FAA 91.06% (\$164,000 - \$22,469 = \$141,531) to

General Fund 2.5%, ADOT 2.5%, FAA 95% (\$3,093,000 - \$164,000 = \$2,929,000)



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Airport

Program	Community Services	Project Title	New Terminal Design & Construct - Phases III & IV		
Sub-Program	Airport	Project Cost	\$0	\$575,000	\$575,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design	375,000	200,000			
Engineering: Construction Admin.					
Construction					
Other:					
Other:					
Total	\$375,000	\$200,000	\$0	\$0	\$0
FUNDING SOURCES					
General Fund	37,500	20,000			
Grant: ADOT/FAA	337,500	180,000			
Total	\$375,000	\$200,000	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					
Start date contingent upon grant offers.					

CITY COUNCIL GOAL

#2 Strong, Diversified Local Economy ~ Airport Development

PROJECT DESCRIPTION

Design and engineer a new 17,000 square foot passenger terminal.

Future: Construct a new 17,000 square foot passenger terminal.

JUSTIFICATION

Convert current passenger terminal into cargo handling area to relieve cargo ramp congestion. Current cargo is handled on an open-air ramp. Department of Homeland Security regulations require a secure terminal for cargo handling.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Airport Master Plan.

OTHER

The current cargo terminal will continue to generate revenue from cargo operations. The new passenger terminal will include tenant revenue-producing space and include restaurant space for lease.



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Airport

Program	Community Services	Project Title	Pavement Preservation (Airport)			
Sub-Program	Airport	Project Cost	\$650,000	\$715,000	\$1,365,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction				200,000	515,000	
Other:						
Other:						
Total		\$0	\$0	\$200,000	\$515,000	\$0
FUNDING SOURCES						
General Fund: 2.5%				5,000	12,875	
Grant: ADOT 2.5%				5,000	12,875	
Grant: FAA 95%				190,000	489,250	
Total		\$0	\$0	\$200,000	\$515,000	\$0
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						
Start date contingent upon grant offers.						
An undetermined cost savings will be realized due to reduced labor hours required to maintain the asphalt surfaces.						

CITY COUNCIL GOAL #2 Strong, Diversified Local Economy ~ Airport Development

PROJECT DESCRIPTION

Apply 375,000 square yards of asphalt at the airport.

JUSTIFICATION

Lengthen the useful life of all asphalt surfaces.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, FAA and ADOT Pavement Maintenance Programs.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Airport

Program	Community Services	Project Title	Taxiway "C" Construction			
Sub-Program	Airport	Project Cost	\$0	\$500,000	\$500,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1					

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design		35,000			
Engineering: Construction Admin.			465,000		
Construction					
Other:					
Other:					
Total	\$0	\$35,000	\$465,000	\$0	\$0
FUNDING SOURCES					
General Fund: 2.5%			11,625		
Grant: ADOT 2.5%		31,500	11,625		
Grant: FAA 95%		3,500	441,750		
Total	\$0	\$35,000	\$465,000	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					
Start date contingent upon grant offers.					

CITY COUNCIL GOAL

#2 Strong, Diversified Local Economy ~ Airport Development

PROJECT DESCRIPTION

Extend Taxiway "C" by paving approximately 20,000 square yards.

JUSTIFICATION

Provide aircraft access to aviation-related commercial/industrial site on the southern-most portion of the airport property. Allow marketing of that area to enhance airport revenues.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Airport Master Plan.

OTHER



The Capital Budget

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Public Works ~ Streets & Drainage

Capital Budget





2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Streets & Drainage

Program	Public Works	Project Title	Drainage Improvements			
Sub-Program	Streets & Drainage	Project Cost	\$3,900,889	\$4,141,345	\$8,042,234	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction		1,068,945	628,900	814,500	814,500	814,500
Other:						
Other:						
Total		\$1,068,945	\$628,900	\$814,500	\$814,500	\$814,500
FUNDING SOURCES						
Flood Control Funding		1,068,945	628,900	814,500	814,450	814,500
Total		\$1,068,945	\$628,900	\$814,500	\$814,450	\$814,500
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Street Improvement Program

PROJECT DESCRIPTION

Construct drainage improvements (wash crossings, drop structures, bank protection, other channel improvements) in washes and drains. Improve deficiencies (higher ranking - 6 of 25) to the upstream flood control diversion dikes.

JUSTIFICATION

Provide clear routes for emergency vehicles during storms. Protect the community from upstream flooding. Eighteen (18) crossings were identified, of which 14 are complete. The final four crossings will be completed in conjunction with the sewer program in Fiscal Years 2006-07 (1), 2007-08 (2), and 2009-10 (1). Several additional crossings have also been identified for completion as funds permit.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Diversion Dike Stability Analysis, Tentative Wash Construction Plan, Previous Five Year Widening Programs.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Streets & Drainage

Program	Public Works	Project Title	Drainage Master Plan			
Sub-Program	Streets & Drainage	Project Cost	\$0	\$1,000,000	\$1,000,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design		500,000	500,000			
Engineering: Construction Admin.						
Construction						
Other:						
Other:						
Total		\$500,000	\$500,000	\$0	\$0	\$0
FUNDING SOURCES						
Flood Control Funding		500,000	500,000			
Total		\$500,000	\$500,000	\$0	\$0	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Street Improvement Program

PROJECT DESCRIPTION

Prepare detailed hydraulic/hydrologic modeling of watersheds draining through the study area (entire city planning area). Determine recommended drainage improvements and future policies. Perform necessary analyses to obtain certification of existing diversion dikes. Submit data to update Federal Emergency Management Association (FEMA) mapping for study area. Evaluate city codes and procedures to bring into compliance with all regulations.

JUSTIFICATION

A drainage master plan has not been prepared for the city since the early 1970s. Drainage regulations for new development have not been updated for many years. With the tremendous growth over the past three decades, many areas of the city are susceptible to flooding and damage. New growth (and insurance costs) could be limited until updated FEMA mapping is in place.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER

The Aerial Mapping Project must be completed to a level where the digital topographic information is available for use by the consultant for modeling of the watersheds. Policies pertaining to maintenance and improvement of existing washes and drains will be evaluated with recommended changes proposed.



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Streets & Drainage

Program	Public Works	Project Title	London Bridge Maintenance			
Sub-Program	Streets & Drainage	Project Cost	\$257,621 Prior Years	\$989,000 Five Year	\$1,246,621 Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.		74,000				
Construction		915,000				
Other:						
Other:						
Total		\$989,000	\$0	\$0	\$0	\$0
FUNDING SOURCES						
Highway User Revenue Fund		989,000				
Total		\$989,000	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Street Improvement Program

PROJECT DESCRIPTION

Repair nine cracked coping stones and lamp posts. Replace the bridge deck. Repair the soffit gunite.

JUSTIFICATION

Based on the recommendations from the bridge inspection record of July 18, 2000, these items need to be completed to improve strength, durability, rideability, and appearance of the London Bridge.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Streets & Drainage

Program	Public Works	Project Title	London Bridge Road Right-of-Way Acquisition		
Sub-Program	Streets & Drainage	Project Cost	\$0	\$200,000	\$200,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way		200,000			
Engineering: Design					
Engineering: Construction Admin.					
Construction					
Other:					
Other:					
Total	\$0	\$200,000	\$0	\$0	\$0
FUNDING SOURCES					
Highway User Revenue Fund		200,000			
Total	\$0	\$200,000	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Street Improvement Program

PROJECT DESCRIPTION

Acquire approximately 0.70 acres of private property across several properties for road rights-of-way or road easements on London Bridge Road between Palo Verde Boulevard South and El Camino Way.*

JUSTIFICATION

London Bridge Road is being widened for future traffic growth in the city. These rights-of-way or easements are necessary to complete the widening of London Bridge Road from State Route 95 to Industrial Boulevard.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER

*The area between Palo Verde Boulevard South and El Camino Way is the old state route into the city and was never dedicated to the city. The land through these areas is owned by the adjacent property owners; some have dedicated the rights-of-way to the city while others have not.



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Streets & Drainage

Program	Public Works	Project Title	Pima Wash Improvements / Multi-Use Path*			
Sub-Program	Streets & Drainage	Project Cost	\$495,436	\$997,000	\$1,492,436	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS		Phase III cont.				
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.		10,000				
Construction		987,000				
Other:						
Other:						
Total		\$997,000	\$0	\$0	\$0	\$0
FUNDING SOURCES						
Flood Control Funding		597,000				
Grant: TEA-21		400,000				
Total		\$997,000	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						
Includes design by consultant and review by ADOT.						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Street Improvement Program

PROJECT DESCRIPTION

Construct bike path in Pima Wash right-of-way with landscaping from Rotary Community Park to Acoma Boulevard.

JUSTIFICATION

Provide safe travel through the city. Develop alternate modes of transportation.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Bicycle/Pedestrian Master Plan, Drainage Master Plan, Main Street Plan/Overlay Zoning District.

OTHER

*Phases I, II, III



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Streets & Drainage

Program	Public Works	Project Title	Residential Roadway Widening (Drainage)*		
Sub-Program	Streets & Drainage	Project Cost	\$0	\$4,000,000	\$4,000,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction	500,000	500,000	1,000,000	1,000,000	1,000,000
Other:					
Other:					
Total	\$500,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000
FUNDING SOURCES					
General Fund	500,000	500,000	1,000,000	1,000,000	1,000,000
Total	\$500,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs	10,000	25,000	40,000	55,000	70,000
Total	(\$10,000)	(\$25,000)	(\$40,000)	(\$55,000)	(\$70,000)
COMMENTS	Approximately 1.67 miles of roadway can be widened for every \$1,000,000 budgeted.				

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Street Improvement Program

PROJECT DESCRIPTION

Widen and curb residential roadways. Continue the residential widening work for drainage that was put on hold in 2000 due to resource limitations.

JUSTIFICATION

The city has 425 miles of roadways; only 140 miles are currently widened. Approximately 75 miles of roadway suffer severe storm damage with normal or heavy rainfall. Storm cleanup requires the city to shift from routine maintenance to cleanup. Residential widening improves drainage, reduces storm damage and effort required for cleanup, provides a finished look to the roadway, creates opportunity for future sidewalk installation, and provides area for parking, walking, and bicycling.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Small Area Transportation Study.

OTHER

*and Traffic/SATS Program



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Streets & Drainage

Program	Public Works	Project Title	Second Bridge to Island			
Sub-Program	Streets & Drainage	Project Cost	\$0 Prior Years	\$9,900,000 Five Year	\$9,900,000 Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design				600,000	300,000	
Engineering: Construction Admin.					1,000,000	
Construction					8,000,000	
Other:						
Other:						
Total		\$0	\$0	\$600,000	\$9,300,000	\$0
FUNDING SOURCES						
General Fund				600,000		
Impact Fees					9,300,000	
Total		\$0	\$0	\$600,000	\$9,300,000	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						
Costs are estimates. The Second Bridge Study will provide a detailed cost analysis for planning purposes.						

CITY COUNCIL GOAL

#7 First Class Resort Development ~ Second Bridge Project

PROJECT DESCRIPTION

Construct a second bridge to the Island to provide four additional traffic lanes, bike lanes, and pedestrian access. Roadway will tie into the Beachcomber/McCulloch intersection and to London Bridge Road. The right-of-way is approximately six acres on the Island.

JUSTIFICATION

A second bridge will allow for the optimization of the Island transportation network. Transportation needs (vehicular and pedestrian) have been evaluated. The traffic counts for the London Bridge show that the 2004 level of service was "D" (10,000 ADT) and will reach the levels of service "E" in 2006 and "F" in 2008.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Small Area Transportation Study 1997.
Information will be updated as part of the 2004 SATS.

OTHER

See the CIP Project "Land Acquisition - Second Bridge to Island" for the right-of-way purchase expenses.



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Streets & Drainage

Program	Public Works	Project Title	Traffic Capacity Improvement - North/South Corridor		
Sub-Program	Streets & Drainage	Project Cost	\$0	\$250,000	\$250,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction	250,000				
Other:					
Other:					
Total	\$250,000	\$0	\$0	\$0	\$0
FUNDING SOURCES					
Highway User Revenue Fund	250,000				
Total	\$250,000	\$0	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Street Improvement Program

PROJECT DESCRIPTION

Install sidewalks on both sides of Acoma Boulevard from Mesquite Avenue to Havasupai/Industrial. Revise the striping to eliminate parking. Establish a five-lane roadway section.

JUSTIFICATION

Traffic volumes on Acoma Boulevard reduced the level of service to "E" in 2004. Establishing a five-lane roadway section will provide a service level of "C" for at least 10 years.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Small Area Transportation Study 1997.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Streets & Drainage

Program	Public Works	Project Title	Traffic Signals			
Sub-Program	Streets & Drainage	Project Cost	\$80,000 Prior Years	\$800,000 Five Year	\$880,000 Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction		400,000	200,000	100,000	100,000	
Other:						
Other:						
Total		\$400,000	\$200,000	\$100,000	\$100,000	\$0
FUNDING SOURCES						
Highway User Revenue Fund		300,000	150,000	50,000	50,000	
Traffic Impact Fees		100,000	50,000	50,000	50,000	
Total		\$400,000	\$200,000	\$100,000	\$100,000	\$0
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Street Improvement Program

PROJECT DESCRIPTION

Construct traffic signals at warranted intersections, to include Lake Havasu Avenue at Acoma and Kiowa and Smoketree Avenue at Mesquite and Swanson.

JUSTIFICATION

Encourage safe and efficient circulation modes for the public. Anticipated traffic growth will warrant the construction of nine locations over the next five years.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Small Area Transportation Study (SATS).

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Streets & Drainage

Program	Public Works	Project Title	WACOG Eligible Roadway Projects		
Sub-Program	Streets & Drainage	Project Cost	\$2,216,404 Prior Years	\$3,093,618 Five Year	\$5,310,022 Total Cost
Priority Rating	1	Five Year Projections			
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction	1,693,218	600,400	800,000		
Other:					
Other:					
Total	\$1,693,218	\$600,400	\$800,000	\$0	\$0
FUNDING SOURCES					
Flood Control Funding	141,880				
Grant: WACOG	856,800		500,400		
Highway User Revenue Fund	694,538	600,400	299,600		
Traffic Impact Fees					
Total	\$1,693,218	\$600,400	\$800,000	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Street Improvement Program

PROJECT DESCRIPTION

Widen various commercial streets to provide increased capacity and safety.

JUSTIFICATION

Improve traffic flow within the identified commercial areas.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Five Year Street Improvement Program, Lake Havasu City Small Area Transportation Program.

OTHER

Fiscal Year 2005-06: Mesquite Ave. from Lake Havasu Ave. to Smoketree.

Fiscal Year 2006-07: Lake Havasu Ave. from Acoma Blvd. W. to Havasupai Wash.

Fiscal Year 2007-08: Swanson Ave. from Lake Havasu Ave. to Acoma Blvd.



The Capital Budget

Total Capital Budget

Capital Outlay Summary

Community Investment Program



Five Year CIP - Project Detail Sheets

Community Development

Parks & Recreation

Public Safety



Public Works ~ Wastewater

Capital Budget





2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Wastewater

Program	Public Works	Project Title	Wastewater System Expansion - Program Year 3			
Sub-Program	Wastewater	Project Cost	\$37,143,638	\$14,230,452	\$51,374,090	
			Prior Years	Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction		14,230,452				
Other:						
Other:						
Total		\$14,230,452	\$0	\$0	\$0	\$0
FUNDING SOURCES						
Debt Service		14,230,452				
General Fund						
Total		\$14,230,452	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Sewer Project Management

PROJECT DESCRIPTION

Phase I includes expanding the sewer service outside the former Sanitary District (including into the ban areas) and provides sewer service for properties in water pressure zones 1 and 2. This phase will cover six fiscal years through 2007-08. (Due to resequencing of the 11-year construction plan approved by City Council in September 2004 to address cost issues, three areas in water pressure zone 3 will be provided sewer service in Fiscal Year 2006-07.)

JUSTIFICATION

Extend sewer system to allow for hookups to existing and future properties and the elimination of existing leach fields.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Wastewater Master Plan (Zone 1 and 2).

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Wastewater

Program	Public Works	Project Title	Wastewater System Expansion - Program Years 4-8			
Sub-Program	Wastewater	Project Cost	\$0	\$302,402,620	\$302,402,620	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS	Program Year 4	Program Year 5	Program Year 6	Program Year 7	Program Year 8	
Land & Right-of-Way						
Engineering: Design	3,501,640	3,345,040	2,499,520	4,214,400	2,471,280	
Engineering: Construction Admin.	3,548,910	3,765,267	3,795,841	2,036,729	3,352,580	
Construction	50,486,600	54,140,600	54,228,200	29,097,000	47,895,700	
Other: Issuance Costs	286,000	1,163,000	1,200,000	1,200,000	1,163,000	
Other: Escalation	2,608,495	4,786,891	6,727,670	5,199,581	9,688,676	
Total	\$60,431,645	\$67,200,798	\$68,451,231	\$41,747,710	\$64,571,236	
FUNDING SOURCES						
Debt Service	55,431,645	62,200,798	63,451,231	36,747,710	59,571,236	
General Fund	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	
Irrigation & Drainage District Fund	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	
Total	\$60,431,645	\$67,200,798	\$68,451,231	\$41,747,710	\$64,571,236	
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs						
Total	\$0	\$0	\$0	\$0	\$0	
COMMENTS						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Sewer Project Management

PROJECT DESCRIPTION

Complete Phase I and begin Phase II of expanding sewer service outside the former Sanitary District (will completely sewer former ban areas). Phase I will provide sewer service to properties in water pressure zones 1 and 2 and Phase II will provide sewer service to properties in water pressure zones 3 and 4. A detailed 11-year construction plan has been prepared for the project.

JUSTIFICATION

Extend sewer system to allow for hookups to existing and future properties and the elimination of existing leach fields.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Wastewater Master Plan (Zone 1 and 2).

OTHER



The Capital Budget

Total Capital Budget

Capital Outlay Summary

Community Investment Program



Five Year CIP - Project Detail Sheets

Community Development

Parks & Recreation

Public Safety



Public Works ~ Water

Capital Budget





2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Booster Pump Stations & Additional Water Storage			
Sub-Program	Water	Project Cost	\$626,092 Prior Years	\$2,641,676 Five Year	\$3,267,768 Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction			520,773	934,355	563,712	622,836
Other:						
Other:						
Total		\$0	\$520,773	\$934,355	\$563,712	\$622,836
FUNDING SOURCES						
Irrigation & Drainage District Fund			520,773	934,355	563,712	622,836
Total		\$0	\$520,773	\$934,355	\$563,712	\$622,836
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Replace or upgrade 13 aging booster stations. The upgrades include six additional 1.0 mg water storage tanks, replacement of electric motors, pumps, valves, associated piping, emergency generators, security lighting, fencing, and site improvements.

JUSTIFICATION

Meet existing demand on the water system. Meet the future 70,000 population as outlined in the 1991 Water Master Plan. Replace 30-40 year old aging and inefficient equipment. Lower operating and energy costs.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Water Master Plan 1991.

OTHER

Fiscal Year 2005-06: Station 1	Fiscal Year 2006-07: Station 1-B, 2-A
Fiscal Year 2007-08: Station 3	Fiscal Year 2008-09: Station 3-C, 4, 5-A
Fiscal Year 2009-10: Station 5A	



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Chlortainer			
Sub-Program	Water	Project Cost	\$0	\$170,000	\$170,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction		170,000				
Other:						
Other:						
Total		\$170,000	\$0	\$0	\$0	\$0
FUNDING SOURCES						
Irrigation & Drainage District Fund		170,000				
Total		\$170,000	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Purchase and installation of a chlortainer chlorine containment vessel at the Water Treatment Plant.

JUSTIFICATION

Additional chlorine storage is needed at the Water Treatment Plant to ensure the necessary disinfection of the city's drinking water. This vessel will increase chlorine storage to approximately 10 days, thus reducing the frequency of chlorine deliveries and reducing costs for chlorine.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Firming Agreement for Future Water			
Sub-Program	Water	Project Cost	\$0	\$2,251,890	\$2,251,890	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction						
Other: Water		450,378	450,378	450,378	450,378	450,378
Other:						
Total		\$450,378	\$450,378	\$450,378	\$450,378	\$450,378
FUNDING SOURCES						
Irrigation & Drainage District Fund		450,378	450,378	450,378	450,378	450,378
Total		\$450,378	\$450,378	\$450,378	\$450,378	\$450,378
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						
The project costs will be paid over five years, beginning July 2005, at \$450,377.52 per year, plus additional costs.						
94% of 25,180 acre feet = 23,669.20 a/f x 4.757 a/f/a = 112,594.38 a/f x \$20 a/f prepayment of replacement costs = \$2,251,887.68.						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Allocation

PROJECT DESCRIPTION

This firming agreement for 25,180 acre feet of water gives the city security in times of shortage and can again direct the focus to acquiring permanent water supply for growth.

JUSTIFICATION

The city must approve this five year agreement by July 1, 2005, to be an active participant in Mohave County Water Authority's (MCWA) water exchange agreement with the Arizona Water Banking Authority (AWBA). The agreement with AWBA will protect 94% of the city/MCWA water supply by establishing a long-term storage credit account with Arizona Department of Water Resources and entering into a water exchange agreement for the benefit of MCWA during times of shortage.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Water Resources Plan 2001.*

OTHER

*The Water Resources Plan needs to be revised to reflect actual conservation use, growth, effluent available, Cibola Acquisition, etc.



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Pump Station at Sta. 5A, 1/2 Mile 8-Inch Water Line*			
Sub-Program	Water	Project Cost	\$0	\$1,100,000	\$1,100,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way				250,000		
Engineering: Design				100,000	50,000	
Engineering: Construction Admin.					700,000	
Construction						
Other:						
Other:						
Total		\$0	\$0	\$350,000	\$750,000	\$0
FUNDING SOURCES						
Irrigation & Drainage District Fund				350,000	750,000	
Total		\$0	\$0	\$350,000	\$750,000	\$0
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Install 1,500 gpm pump station. Install 1/2 mile of 8-inch water line. Construct new reservoir at Station 6A.

JUSTIFICATION

Provide the pumping and water line facility necessary to pump potable water to a new reservoir to be constructed in Zone 6A. This reservoir will eliminate the need for the present hydropneumatic tank, which is being cycled too frequently in order to keep up with demand in this zone.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Water Master Plan 1991.

OTHER

*and Reservoir at Station 6A.



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Transmission & Distribution System Improvements			
Sub-Program	Water	Project Cost	\$12,852 Prior Years	\$3,700,310 Five Year	\$3,713,162 Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction		25,625		1,881,288	1,793,397	
Other:						
Other:						
Total		\$25,625	\$0	\$1,881,288	\$1,793,397	\$0
FUNDING SOURCES						
Irrigation & Drainage District Fund		25,625		1,881,288	1,793,397	
Total		\$25,625	\$0	\$1,881,288	\$1,793,397	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						
The costs were determined by the current sewer expansion schedule, coordinating construction in the expansion area.						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Install 41,150 linear feet of 8", 10", 12", and 16" transmission and distribution water mains in various locations.

JUSTIFICATION

Meet system demand. Fifteen percent (15%) of the recommended improvements are complete. At the city's population level of 45,000, 42% of the recommended improvements were identified, leaving 43% of the improvements for a 70,000+ population.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Water Master Plan 1991.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Water Master Plan Update				
Sub-Program	Water	Project Cost	\$0	\$300,000	\$300,000		
		Prior Years		Five Year	Total Cost		
Priority Rating	1	Five Year Projections					
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	
COSTS							
Land & Right-of-Way							
Engineering: Design		75,000	225,000				
Engineering: Construction Admin.							
Construction							
Other:							
Other:							
Total		\$75,000	\$225,000	\$0	\$0	\$0	
FUNDING SOURCES							
Irrigation & Drainage District Fund		75,000	225,000				
Total		\$75,000	\$225,000	\$0	\$0	\$0	
FISCAL IMPACT							
Fund: General Fund							
Operating Revenues							
Operating Savings							
Operating Costs							
Total		\$0	\$0	\$0	\$0	\$0	
COMMENTS							

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Update the city's 1991 Comprehensive Water Master Plan. Update and recalibrate the city's water system computer model.

JUSTIFICATION

Increase the efficiency of production, treatment, and distribution of the water system. Numerous changes have been made to the city's water system since 1991. The city's water service area has increased significantly. Water production and demand has also changed significantly.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Wastewater Master Plan, Water Master Plan 1991.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Water Security/SCADA System & Control Upgrade		
Sub-Program	Water	Project Cost	\$0	\$280,000	\$280,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.	28,000				
Construction	252,000				
Other:					
Other:					
Total	\$280,000	\$0	\$0	\$0	\$0
FUNDING SOURCES					
Irrigation & Drainage District Fund	280,000				
Total	\$280,000	\$0	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Replace 15 radios that operate 15 booster stations. Install new Supervisory Control and Data Acquisition (SCADA) and radio equipment to operate existing wells in the north well field. Install security camera system at the city's water treatment plant.

JUSTIFICATION

Radios at 15 booster stations (used for SCADA alarms and automatic operations) are technologically outdated, causing communication failures between booster stations. North well fields are included in the overall water supply and will need to operate in conjunction with the horizontal collector well. The wells were controlled by tank level from lower booster stations that have been abandoned. Each well must be equipped with radio equipment for operation with the new treatment plant.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Water Service Line Replacement			
Sub-Program	Water	Project Cost	\$1,079,528	\$12,620,472	\$13,700,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction		3,420,472	2,300,000	2,300,000	2,300,000	2,300,000
Other:						
Other:						
Total		\$3,420,472	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000
FUNDING SOURCES						
Irrigation & Drainage District Fund		3,420,472	2,300,000	2,300,000	2,300,000	2,300,000
Total		\$3,420,472	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Replace approximately 3,500 failing water service lines each year.

JUSTIFICATION

Coincide installation with new sewer or sewer expansion work, replacing the failing plastic service lines with copper.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Water Source Development			
Sub-Program	Water	Project Cost	\$38,607,201 Prior Years	\$478,930 Five Year	\$39,086,131 Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction		478,930				
Other:						
Other:						
Total		\$478,930	\$0	\$0	\$0	\$0
FUNDING SOURCES						
General Fund		239,465				
Irrigation & Drainage District Fund		239,465				
Total		\$478,930	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: General Fund						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Design/construct 25.9 mgd horizontal collector well, raw water transmission facilities, manganese removal treatment plant, treated water transmission facilities, and miscellaneous water line modifications.

JUSTIFICATION

Provide additional water supply to adequately serve the citizens well into the future. The raw water will be treated to reduce the manganese level to an aesthetically acceptable level, which will reduce the number of citizen complaints.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Water Master Plan 1991.

OTHER

Fiscal Year 2005-06: Complete Well #2 and #9 tie-ins and Supervisory Control and Data Acquisition (SCADA). Demolish abandoned well sites.



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Water Tank Rehabilitation			
Sub-Program	Water	Project Cost	\$1,039,038	\$2,421,716	\$3,460,754	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction		696,069	534,617	550,655	125,375	515,000
Other:						
Other:						
Total		\$696,069	\$534,617	\$550,655	\$125,375	\$515,000
FUNDING SOURCES						
Irrigation & Drainage District Fund		696,069	534,617	550,655	125,375	515,000
Total		\$696,069	\$534,617	\$550,655	\$125,375	\$515,000
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Rehabilitate 15 storage tanks (12 one million gallon, 2 half million gallon, 1 quarter million gallon). Repairs include cleaning, sandblasting, and painting the structures inside and out. Complete structural repairs and upgrades (ladders, safety devices, etc.) for compliance by the Arizona Department of Environmental Quality (ADEQ) and the Environmental Protection Agency (EPA).

JUSTIFICATION

The water tank coating system has passed its life cycle of 12-15 years. The tanks were built in the early 1960s through the early 1980s. During the last three years, eight of the city's tanks were rehabilitated and found to have little, if any, of the original coating left to protect the tanks from corrosion.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Water Treatment Plant Security*			
Sub-Program	Water	Project Cost	\$0	\$350,000	\$350,000	
		Prior Years		Five Year	Total Cost	
Priority Rating	1	Five Year Projections				
		FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS						
Land & Right-of-Way						
Engineering: Design						
Engineering: Construction Admin.						
Construction		350,000				
Other:						
Other:						
Total		\$350,000	\$0	\$0	\$0	\$0
FUNDING SOURCES						
Grant: Arizona Emergency Management		350,000				
Total		\$350,000	\$0	\$0	\$0	\$0
FISCAL IMPACT						
Fund: <u>General Fund</u>						
Operating Revenues						
Operating Savings						
Operating Costs						
Total		\$0	\$0	\$0	\$0	\$0
COMMENTS						

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Construct two separate pre-engineered prefabricated structures over the two primary water quality processes (the biological filters and the cascade aerator) at the city's new water treatment facility.

JUSTIFICATION

Protect the city's domestic water supply from vandalism or acts of deliberate contamination while ensuring water quality by eliminating or reducing algae growth. These structures will help keep the open water secure from debris and contamination.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Presidential Directives of Public Health Security and Bioterrorism Preparedness and Response Act of 2002.

OTHER

*Biological Filters/Cascade Aerator



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Water Treatment Plant Wall Construction*		
Sub-Program	Water	Project Cost	\$0	\$300,000	\$300,000
		Prior Years		Five Year	Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction	300,000				
Other:					
Other:					
Total	\$300,000	\$0	\$0	\$0	\$0
FUNDING SOURCES					
Grant: Arizona Emergency Management	300,000				
Total	\$300,000	\$0	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Construct a solid perimeter wall around the city's 8.2 acre water treatment plant site, consisting of a 7-foot high wall (1,890 feet) and a 10-foot high wall (560 feet).

JUSTIFICATION

Enhance security by protecting all critical components of the water treatment process. Solid wall construction will help screen processes and plant layouts and secure the possibility of illegal entrance. The 10-foot high portion of the solid wall will help screen and protect the open waters of the biological filters and the cascade aerator from the possibility of an intentional contamination by means of projecting or throwing contaminants over what is now a see-through 6-foot high chain link fence.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Presidential Directives of Public Health Security and Bioterrorism Preparedness and Response Act of 2002.

OTHER

*& Security Upgrades



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program	Public Works	Project Title	Waterline Replacement Improvements		
Sub-Program	Water	Project Cost	\$1,420,651 Prior Years	\$3,700,351 Five Year	\$5,121,002 Total Cost
Priority Rating	1				

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction	460,784	596,520	768,599	948,590	925,858
Other:					
Other:					
Total	\$460,784	\$596,520	\$768,599	\$948,590	\$925,858
FUNDING SOURCES					
Irrigation & Drainage District Fund	460,784	596,520	768,599	948,590	925,858
Total	\$460,784	\$596,520	\$768,599	\$948,590	\$925,858
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Replace 10,000 linear feet of water lines annually for the streets identified as having multiple water main breaks.

JUSTIFICATION

Fulfills City Council goal.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002.

OTHER



2006-10 COMMUNITY INVESTMENT PROJECT

Public Works - Water

Program Public Works Project Title Well Abandonment & Rehabilitation

Sub-Program Water Project Cost \$0

\$150,000
Five Year

\$150,000

Prior Years Total Cost

Priority Rating 1

	Five Year Projections				
	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
COSTS					
Land & Right-of-Way					
Engineering: Design					
Engineering: Construction Admin.					
Construction	150,000				
Other:					
Other:					
Total	\$150,000	\$0	\$0	\$0	\$0
FUNDING SOURCES					
Irrigation & Drainage District Fund	150,000				
Total	\$150,000	\$0	\$0	\$0	\$0
FISCAL IMPACT					
Fund: <u>General Fund</u>					
Operating Revenues					
Operating Savings					
Operating Costs					
Total	\$0	\$0	\$0	\$0	\$0
COMMENTS					

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

PROJECT DESCRIPTION

Abandon seven older wells. Rehabilitate two existing wells located in the north well field. Install flow metering system at the horizontal collector well.

JUSTIFICATION

The seven older wells have surpassed their useful lives. Wells 11 and 12 will be pulled, cleaned, and upgraded from oil lubricated to water lubricated for operation in conjunction with the new water treatment plant.

RELATION TO ADOPTED PLANS

Conforms with Lake Havasu City General Plan 2002, Water Source Development Plan.

OTHER



Personnel Costs
Positions Per Capita Trends
Staffing Levels
Schedule of Authorized Positions
Salary Structure

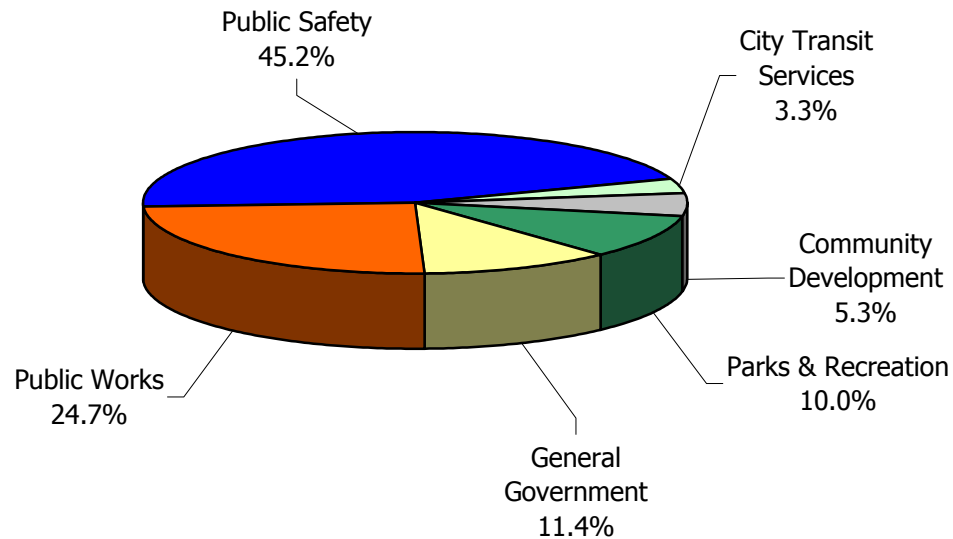
Personnel Schedules



Photo by K. Kimball 2005



PERSONNEL COSTS



Program	Personnel Costs	Percent of Total
	FY 05-06	
Community Development	\$2,010,748	5.3
General Government		
City Attorney	874,396	2.3
City Council & City Clerk	438,458	1.2
City Manager - Administration	559,028	1.5
City Manager - Human Resources	348,744	0.9
Finance - Administration	1,590,651	4.2
Finance - Information Systems	472,204	1.3
Parks & Recreation	3,742,082	10.0
Public Safety		
City Court	939,014	2.5
Fire	7,166,294	19.1
Police	8,894,708	23.7
Public Works	9,300,912	24.7
City Transit Services	1,253,817	3.3
Total Personnel Costs	\$37,591,056	100.0 %



POSITIONS PER CAPITA TRENDS

Lake Havasu City	Population Estimates				Percent Change
	FY 02-03	FY 03-04	FY 04-05	FY 05-06	
Estimated Population*	45,450	49,742	53,713	55,859	4.00 %
Positions Per 1000 Population	9.59	8.97	8.73	8.81	0.87 %

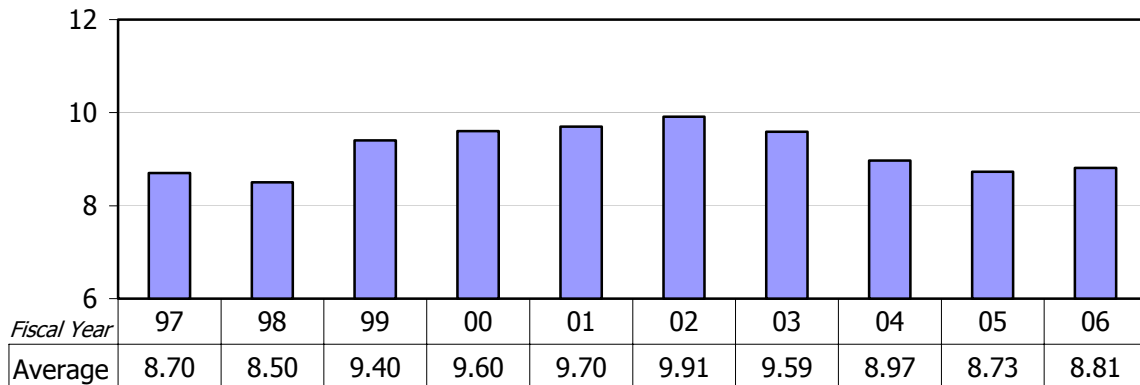
*Finance Department estimates based upon housing units.

Program	Positions Per 1000 Population				Percent Change
	FY 02-03	FY 03-04	FY 04-05	FY 05-06	
Community Development	0.57	0.52	0.48	0.54	10.95
General Government	1.14	1.05	1.04	1.09	4.74
Parks & Recreation	0.86	0.78	0.76	0.73	-3.84
Public Safety	4.05	3.72	3.65	3.71	1.55
Public Works	2.97	2.89	2.79	2.74	-1.92
Total Authorized Positions	9.59	8.97	8.73	8.81	0.87 %

Program	Authorized Positions				Percent Change
	FY 02-03	FY 03-04	FY 04-05	FY 05-06	
Community Development	26	26	26	30	15.38
General Government	52	52	56	61	8.93
Parks & Recreation	39	39	41	41	0.00
Public Safety	184	185	196	207	5.61
Public Works	135	144	150	153	2.00
Total Authorized Positions	436	446	469	492	4.90 %

STAFFING LEVELS

Number of Employees Per 1,000 Population



Due to a stagnant economy and budget constraints, personnel cutbacks were necessary for Fiscal Year 1997. Through attrition and layoffs, 37 positions were eliminated, bringing the ratio down to 8.7 employees per 1,000 residents. Through this rightsizing process, departments were reorganized and more cost-effective methods implemented, making for a more efficient city government overall.

Over the years since incorporation, the most significant increase in employees occurred in the Police Department (added 71 employees) and Public Works Department (added 79 employees), representing almost half of the total 323 employees added.

Total staffing increased by 23 positions over the Fiscal Year 2005 Adopted Budget. These additional positions are primarily related to the wastewater system expansion, increased public safety services, and other enhanced services to the public. While the population has grown significantly in the past ten years, the number of city employees per 1,000 population has remained relatively constant.

The Schedule of Authorized Positions represented on the following pages reflects the job classes resulting from the classification and compensation study performed in Fiscal Year 1998 and approved for Fiscal Year 1999. With the implementation of this new program, the number of job titles was reduced from 122 to 75.





SCHEDULE OF AUTHORIZED POSITIONS By Department

Department (Fund)		Actual			Budget
		FY 02-03	FY 03-04	FY 04-05	FY 05-06
City Attorney	City Attorney	1.0	1.0	1.0	1.0
	Assistant City Attorney	1.0	1.0	2.0	2.0
	City Prosecutor	1.0	1.0	1.0	1.0
	Assistant City Prosecutor	1.0	1.0	1.0	1.0
	Administrative Supervisor	2.0	2.0	2.0	2.0
	Administrative Specialist	2.0	2.0	2.0	3.0
	Administrative Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	9.0	9.0	10.0	11.0
City Clerk	City Clerk	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Administrative Technician	1.0	1.0	1.0	2.0
	Administrative Assistant	1.0	1.0	1.0	
	TOTAL POSITIONS	4.0	4.0	4.0	4.0
City Council	Assistant to the Mayor	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	1.0	1.0	1.0	1.0
City Court	Magistrate	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Administrative Specialist	6.0	6.0	6.0	6.0
	Administrative Technician	5.0	5.0	8.0	8.0
	TOTAL POSITIONS	13.0	13.0	16.0	16.0
City Manager - Administration	City Manager	1.0	1.0	1.0	1.0
	ICA Manager				1.0
	Public Information Officer	1.0	1.0	1.0	
	Cable Cast Producer				1.0
	Management Specialist	1.0	1.0	1.0	1.0
	Administrative Specialist	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	4.0	4.0	4.0	5.0
City Manager - Human Resources Division	Division Manager	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0		1.0
	Administrative Specialist	2.0	3.0	2.0	1.0
	Administrative Technician	1.0	2.0	3.0	3.0
	TOTAL POSITIONS	5.0	7.0	6.0	6.0



SCHEDULE OF AUTHORIZED POSITIONS By Department

Department (Fund)		Actual			Budget
		FY 02-03	FY 03-04	FY 04-05	FY 05-06
Community Development Department	Department Director	1.0	1.0	1.0	1.0
	Division Manager	2.0	2.0	2.0	2.0
	City Planner, Senior	1.0	1.0	1.0	1.0
	City Planner	2.0	2.0	2.0	2.0
	Development Services Coord.				1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Building Inspector, Senior	1.0	1.0	1.0	1.0
	Plans Examiner, Senior	1.0	1.0	1.0	1.0
	Plans Examiner, Commercial				1.0
	Plans Examiner	3.0	3.0	3.0	3.0
	Administrative Specialist	5.0	5.0	5.0	5.0
	Building Inspector	5.0	5.0	5.0	5.0
	Counter Plans Examiner	1.0	1.0	1.0	1.0
	Code Enforcement Technician	2.0	2.0	2.0	3.0
	Administrative Technician	1.0	1.0	1.0	2.0
	TOTAL POSITIONS	26.0	26.0	26.0	30.0
Finance Department	Department Director	1.0	1.0	1.0	1.0
	Division Manager	1.0	1.0	1.0	3.0
	Senior Accountant	3.0	3.0	3.0	1.0
	Management Specialist			1.0	1.0
	Accountant	2.0	2.0	2.0	3.0
	Administrative Supervisor	1.0	1.0	1.0	2.0
	Administrative Specialist	7.0	6.0	7.0	5.0
	Management Assistant			1.0	1.0
	Administrative Technician	9.0	8.0	8.0	9.0
	TOTAL POSITIONS	24.0	22.0	25.0	26.0
Finance Department - Information Systems Division	Division Manager	1.0	1.0	1.0	1.0
	Geographical Info. Syst. Coord.	1.0	1.0	1.0	1.0
	Network Administrator	1.0	1.0	1.0	2.0
	Computer Operations Spec.	2.0	2.0	3.0	3.0
	Network Specialist				1.0
	TOTAL POSITIONS	5.0	5.0	6.0	8.0
Fire Department	Fire Chief	1.0	1.0	1.0	1.0
	Fire Division Chief	2.0	3.0	3.0	3.0
	Battalion Commander	4.0	4.0	4.0	4.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Fire Captain	15.0	15.0	15.0	15.0
	Fire Engineer	15.0	15.0	15.0	21.0
	Fire Inspector	5.0	5.0	5.0	5.0
	Administrative Specialist	2.0	2.0	2.0	2.0
	Firefighter	22.0	22.0	26.0	22.0
	Firefighter (Grant Funded)				3.0
	Management Assistant	1.0	1.0	1.0	1.0
	Public Education Specialist	2.0	2.0	2.0	2.0
	TOTAL POSITIONS	70.0	71.0	75.0	80.0



SCHEDULE OF AUTHORIZED POSITIONS By Department

Department (Fund)		Actual			Budget
		FY 02-03	FY 03-04	FY 04-05	FY 05-06
Parks & Recreation - Administration	Department Director	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Administrative Specialist	2.0	2.0	2.0	2.0
	TOTAL POSITIONS	4.0	4.0	4.0	4.0
Parks & Recreation - Parks Maintenance Division	Division Manager	1.0	1.0	1.0	1.0
	Maintenance Supervisor	1.0	1.0	1.0	1.0
	Maintenance Lead	3.0	3.0	4.0	5.0
	Administrative Specialist	1.0	1.0	1.0	1.0
	Maintenance Specialist	8.0	8.0	8.0	8.0
	Maintenance Technician	13.0	13.0	13.0	12.0
	TOTAL POSITIONS	27.0	27.0	28.0	28.0
Parks & Recreation - Recreation Division	Division Manager	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Recreation Coordinator	1.0	1.0	2.0	2.0
	Administration Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	5.0	5.0	6.0	6.0
Parks & Recreation - Recreation/Aquatic Center	Management Specialist	1.0	1.0	1.0	1.0
	Aquatics Coordinator	1.0	1.0	1.0	1.0
	Maintenance Specialist		1.0	1.0	1.0
	Maintenance Mechanic	1.0			
	TOTAL POSITIONS	3.0	3.0	3.0	3.0
Police Department	Police Chief	1.0	1.0	1.0	1.0
	Assistant Police Chief	1.0	1.0	1.0	1.0
	Police Captain	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0
	Network Administrator	1.0	1.0	1.0	1.0
	Police Lieutenant	6.0	6.0	6.0	6.0
	Detention Supervisor			1.0	1.0
	Police Sergeant	10.0	10.0	10.0	10.0
	Public Safety Dispatcher Suprv.	1.0	1.0	1.0	1.0
	Police Officer, Senior	39.0	43.0	47.0	49.0
	Police Officer	17.0	13.0	13.0	18.0
	Public Safety Dispatcher Lead			1.0	1.0
	Administrative Specialist	5.0	5.0	5.0	5.0
	Public Safety Dispatcher	10.0	10.0	9.0	9.0
	Detention Officer Lead	1.0	1.0	1.0	1.0
	Administrative Technician	3.0	3.0	3.0	3.0
	Detention Officer	4.0	4.0	3.0	3.0
	TOTAL POSITIONS	101.0	101.0	105.0	111.0



SCHEDULE OF AUTHORIZED POSITIONS By Department

Department (Fund)		Actual			Budget
		FY 02-03	FY 03-04	FY 04-05	FY 05-06
Public Works Department - Administration/Engineering	Department Director	1.0	1.0	1.0	1.0
	Deputy Public Works Director				1.0
	Assistant Public Works Director	1.0	1.0	1.0	1.0
	City Engineer	1.0	1.0	1.0	
	Assistant City Engineer	1.0	1.0	1.0	1.0
	Water Resources Coordinator			1.0	1.0
	Project Manager	1.0	1.0	1.0	2.0
	Engineer-in-Training	1.0	1.0	1.0	
	Engineering Tech./Coord.	4.0	5.0	6.0	6.0
	Facilities Coordinator	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Contract Administrator	1.0	1.0	1.0	1.0
	Administrative Specialist	1.0	1.0	2.0	2.0
	Maintenance Specialist			1.0	1.0
	Engineering Technician	1.0		1.0	1.0
	Administrative Technician	2.0	2.0	1.0	2.0
	Maintenance Technician	1.0	1.0		
	Administrative Assistant	1.0	1.0	1.0	
	TOTAL POSITIONS	19.0	19.0	22.0	22.0
Public Works Department - Airport Division (Airport Fund)	Division Manager	1.0	1.0	1.0	1.0
	Maintenance Supervisor	1.0	1.0		
	Maintenance Lead			1.0	1.0
	Administrative Specialist	1.0	1.0	1.0	1.0
	Maintenance Specialist		1.0	1.0	1.0
	Maintenance Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	4.0	5.0	5.0	5.0
Public Works Department - Airport Division: City Transit Services Section (Transit Grant Fund)	Transit Services Coordinator	1.0	1.0	1.0	1.0
	Transit Supervisor	1.0	1.0	1.0	1.0
	Transit Lead		1.0	1.0	1.0
	Transit Operator/Dispatcher	17.0	16.0	16.0	16.0
	TOTAL POSITIONS	19.0	19.0	19.0	19.0
Public Works Department - Transportation Division: Street Section (Highway User Revenue Fund [HURF])	Division Manager	1.0	1.0	1.0	1.0
	Maintenance Supervisor	1.0	1.0	1.0	1.0
	Engineering Tech./Coord.	1.0	1.0	1.0	1.0
	Maintenance Lead	4.0	4.0	4.0	7.0
	Administrative Specialist	1.0	1.0	1.0	1.0
	Maintenance Specialist	12.0	12.0	12.0	14.0
	Engineering Technician		1.0	1.0	1.0
	Maintenance Technician	11.0	11.0	11.0	6.0
	TOTAL POSITIONS	31.0	32.0	32.0	32.0



SCHEDULE OF AUTHORIZED POSITIONS By Department

Department (Fund)		Actual			Budget
		FY 02-03	FY 03-04	FY 04-05	FY 05-06
Public Works Department - Transportation Division: Vehicle Maintenance Section	Fleet Supervisor	1.0	1.0	1.0	1.0
	Maintenance Lead	1.0	1.0	1.0	1.0
	Administrative Specialist	1.0	1.0	1.0	1.0
	Equipment Mechanic	6.0	7.0	7.0	7.0
	Storekeeper	1.0	1.0	1.0	1.0
	Mechanic Aide				1.0
	TOTAL POSITIONS	10.0	11.0	11.0	12.0
Public Works Department - Wastewater Division (Wastewater Fund)	Division Manager	1.0	1.0	1.0	1.0
	Chemist	1.0	1.0	1.0	1.0
	Maintenance Supervisor	1.0	1.0	1.0	1.0
	Comms Spec/Sys Integrator				0.5
	Engineering Tech./Coord.	2.0	1.0	1.0	1.0
	Laboratory Technician	1.0	1.0	1.0	1.0
	Maintenance Lead	3.0	3.0	3.0	4.0
	Administrative Specialist	1.0	1.0	1.0	1.0
	Maintenance Specialist	7.0	7.0	9.0	9.0
	Maintenance Mechanic	1.0	1.0	1.0	1.0
	Maintenance Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	19.0	18.0	20.0	21.5
Public Works Department - Water Division (Irrigation & Drainage District Fund)	Division Manager	1.0	1.0	1.0	1.0
	Maintenance Supervisor	1.0	2.0	2.0	2.0
	Comms Spec/Sys Integrator				0.5
	Maintenance Lead	6.0	7.0	7.0	7.0
	Administrative Specialist	1.0	1.0	1.0	1.0
	Maintenance Specialist	7.0	12.0	12.0	14.0
	Water Conservation Officer			1.0	1.0
	Maintenance Mechanic	2.0	3.0	3.0	2.0
	Administrative Technician	1.0	1.0	1.0	1.0
	Maintenance Technician	14.0	13.0	13.0	12.0
	TOTAL POSITIONS	33.0	40.0	41.0	41.5
TOTAL AUTHORIZED POSITIONS		436.0	446.0	469.0	492.0



SALARY STRUCTURE

	STEP	1	2	3	4	5	6	7	8	9	10
A-1-1											
Admin. Asst.	Hrly	\$10.43	\$10.91	\$11.39	\$11.87	\$12.35	\$12.89	\$13.71	\$14.26	\$14.83	\$15.42
Mechanic Aide	B-Wkly	\$834.40	\$872.80	\$911.20	\$949.60	\$988.00	\$1,031.20	\$1,096.80	\$1,140.80	\$1,186.40	\$1,233.60
	Annual	\$21,694	\$22,693	\$23,691	\$24,690	\$25,688	\$26,811	\$28,517	\$29,661	\$30,846	\$32,074
A-1-2											
Storekeeper	Hrly	\$10.91	\$11.39	\$11.87	\$12.35	\$12.89	\$13.71	\$14.54	\$15.12	\$15.73	\$16.36
	B-Wkly	\$872.80	\$911.20	\$949.60	\$988.00	\$1,031.20	\$1,096.80	\$1,163.20	\$1,209.60	\$1,258.40	\$1,308.80
	Annual	\$22,693	\$23,691	\$24,690	\$25,688	\$26,811	\$28,517	\$30,243	\$31,450	\$32,718	\$34,029
A-1-3											
Admin. Tech.	Hrly	\$12.31	\$12.84	\$13.37	\$13.90	\$14.43	\$14.86	\$15.36	\$16.12	\$16.89	\$17.66
Detention Officer	B-Wkly	\$984.80	\$1,027.20	\$1,069.60	\$1,112.00	\$1,154.40	\$1,188.80	\$1,228.80	\$1,289.60	\$1,351.20	\$1,412.80
Maint. Tech.	Annual	\$25,605	\$26,707	\$27,810	\$28,912	\$30,014	\$30,909	\$31,949	\$33,530	\$35,131	\$36,733
Public Ed. Asst.											
Transit Op./Disp.											
B-2-1											
Detention Officer Ld.	Hrly	\$13.53	\$14.48	\$15.52	\$16.50	\$17.23	\$18.23	\$19.23	\$20.00	\$20.80	\$21.63
Engineering Technician	B-Wkly	\$1,082.40	\$1,158.40	\$1,241.60	\$1,320.00	\$1,378.40	\$1,458.40	\$1,538.40	\$1,600.00	\$1,664.00	\$1,730.40
Maint. Mechanic	Annual	\$28,142	\$30,118	\$32,282	\$34,320	\$35,838	\$37,918	\$39,998	\$41,600	\$43,264	\$44,990
Planning/Code Tech.											
B-2-2											
Admin. Spec.	Hrly	\$15.36	\$16.08	\$16.79	\$17.51	\$18.23	\$19.23	\$20.24	\$21.05	\$21.89	\$22.77
Aqua. Coord.	B-Wkly	\$1,228.80	\$1,286.40	\$1,343.20	\$1,400.80	\$1,458.40	\$1,538.40	\$1,619.20	\$1,684.00	\$1,751.20	\$1,821.60
Building Inspector	Annual	\$31,949	\$33,446	\$34,923	\$36,421	\$37,918	\$39,998	\$42,099	\$43,784	\$45,531	\$47,362
Comp. Ops. Specialist											
Ctr. Plans Examiner											
Equipment Mechanic											
Maint. Spec.											
Mgmt. Asst.											
Network Specialist											
Public Ed. Spec.											
Public Safety Disp.											
Recreation Coord.											
Transit Lead											
Water Cons. Officer											
B-2-3											
Contract Administrator	Hrly	\$17.93	\$18.72	\$19.52	\$20.23	\$20.65	\$21.35	\$22.05	\$22.75	\$23.45	\$24.15
Lab Tech.	B-Wkly	\$1,434.40	\$1,497.60	\$1,561.60	\$1,618.40	\$1,652.00	\$1,708.00	\$1,764.00	\$1,820.00	\$1,876.00	\$1,932.00
Maint. Lead	Annual	\$37,294	\$38,938	\$40,602	\$42,078	\$42,952	\$44,408	\$45,864	\$47,320	\$48,776	\$50,232
Plans Examiner											
Public Safety Disp. Lead											
B-3-2											
Admin. Supv.	Hrly	\$18.73	\$19.52	\$20.32	\$21.12	\$21.91	\$22.52	\$23.25	\$24.18	\$25.15	\$26.15
Asst. to the Mayor	B-Wkly	\$1,498.40	\$1,561.60	\$1,625.60	\$1,689.60	\$1,752.80	\$1,801.60	\$1,860.00	\$1,934.40	\$2,012.00	\$2,092.00
Sr. Building Inspector	Annual	\$38,958	\$40,602	\$42,266	\$43,930	\$45,573	\$46,842	\$48,360	\$50,294	\$52,312	\$54,392
Detention Officer Supv.											
Sr. Plans Examiner											
Pub. Safety Disp. Supv.											
Transit Supervisor											
C-4-1											
Accountant	Hrly	\$19.24	\$20.71	\$22.47	\$23.57	\$24.67	\$26.02	\$27.42	\$28.52	\$29.66	\$30.85
Eng. Tech/Coord.	B-Wkly	\$1,539.20	\$1,656.80	\$1,797.60	\$1,885.60	\$1,973.60	\$2,081.60	\$2,193.60	\$2,281.60	\$2,372.80	\$2,468.00
Facilities Coord.	Annual	\$40,019	\$43,077	\$46,738	\$49,026	\$51,314	\$54,122	\$57,034	\$59,322	\$61,693	\$64,168
Transit Svcs. Coord.											
C-4-2											
Cablecast Producer	Hrly	\$22.48	\$23.36	\$24.55	\$25.02	\$26.11	\$27.42	\$28.85	\$30.00	\$31.20	\$32.45
Chemist	B-Wkly	\$1,798.40	\$1,868.80	\$1,964.00	\$2,001.60	\$2,088.80	\$2,193.60	\$2,308.00	\$2,400.00	\$2,496.00	\$2,596.00
City Planner	Annual	\$46,758	\$48,589	\$51,064	\$52,042	\$54,309	\$57,034	\$60,008	\$62,400	\$64,896	\$67,496
Comm Spec/Sys Integrator											
Eng. In Training											
Fleet Supervisor											
GIS Coord.											
Maint. Supv.											
Mgmt. Specialist											
Network Administrator											
C-4-3											
Asst. City Prosecutor	Hrly	\$23.33	\$24.20	\$25.41	\$26.47	\$27.52	\$28.85	\$30.27	\$31.48	\$32.74	\$34.05
Sr. Accountant	B-Wkly	\$1,866.40	\$1,936.00	\$2,032.80	\$2,117.60	\$2,201.60	\$2,308.00	\$2,421.60	\$2,518.40	\$2,619.20	\$2,724.00
Sr. City Planner	Annual	\$48,526	\$50,336	\$52,853	\$55,058	\$57,242	\$60,008	\$62,962	\$65,478	\$68,099	\$70,824



SALARY STRUCTURE

	STEP	1	2	3	4	5	6	7	8	9	10
C-5-1											
Mgmt. Supv.	Hrly	\$25.78	\$26.78	\$28.42	\$30.04	\$31.69	\$32.98	\$34.26	\$35.38	\$36.56	\$37.78
PW Project Manager	B-Wkly	\$2,062.40	\$2,142.40	\$2,273.60	\$2,403.20	\$2,535.20	\$2,638.40	\$2,740.80	\$2,830.40	\$2,924.80	\$3,022.40
	Annual	\$53,622	\$55,702	\$59,114	\$62,483	\$65,915	\$68,598	\$71,261	\$73,590	\$76,045	\$78,582
C-5-2											
Asst. City Engineer	Hrly	\$29.91	\$31.45	\$32.99	\$34.53	\$36.07	\$37.32	\$38.56	\$39.81	\$41.05	\$42.29
City Clerk	B-Wkly	\$2,392.80	\$2,516.00	\$2,639.20	\$2,762.40	\$2,885.60	\$2,985.60	\$3,084.80	\$3,184.80	\$3,284.00	\$3,383.20
Division Manager	Annual	\$62,213	\$65,416	\$68,619	\$71,822	\$75,026	\$77,626	\$80,205	\$82,805	\$85,384	\$87,963
Public Info Officer											
Water Resources Coord.											
D-6-2											
Asst. City Attorney	Hrly	\$31.36	\$33.01	\$35.26	\$37.89	\$40.55	\$41.91	\$43.23	\$44.16	\$45.03	\$45.83
Asst. PW Director	B-Wkly	\$2,508.80	\$2,640.80	\$2,820.80	\$3,031.20	\$3,244.00	\$3,352.80	\$3,458.40	\$3,532.80	\$3,602.40	\$3,666.40
City Engineer	Annual	\$65,229	\$68,661	\$73,341	\$78,811	\$84,344	\$87,173	\$89,918	\$91,853	\$93,662	\$95,326
City Prosecutor											
Fire Division Chief											
Intgovt. Comm./Affairs Mgr.											
Police Captain											
D-7-1											
Asst. Police Chief	Hrly	\$35.30	\$36.92	\$39.19	\$41.04	\$42.88	\$44.25	\$45.64	\$47.20	\$48.76	\$50.33
Deputy PW Director	B-Wkly	\$2,824.00	\$2,953.60	\$3,135.20	\$3,283.20	\$3,430.40	\$3,540.00	\$3,651.20	\$3,776.00	\$3,900.80	\$4,026.40
	Annual	\$73,424	\$76,794	\$81,515	\$85,363	\$89,190	\$92,040	\$94,931	\$98,176	\$101,421	\$104,686
E-8-3											
Department Director	Hrly	\$38.64	\$40.92	\$43.20	\$45.48	\$47.76	\$49.52	\$51.28	\$53.04	\$54.80	\$56.56
Fire Chief	B-Wkly	\$3,091.20	\$3,273.60	\$3,456.00	\$3,638.40	\$3,820.80	\$3,961.60	\$4,102.40	\$4,243.20	\$4,384.00	\$4,524.80
Police Chief	Annual	\$80,371	\$85,114	\$89,856	\$94,598	\$99,341	\$103,002	\$106,662	\$110,323	\$113,984	\$117,645

PS1											
Firefighter	Hrly	\$12.55	\$13.13	\$13.72	\$14.31	\$14.89	\$15.48	\$16.07	\$16.66	\$17.24	\$17.83
	Bi-Wkly	\$1,405.60	\$1,470.56	\$1,536.64	\$1,602.72	\$1,667.68	\$1,733.76	\$1,799.84	\$1,865.92	\$1,930.88	\$1,996.96
	Annual	\$36,546	\$38,235	\$39,953	\$41,671	\$43,360	\$45,078	\$46,796	\$48,514	\$50,203	\$51,921
PS2											
Fire Engineer	Hrly	\$14.31	\$14.83	\$15.34	\$15.85	\$16.38	\$16.74	\$17.10	\$17.50	\$18.02	\$18.70
	Bi-Wkly	\$1,602.72	\$1,660.96	\$1,718.08	\$1,775.20	\$1,834.56	\$1,874.88	\$1,915.20	\$1,960.00	\$2,018.24	\$2,094.40
	Annual	\$41,671	\$43,185	\$44,670	\$46,155	\$47,699	\$48,747	\$49,795	\$50,960	\$52,474	\$54,454
PS3											
Fire Captain	Hrly	\$17.25	\$18.06	\$18.87	\$19.68	\$20.50	\$21.16	\$21.82	\$22.48	\$23.14	\$23.80
	Bi-Wkly	\$1,932.00	\$2,022.72	\$2,113.44	\$2,204.16	\$2,296.00	\$2,369.92	\$2,443.84	\$2,517.76	\$2,591.68	\$2,665.60
	Annual	\$50,232	\$52,591	\$54,949	\$57,308	\$59,696	\$61,618	\$63,540	\$65,462	\$67,384	\$69,306
PS4											
Battalion Commander	Hrly	\$19.81	\$20.75	\$21.67	\$22.59	\$23.58	\$24.71	\$25.89	\$26.99	\$27.93	\$28.67
	Bi-Wkly	\$2,218.72	\$2,324.00	\$2,427.04	\$2,530.08	\$2,640.96	\$2,767.52	\$2,899.68	\$3,022.88	\$3,128.16	\$3,211.04
	Annual	\$57,687	\$60,424	\$63,103	\$65,782	\$68,665	\$71,956	\$75,392	\$78,595	\$81,332	\$83,487
PS5											
Fire Inspector	Hrly	\$19.82	\$20.77	\$21.60	\$22.43	\$23.27	\$23.87	\$24.46	\$25.13	\$25.78	\$26.45
	Bi-Wkly	\$1,585.60	\$1,661.60	\$1,728.00	\$1,794.40	\$1,861.60	\$1,909.60	\$1,956.80	\$2,010.40	\$2,062.40	\$2,116.00
	Annual	\$41,226	\$43,202	\$44,928	\$46,654	\$48,402	\$49,650	\$50,877	\$52,270	\$53,622	\$55,016
PS6											
Police Officer	Hrly	\$18.95	\$19.97	\$20.99	\$22.02	\$23.04	\$23.86	\$24.68	\$25.50	\$26.32	\$27.14
	Bi-Wkly	\$1,516.00	\$1,597.60	\$1,679.20	\$1,761.60	\$1,843.20	\$1,908.80	\$1,974.40	\$2,040.00	\$2,105.60	\$2,171.20
	Annual	\$39,416	\$41,538	\$43,659	\$45,802	\$47,923	\$49,629	\$51,334	\$53,040	\$54,746	\$56,451
PS7											
Police Officer, Senior	Hrly	\$19.97	\$20.99	\$22.02	\$23.04	\$23.86	\$24.68	\$25.69	\$26.55	\$27.42	\$28.12
	Bi-Wkly	\$1,597.60	\$1,679.20	\$1,761.60	\$1,843.20	\$1,908.80	\$1,974.40	\$2,055.20	\$2,124.00	\$2,193.60	\$2,249.60
	Annual	\$41,538	\$43,659	\$45,802	\$47,923	\$49,629	\$51,334	\$53,435	\$55,224	\$57,034	\$58,490
PS8											
Police Sergeant	Hrly	\$24.13	\$25.29	\$26.41	\$27.55	\$28.69	\$29.60	\$30.54	\$31.46	\$32.38	\$33.30
	Bi-Wkly	\$1,930.40	\$2,023.20	\$2,112.80	\$2,204.00	\$2,295.20	\$2,368.00	\$2,443.20	\$2,516.80	\$2,590.40	\$2,664.00
	Annual	\$50,190	\$52,603	\$54,933	\$57,304	\$59,675	\$61,568	\$63,523	\$65,437	\$67,350	\$69,264
PS9											
Police Lieutenant	Hrly	\$27.87	\$29.20	\$30.51	\$31.83	\$33.18	\$34.83	\$36.50	\$38.04	\$39.38	\$40.42
	Bi-Wkly	\$2,229.60	\$2,336.00	\$2,440.80	\$2,546.40	\$2,654.40	\$2,786.40	\$2,920.00	\$3,043.20	\$3,150.40	\$3,233.60
	Annual	\$57,970	\$60,736	\$63,461	\$66,206	\$69,014	\$72,446	\$75,920	\$79,123	\$81,910	\$84,074



Official Budget Forms - State of Arizona
Budgetary Law - Arizona Revised Statutes

Legal Documents





OFFICIAL BUDGET FORMS

LAKE HAVASU CITY

FISCAL YEAR 2005-06

DEVELOPED

BY

**STATE OF ARIZONA
OFFICE OF THE AUDITOR GENERAL**



BUDGET RESOLUTION

RESOLUTION NO. 05-1971

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF LAKE HAVASU CITY, MOHAVE COUNTY, ARIZONA, ADOPTING THE BUDGET FOR FISCAL YEAR 2005-06

WHEREAS, in accordance with the provisions of Title 42, Sections 17101, 17102, 17103, 17104, and 17105, Arizona Revised Statutes, City Council did, on the 14th day of June, 2005, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the city of Lake Havasu City, and

WHEREAS, in accordance with said sections of said title, and following due public notice, the Council will meet on July 12, 2005, at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, at which meeting any taxpayer will be privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 28, 2005 at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, for the purpose of hearing taxpayers and making tax levies as set forth in said estimates, and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate amount exceed that amount as computed in Title 42, Section 17051(A), Arizona Revised Statutes, and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and City Council of Lake Havasu City, Arizona, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules as now increased, reduced or changed by and the same are hereby adopted as the budget of the city of Lake Havasu City, Arizona, for the Fiscal Year 2005-06 in the amount of \$194,251,377.

PASSED AND ADOPTED by the Mayor and City Council of Lake Havasu City, Arizona, this 28th day of June 2005.

ATTEST:
Carla Simendich, City Clerk

APPROVED:
Bob Whelan, Mayor

APPROVED AS TO FORM:
Matt Podracky, City Attorney

REVIEWED BY:
Tim Ernster, City Manager



CITY/TOWN OF LAKE HAVASU CITY
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2005-06

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2004-05*	ACTUAL EXPENDITURES/ EXPENSES 2004-05**	FUND BALANCE/ NET ASSETS*** July 1, 2005**	DIRECT PROPERTY TAX REVENUES 2005-06	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2005-06	OTHER FINANCING 2005-06 <USES>		INTERFUND TRANSFERS 2005-06		TOTAL FINANCIAL RESOURCES AVAILABLE 2005-06	BUDGETED EXPENDITURES/ EXPENSES 2005-06
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 28,480,220	\$ 28,013,519	\$ 15,000,064	Primary: \$ 3,836,473 Secondary:	\$ 37,977,077	\$	\$	\$	\$ 16,709,017	\$ 40,104,597	\$ 35,965,362
2. Special Revenue Funds	12,370,346	9,073,619	1,686,517		11,903,663			4,265,000	2,423,538	15,431,642	14,815,395
3. Debt Service Funds Available	4,796,369	3,816,369	846,766		119,148			3,500,000		4,465,914	3,828,653
4. Less: Designation for Future Debt Retirement											
5. Total Debt Service Funds	4,796,369	3,816,369	846,766		119,148			3,500,000		4,465,914	3,828,653
6. Capital Projects Funds	24,458,426	2,923,312	3,967,905		1,550,800			17,675,026	6,567,703	16,626,028	15,411,838
7. Permanent Funds											
8. Enterprise Funds Available	98,828,723	73,847,315	27,434,172		113,843,478			6,600,573	6,592,341	141,285,882	117,194,284
9. Less: Designation for Future Debt Retirement											
10. Total Enterprise Funds	98,828,723	73,847,315	27,434,172		113,843,478			6,600,573	6,592,341	141,285,882	117,194,284
11. Internal Service Funds	4,545,594	4,545,594	3,162,430		8,337,914			252,000		11,752,344	7,035,845
12. TOTAL ALL FUNDS	\$ 174,479,678	\$ 122,219,728	\$ 52,097,854	\$ 3,836,473	\$ 173,732,080	\$	\$	\$ 32,292,599	\$ 32,292,599	\$ 229,666,407	\$ 194,251,377

EXPENDITURE LIMITATION COMPARISON		2004-05	2005-06
1. Budgeted expenditures/expenses		\$ 174,479,678	\$ 194,251,377
2. Add/subtract: estimated net reconciling items			
3. Budgeted expenditures/expenses adjusted for reconciling items		174,479,678	194,251,377
4. Less: estimated exclusions		133,703,109	149,477,059
5. Amount subject to the expenditure limitation		\$ 40,776,569	\$ 44,774,318
6. EEC or voter-approved alternative expenditure limitation		\$ 40,776,569	\$ 44,774,318

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in 2004-05 from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).



CITY/TOWN OF LAKE HAVASU CITY
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2005-06

	2004-05 FISCAL YEAR	2005-06 FISCAL YEAR
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A).	\$ 3,683,397	\$ 3,978,457
2. Amount received from primary property taxation in the 2004-05 fiscal year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18).	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 3,304,905	\$ 3,836,473
B. Secondary property taxes		
C. Total property tax levy amounts	\$ 3,304,905	\$ 3,836,473
4. Property taxes collected*		
A. Primary property taxes		
(1) 2004-05 year's levy	\$ 3,304,905	
(2) Prior years' levies	3,063	
(3) Total primary property taxes	\$ 3,307,968	
B. Secondary property taxes		
(1) 2004-05 year's levy	\$	
(2) Prior years' levies		
(3) Total secondary property taxes	\$	
C. Total property taxes collected	\$ 3,307,968	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.7958	0.7958
(2) Secondary property tax rate		
(3) Total city/town tax rate	0.7958	0.7958
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>4</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		
Lake Havasu Improvement Districts O&M 1-4		
#1	\$	102,850
#2		23,000
#3		23,900
#4		60,711
Total	\$	210,461

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.



CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Revenue Other Than Property Taxes
Fiscal Year 2005-06

SOURCE OF REVENUES	ESTIMATED REVENUES 2004-05	ACTUAL REVENUES 2004-05*	ESTIMATED REVENUES 2005-06
GENERAL FUND			
Local taxes			
City Sales Tax	\$ 18,150,000	\$ 19,150,000	\$ 20,086,000
Licenses and permits			
	2,711,200	2,827,700	3,769,200
Intergovernmental			
Auto Lieu	2,200,000	2,600,000	2,600,000
State Sales Tax	3,621,366	3,621,366	4,108,095
Urban Revenue Sharing	3,860,092	3,860,092	4,389,147
Charges for services			
	744,500	680,331	689,500
Fines and forfeits			
	1,177,000	1,013,000	1,045,000
Interest on investments			
	400,000	450,000	250,000
In-lieu property taxes			
Contributions			
Voluntary Contributions		9,130	
Miscellaneous			
Miscellaneous & Sale of Assets	131,600	185,000	210,000
Grants, IGA, Reimbursements	510,000	667,066	830,135
Total General Fund	\$ 33,505,758	\$ 35,063,685	\$ 37,977,077

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Revenue Other Than Property Taxes
Fiscal Year 2005-06

SOURCE OF REVENUES	ESTIMATED REVENUES 2004-05	ACTUAL REVENUES 2004-05*	ESTIMATED REVENUES 2005-06
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Gasoline Tax	\$ 4,419,238	\$ 4,600,000	\$ 4,982,320
Interest & Miscellaneous	17,500	23,441	40,000
Total Highway User Revenue Fund	\$ 4,436,738	\$ 4,623,441	\$ 5,022,320
Local Transportation Assistance Fund			
Lottery Fund	\$ 250,523	\$ 250,591	\$ 259,430
Total Local Transportation Assistance Fund	\$ 250,523	\$ 250,591	\$ 259,430
Tourism/Economic Development Fund	\$ 1,600,000	\$ 1,320,000	\$ 1,600,000
Transit Fund	1,077,000	870,466	1,044,000
Grant Funds	2,538,435	563,510	3,685,452
	\$ 5,215,435	\$ 2,753,976	\$ 6,329,452
Improvement Districts # 1-4	\$ 208,661	\$ 208,661	\$ 210,461
	\$ 208,661	\$ 208,661	\$ 210,461
Paid On Call Pension Fund	\$ 10,000	\$ 10,000	\$ 19,000
	\$ 10,000	\$ 10,000	\$ 19,000
Parks & Recreation Memorial Tree Trust	\$ 10,000	\$ 10,000	\$ 10,000
Court Enhancement Fund	50,000	50,000	50,000
State 911 Administration Fund	7,000	7,000	3,000
	\$ 67,000	\$ 67,000	\$ 63,000
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Special Revenue Funds	\$ 10,188,357	\$ 7,913,669	\$ 11,903,663

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Revenue Other Than Property Taxes
Fiscal Year 2005-06

SOURCE OF REVENUES	ESTIMATED REVENUES 2004-05	ACTUAL REVENUES 2004-05*	ESTIMATED REVENUES 2005-06
DEBT SERVICE FUNDS			
Capital Improvement Program	\$ 120,669	\$ 119,148	\$ 119,148
	\$ 120,669	\$ 119,148	\$ 119,148
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Debt Service Funds	\$ 120,669	\$ 119,148	\$ 119,148
CAPITAL PROJECTS FUNDS			
Capital Improvement Program Fund	\$ 530,000	\$ 159,045	\$ 1,550,800
Park Improvement Fund	525,225		
Property Acquisition Fund	8,096,500		
	\$ 9,151,725	\$ 159,045	\$ 1,550,800
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Capital Projects Funds	\$ 9,151,725	\$ 159,045	\$ 1,550,800

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Revenue Other Than Property Taxes
Fiscal Year 2005-06

SOURCE OF REVENUES	ESTIMATED REVENUES 2004-05	ACTUAL REVENUES 2004-05*	ESTIMATED REVENUES 2005-06
PERMANENT FUNDS			
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Permanent Funds	\$	\$	\$
ENTERPRISE FUNDS			
Airport Fund	\$ 5,568,794	\$ 1,861,552	\$ 4,280,093
Recreation/Aquatic Fund	415,000	387,403	445,000
Irrigation & Drainage District Fund	16,158,100	15,480,461	18,173,316
Refuse Fund	825,000	975,000	1,035,000
	\$ 22,966,894	\$ 18,704,416	\$ 23,933,409
Wastewater Utility Fund	\$ 75,241,346	\$ 52,272,797	\$ 89,910,069
	\$ 75,241,346	\$ 52,272,797	\$ 89,910,069
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Enterprise Funds	\$ 98,208,240	\$ 70,977,213	\$ 113,843,478

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Revenue Other Than Property Taxes
Fiscal Year 2005-06

SOURCE OF REVENUES	ESTIMATED REVENUES 2004-05	ACTUAL REVENUES 2004-05*	ESTIMATED REVENUES 2005-06
INTERNAL SERVICE FUNDS			
Liability Insurance Fund	\$	\$	\$ 1,729,287
Vehicle Replacement Fund			1,522,443
Employee Benefit Trust Fund	4,553,927	4,351,645	5,086,184
	\$ 4,553,927	\$ 4,351,645	\$ 8,337,914
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Internal Service Funds	\$ 4,553,927	\$ 4,351,645	\$ 8,337,914
TOTAL ALL FUNDS	\$ 155,728,676	\$ 118,584,405	\$ 173,732,080

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2005-06

FUND	OTHER FINANCING 2005-06		INTERFUND TRANSFERS 2005-06	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
	\$	\$	\$	\$ 16,709,017
Total General Fund	\$	\$	\$	\$ 16,709,017
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund	\$	\$	\$ 3,450,000	\$ 2,233,538
Local Transportation Assistance Fund				190,000
Transit Fund			815,000	
Total Special Revenue Funds	\$	\$	\$ 4,265,000	\$ 2,423,538
DEBT SERVICE FUNDS				
	\$	\$	\$	\$
Capital Improvement Program Fund			3,500,000	
Total Debt Service Funds	\$	\$	\$ 3,500,000	\$
CAPITAL PROJECTS FUNDS				
Capital Improvement Projects Fund	\$	\$	\$ 13,761,038	\$
Building Improvement Fund			425,000	1,024,888
Park Improvement Fund				964,875
Property Acquisition Fund			3,488,988	4,577,940
Total Capital Projects Funds	\$	\$	\$ 17,675,026	\$ 6,567,703
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Airport Fund	\$	\$	\$ 716,108	\$ 65,800
Refuse Fund				301,366
Irrigation & Drainage District Fund			239,465	5,830,175
Recreation/Aquatic Fund			645,000	
Wastewater Utility Fund			5,000,000	395,000
Total Enterprise Funds	\$	\$	\$ 6,600,573	\$ 6,592,341
INTERNAL SERVICE FUNDS				
Insurance Liability Fund	\$	\$	\$ 252,000	\$
Total Internal Service Funds	\$	\$	\$ 252,000	\$
TOTAL ALL FUNDS	\$	\$	\$ 32,292,599	\$ 32,292,599



CITY/TOWN OF LAKE HAVASU CITY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2005-06

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2004-05	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2004-05	ACTUAL EXPENDITURES/ EXPENSES 2004-05*	BUDGETED EXPENDITURES/ EXPENSES 2005-06
GENERAL FUND				
Council	\$ 67,263	\$	\$ 34,939	\$ 73,181
Clerk	192,777		136,917	189,737
Court	1,077,488		1,049,688	1,115,255
Manager	64,319		49,319	85,387
Human Resources	288,795		276,295	312,304
Finance	573,816		525,316	590,688
Information Systems	641,847		568,347	832,615
Attorney	421,980		340,980	481,350
Community Development	1,922,816		1,897,316	2,529,338
Police	8,826,646		8,547,646	10,615,919
Fire	6,953,594		6,890,094	8,753,571
Public Works-Vehicle Maintenance	480,260		262,151	537,866
Public Works-Admin & Engineering	446,506		522,698	538,428
Parks & Recreation	4,747,784		4,591,484	5,221,548
Non-Departmental	2,259,990		2,205,990	2,488,175
Contingency	514,339		114,339	1,600,000
Total General Fund	\$ 29,480,220	\$	\$ 28,013,519	\$ 35,965,362
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund	\$ 5,698,559	\$	\$ 5,103,559	\$ 6,980,866
Local Transportation Assistance	57,680		57,680	57,908
Tourism/Economic Development	1,600,000		1,320,000	1,625,600
Transit	1,941,574		1,713,074	1,984,067
Court Enhancement Fund	40,000		40,000	40,000
Miscellaneous Grant Funds	2,609,470		597,545	3,679,952
Paid On Call FF Pension Fund	184,327		20,000	201,541
Parks & Rec Memorial Tree Fund	20,000		20,000	20,000
Improvement Districts #1-4	203,736		194,761	225,461
State 911 Administration	15,000		7,000	
Total Special Revenue Funds	\$ 12,370,346	\$	\$ 9,073,619	\$ 14,815,395
DEBT SERVICE FUNDS				
Capital Improvement Program	\$ 4,796,369	\$	\$ 3,816,369	\$ 3,828,653
Total Debt Service Funds	\$ 4,796,369	\$	\$ 3,816,369	\$ 3,828,653
CAPITAL PROJECTS FUNDS				
Capital Improvements	\$ 7,558,977	\$	\$ 2,923,312	\$ 7,563,262
Building Improvements	895,623			894,806
Park Improvements	1,411,984			1,331,830
Property Acquisition	14,591,842			5,621,940
Total Capital Projects Funds	\$ 24,458,426	\$	\$ 2,923,312	\$ 15,411,838
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Airport	\$ 7,173,263	\$	\$ 3,340,386	\$ 5,792,158
Irrigation & Drainage District	15,678,162		17,422,472	18,774,977
Recreation/Aquatics	1,403,738		1,247,738	1,304,022
Refuse	572,378		522,143	714,200
Wastewater Utility Fund	74,001,182		51,314,576	90,608,927
Total Enterprise Funds	\$ 98,828,723	\$	\$ 73,847,315	\$ 117,194,284
INTERNAL SERVICE FUNDS				
Insurance Liability Fund	\$	\$	\$	\$ 1,729,287
Vehicle Replacement Fund				
Employee Benefit Trust Fund	4,545,594		4,545,594	5,306,558
Total Internal Service Funds	\$ 4,545,594	\$	\$ 4,545,594	\$ 7,035,845
TOTAL ALL FUNDS	\$ 174,479,678	\$	\$ 122,219,728	\$ 194,251,377

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



BUDGETARY LAW

Title 42 - Taxation

Chapter 17 - Levy

Excerpt from Arizona Revised Statutes

www.azleg.state.az.us

Chapter 17 - Levy

Article 3 - Local Government Budgeting Process

[42-17101](#) - Annual county and municipal financial statement and estimate of expenses

[42-17102](#) - Contents of estimate of expenses

[42-17103](#) - Publication of estimates of expenses and notice of public hearing and special meeting

[42-17104](#) - Hearing and special meeting on expenditures and tax levy

[42-17105](#) - Adoption of budget

[42-17106](#) - Expenditures limited to budgeted purposes; transfer of monies

42-17101. Annual county and municipal financial statement and estimate of expenses

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.
2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.
3. A summary schedule of estimated expenditures and revenues that shall be:
 - (a) Entered in the minutes of the governing body.
 - (b) Prepared according to forms supplied by the auditor general.

42-17102. Contents of estimate of expenses

- A. The annual estimate of expenses of each county, city and town shall include:
 1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes.
 2. The amounts necessary to pay the interest and principal of outstanding bonds.
 3. The items and amounts of each special levy provided by law.
 4. An amount for unanticipated contingencies or emergencies.
 5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
 6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
 7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.



BUDGETARY LAW

Title 42 - Taxation

Chapter 17 - Levy

Excerpt from Arizona Revised Statutes

www.azleg.state.az.us

8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
 9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.
 10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
 11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.
 12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.
 13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.
 14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.
 15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.
 16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.
 17. The total expenditure limitation for the current fiscal year.
 18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.
 - B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:
 1. The amounts that are estimated as required for each department, public office or official.
 2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.
 - C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.
- 42-17103. Publication of estimates of expenses and notice of public hearing and special meeting**
- A. The governing body of each county, city or town shall publish the estimates of expenses, or a summary of the estimate of expenses and a notice of a public hearing and special meeting of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth

**BUDGETARY LAW****Title 42 - Taxation****Chapter 17 - Levy**

Excerpt from Arizona Revised Statutes

www.azleg.state.az.us

sources and uses of funds, and include consolidated revenues and expenditures by category, department and fund, truth in taxation calculations, and primary and secondary property tax levies. A complete copy of the estimate of expenses shall be made available at the city, town or county libraries, and city, town or county administrative offices.

- B. The estimates and notice shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.
- C. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.

42-17104. Hearing and special meeting on expenditures and tax levy

- A. The governing body of each county, city or town shall hold a public hearing and special meeting on or before the fourteenth day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.
- B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

42-17105. Adoption of budget

- A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and

finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.

- B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.
- C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

42-17106. Expenditures limited to budgeted purposes; transfer of monies

- A. Except as provided in subsection B, a county, city or town shall not:
 - 1. Spend money for a purpose that is not included in its budget.
 - 2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.
- B. A governing body may transfer monies between budget items if all of the following apply:
 - 1. The monies are available.
 - 2. The transfer is in the public interest and based on a demonstrated need.
 - 3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
 - 4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.



Acknowledgments

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Appendix



Photo by K. Kimball 2005



ACKNOWLEDGMENTS

FINANCE DEPARTMENT
LAKE HAVASU CITY
(928) 855-2116 (928) 855-0551 Fax

July 1, 2005

Each year, the city undertakes a complex and involved budgeting process. During this period, numerous individuals are called upon to provide their time, insight and experience towards developing an effective and balanced budget. The end product of these efforts is reflected throughout this budget document.

I would like to express my appreciation towards those individuals who were critical in developing the Fiscal Year 2006 budget. Specifically, I would like to afford special recognition to Budget Manager Sandy McCormack for her months of hard work and dedication in the budget process.

I would like to recognize Administrative Supervisor Kathy Kimball for contributing her skills and dedication towards the published budget document. In addition, Accounting Manager Sharon Lawrence and the rest of the accounting staff have been indispensable, providing important insight into a multitude of financial issues.

In addition, I would like to personally thank City Manager Tim Ernster and department directors, who have repeatedly provided quality information on a timely basis and in a fiscally responsible manner.

Lastly, I would like to express my thanks to the City Council. Given their input throughout this process, the city has been able to develop a useful guide on the budgetary priorities for the upcoming year.

Thanks to each of you for your assistance, and I look forward to working with you again in the upcoming year.

Sincerely,

Gayle Whittle
Finance Director



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ACRONYMS

ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOT	Arizona Department of Transportation
ARFF	Airport Rescue Fire Fighting
ARS	Arizona Revised Statutes
AV	Assessed Valuation
BLM	Bureau of Land Management
CAFR	Comprehensive Annual Financial Report
CDBG	Community Development Block Grant
CDD	Community Development Department
CIP	Community Investment Program
CMAR	Construction Manager At Risk
CO	Carbon Monoxide
COPs	Certificates of Participation
COPS	Community Oriented Policing Services
COPS-FAST	Funding Acceleration for Smaller Towns
COPS-MORE	Making Officer Redeployment Effective
CRRSCo	Colorado River Regional Sewer Coalition
CTS	City Transit Services
DARE	Drug Abuse Resistance Education
DES	Department of Economic Security
DUI	Driving Under the Influence
DWI	Driving While Intoxicated
EDA	Economic Development Administration
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ESP	Economic Strength Project
FAA	Federal Aviation Administration
FBO	Fixed Base Operator
FEMA	Federal Emergency Management Agency
FF-POC	Firefighters – Paid-On-Call
FLSA	Fair Labor Standards Act
FMLA	Family Medical Leave Act
FTE	Full Time Equivalency
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GADA	Greater Arizona Development Authority
GASB	Governmental Accounting Standards Board



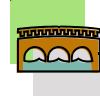
ACRONYMS

GFOA	Government Finance Officers Association
GO Bonds	General Obligation Bonds
GREAT	Gang Resistance Education and Training
HTE	Harward Technical Enterprise, Inc.
HURF	Highway User Revenue Fund
IDD	Irrigation & Drainage District
IGA	Intergovernmental Agreement
ISO	Insurance Service Organization
IVR	Interactive Voice Response
JCEF	Judicial Collection Enhancement Fund
LEPC	Local Emergency Planning Committee
LHC	Lake Havasu City
LHCEBT	Lake Havasu City Employee Benefit Trust
LTAF	Local Transportation Assistance Fund (Lottery)
MAGNET	Mohave Area Group Narcotics Enforcement Team
MCC	Mohave Community College
MPC	Municipal Property Corporation
NFPA	National Fire Protection Association
O & M	Operation & Maintenance
OPP	Operating Policies & Procedures
P&I	Principal and Interest
P&R	Parks & Recreation
PCI	Pavement Condition Index
PD	Police Department
PED	Partnership for Economic Development
POC	Paid-On-Call
RFP	Request for Proposal
RICO	Racketeering Influenced Criminal Organizations
SAFER	Staffing for Adequate Fire & Emergency Response
SARA	Special Activities Recreational Area
SATS	Small Area Transportation Study
SCADA	Supervisory Control and Data Acquisition
SD	Sanitary District
SIB	Special Investigations Bureau
SLIF	State Lake Improvement Fund
TEA	Transportation Equity Act
WACOG	Western Arizona Council of Governments
WAHS	Western Arizona Humane Society
WIFA	Water Infrastructure Financing Authority
WWTP	Wastewater Treatment Plant



Acknowledgments

Acronyms



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Appendix





GLOSSARY OF TERMS

The Lake Havasu City Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the Lake Havasu City financial planning process.

Actual vs. Budgeted. Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Adoption. Formal action by the City Council which sets the spending limits for the fiscal year.

Appropriation. An authorization made by the City Council which permits the city to incur obligations to make expenditures for specific purposes.

Assessed Valuation. A value that is established for real and personal property by the County Assessor and the State as a basis for levying taxes.

Asset. A resource owned or held by a government which has monetary value.

Bond. A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are primarily used to finance capital projects.

Bond Refinancing. The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget. A financial plan for a specified period of time that matches planned revenues and expenditures to municipal services. Lake Havasu City prepares a budget each fiscal year.

Budget Calendar. The schedule of key dates or milestones which the city follows in the preparation, adoption, and administration of the budget.

Budget Document. This document is the budget document. It is used to present a comprehensive financial program to the citizens of Lake Havasu City, the City Council, and other interested parties.

Budget Message. The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming period.

Budgetary Control. The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget. The capital budget consists of the Five Year Community Investment Program and the capital outlay needs for the current fiscal year.

Community Investment Program (CIP). The CIP is a comprehensive five year plan of capital projects which identifies priorities as to need, method of financing, and project costs and revenues. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. This capital plan for the ensuing year must be formally adopted during the budget process.

Capital Outlay. Expenditures which result in the acquisition of or addition to fixed assets. These numbers reflect all appropriations for items that have a value of \$5,000 or more, have a useful life



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of more than one year and add to the capital assets of the city.

Certificates of Participation. A lease/purchase funding mechanism utilized for the purchase of capital items and to finance capital improvement projects.

Community Development Block Grant. A source of grant funding for a variety of community projects (e.g., Safehouse construction, housing rehabilitation, etc.).

Contingency. A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls.

Cost Center. An organizational budget/operating unit within a city department (e.g., Engineering is a cost center within the Public Works Department).

Debt Service. The cost of paying principal and interest on borrowed money according to a pre-determined payment schedule.

Debt Service Fund. A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service Fund Requirements. The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

Deficit. An excess of expenditures over revenues.

Department. The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation. Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. Depreciation is budgeted

in most enterprise funds to set aside funding for replacement of capital assets.

Development-Related Fees. Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting, and subdivision fees.

Division. A group of homogeneous cost centers within a department (e.g., Administration/Engineering, Airport, Transportation, Wastewater, and Water are all divisions within the Public Works Department).

Employee (or Fringe) Benefits. Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for Social Security and the various pension and insurance plans.

Encumbrance. The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Estimated Revenue. The amount of projected revenue to be collected during the fiscal year.

Expenditure Limitation. The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

Expenditure/Expense. The outflow of funds paid for an asset obtained or goods and services acquired.

Financial Policy. A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Financial policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.



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Fiscal Year. A 12-month period designated as the operating year for accounting and budgeting purposes in an organization. Lake Havasu City has specified July 1 through June 30 as its fiscal year.

Fixed Assets. Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Franchise Fee. A fee (or tax) on utility companies such as gas and cable companies for their use of city rights-of-way, based on a percentage of their gross receipts.

Fund. A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Fund structure consists of Governmental Funds, Fiduciary Funds, and Proprietary Funds. Detail about these funds can be found in the Fund Descriptions explanation in the Budget Process section of this document.

Fund Balance. The difference between revenues and expenditures. The beginning fund balance represents the residual funds brought forward from the previous year (ending balance).

General Government Revenue. The revenues of a government other than those derived from and retained in an Enterprise Fund or Special Revenue Fund.

General Obligation Bond. This type of bond is backed by the full faith, credit and taxing power of the municipality; bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from secondary property taxes, and these bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP). GAAP are the uniform minimum standards and guidelines to financial accounting and

reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Goal. A statement of broad direction, purpose, or intent. The end toward which effort is directed.

Grant. A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Highway User Revenue Fund. The Special Revenue Fund that accounts for transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue source consists of state taxes collected on gasoline and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

IDD Per Acre Property Tax. Considered a special assessment; levied on all improved and unimproved property on a per acre basis rather than on the assessed value basis. Residential lots of a half-acre size or less are taxed at half-acre rate; any lot one acre or less but larger than a half-acre is charged the full acre rate.

Improvement District. An area that is established to receive specific capital improvements or services deemed to benefit primarily those properties within its boundaries.

Infrastructure. The physical assets of a government (e.g., streets, water, sewer, public buildings, and parks).

Interfund Debit/Credit. An accounting method of charging other funds for goods and



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services provided by General Fund departments. For example, Enterprise Funds are charged (debited) for services provided by administrative departments of the General Fund and the General Fund is reimbursed (credited).

Interfund Transfers. The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue. Money received from federal, state, and other local government sources in the form of shared revenues and payments in lieu of taxes.

Lease-Purchase Agreement. A contractual agreement by which capital outlay may be purchased by making annual lease payments.

Levy. To impose taxes for the support of government activities.

Line-Item Budget. A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

Long-Term Debt. Debt with a maturity of more than one year after the date of issuance.

Maturity Date. The date by which long-term debt will be paid off.

Municipal Property Corporation. A nonprofit corporation with the main purpose of providing a financing alternative by issuing bonds to fund the cost of acquiring, constructing, reconstructing, and improving various municipal properties and buildings suitable for use by and for leasing to the city. MPC bonds do not require voter approval and are not considered debt to the municipality.

Objective. A broad, yet measurable, statement of the actual service(s) which a city program is trying to accomplish.

Operating Budget. The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, maintenance costs, travel and fuel.

Operating Revenue. Funds that the government receives as income, exclusive of other financing sources such as bond proceeds. In governmental fund types, this includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. Proprietary Fund revenues are directly related to the primary activities of the fund (e.g., user charges).

Outside Contracts. Intergovernmental agreements and/or contracts for services with private consultants or service firms.

Pay-As-You-Go Financing. A method of paying for capital projects that relies on current tax, fees and charges, and grant revenues rather than on debt.

Performance Measures. Specific quantitative and qualitative measures of work performed as an objective of the department.

Personnel Services. Expenditures for salaries, wages, and fringe benefits of a government's employees.

Policy. A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

Program. A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the city is responsible. They include General Government, Community Development, Community Services, Public Safety, and Public Works.



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Property Tax. A levy upon the assessed valuation of the property within the city. In Arizona the property tax system is divided into a primary and secondary rate.

Primary Rate. The primary property tax levy is limited to a certain amount, yet can be imposed for all purposes.

Secondary Rate. This tax levy is an unlimited levy which may only be used to retire the principal and interest or redemption charges on bonded indebtedness.

Refunding Bonds. A system by which a bond issue is redeemed by a new bond issue under conditions generally more favorable to the issuer.

Reserve. An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resolution. A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources. Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue. Funds that the government receives as income. This includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Short-Term Debt. Debt with a maturity of one year or less.

State Lake Improvement Fund (SLIF). A state fund that provides grant funding for improvement of water related recreation facilities.

Tax Levy. The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people.

Transfers In/Out. Amounts transferred from one fund to another to assist in financing the services for the recipient fund (same as Interfund Transfers).

Unencumbered Balance. The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

User Charges. The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Unreserved Fund Balance. The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

Western Arizona Council of Governments (WACOG). A council of governments representing western Arizona, headed by an executive board that assists member agencies and determines the distribution of Community Development Block Grant allocations.



Acknowledgments

Acronyms

Glossary



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Appendix



Photo by K. Kimball 2005



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